





# WORLD NEWS

## EUROPE

### Kosovo violence 'spinning out of control'

By Guy Dimmore in Pristina and Lionel Barber in Luxembourg

Fighting flared between Yugoslav troops and ethnic Albanian rebels yesterday, on the border between Albania and the Serbian province of Kosovo. But the European Union steered clear of threatening fresh pressure on Yugoslavia.

EU foreign ministers meeting in Luxembourg indicated a preference for a "carrot and stick" policy towards

Slobodan Milosevic, the Yugoslav president, rather than supporting US calls for further economic sanctions.

Diplomats in Pristina, Kosovo's capital, said they feared the ethnic violence in the province was spinning out of control. A build-up of the Yugoslav military indicated an offensive was being prepared. More than 120 people have died in the conflict this year.

The six-nation Contact Group, made up of Britain,

France, Germany, Italy, Russia and the US, is due to meet in Rome tomorrow to discuss the crisis.

The EU is pressing Mr Milosevic to open a dialogue with Kosovo's Albanian leaders in the presence of a mediator, preferably Felipe González, the former Spanish prime minister.

The Yugoslav army said that, in the latest incident, its border forces had killed three armed Albanians and wounded four in a clash

west of the Serbian town of Decani. Troops were said to have uncovered large caches of weapons smuggled from Albania, as well as bunkers.

The Democratic League of Kosovo (LDK), the main ethnic Albanian party demanding independence for the province, accused the army of launching an artillery attack near the border village of Voksa, killing about 12 people. An LDK official said more than 60 tanks had been seen moving towards

border settlements. Police barred reporters from the area, so no independent confirmation was possible.

Villagers in Erec, to the south of Decani, yesterday buried nine men, among 23 ethnic Albanians killed last week. The government says they were "terrorists" ambushed by the army while crossing into Kosovo from Albania. Relatives allege some of the victims had been detained by police near Erec,

then killed. Panic is spreading through Kosovo, where ethnic Albanians make up most of the province's 2m people.

The LDK accuses the authorities of handing out weapons to Serb civilians and paramilitary forces that took part in the "ethnic cleansing" of non-Serbs during the wars in Croatia and Bosnia. The government blames the violence on "terrorists" of the shadowy Kosovo Liberation Army.

### Germany's east shows signs of turning to the right

Frederick Stüdemann on fears that strong gains by the DVU in the Saxony-Anhalt poll could be repeated in the general election

For most of the 1990s, the warning signals have been present in eastern Germany: persistently high unemployment, hostility towards foreigners and a general social malaise.

Now, for the first time since Germany's unification in October 1990, an extreme rightwing party has entered a state parliament in the former communist east.

After making a late entry into the campaign, the German People's Union (DVU), won almost 13 per cent of the vote in Saxony-Anhalt, the poorest of the region's five states.

Voting habits in the east, where Chancellor Helmut Kohl's Christian Democratic Union has lost its once formidable base of support, are volatile enough to have significant implications for Germany's general election on September 27.

While the Social Democrats - in opposition in Bonn, but in government in Saxony-Anhalt - were disappointed that expectations of

considerable gains were not realised, the result is particularly worrying for the CDU and Mr Kohl.

Support for the "unification chancellor" in the region is dropping. Eight years after the west's costly takeover of the east and despite continuing annual transfers of DM180bn (\$100.5bn), easterners still sense little indication of an upturn. Successes such as rising manufacturing output, tremendous improvements in infrastructure, greater flexibility in wage negotiations and less bureaucracy may be seized upon by economists, but have gone largely unnoticed by the population at large.

Before Sunday, the major western parties worried about continuing strong support for the PDS, which in the past has garnered protest votes in the east. The sudden appearance of the DVU, which polled strongly among the young, takes the total extremist vote in Saxony-Anhalt to more than

30 per cent and has given even greater cause for concern. "We know that 10-15 per cent of voters in east and west support hard rightwing attitudes," said Peter Lösche, professor of political science at Göttingen University. "It is almost a miracle that until now this potential in the east has not been mobilised, when economic conditions are almost worse than they were during the Great Depression in the 1930s."

In Saxony-Anhalt the rapid decline of the heavy engineering and chemicals industries has pushed official unemployment to more than 23 per cent and made conditions there more acute than elsewhere in the east.

Along with most pundits, Mr Lösche sees the DVU's strong showing as a mixture of genuine far-right views and general protest.

Wolfgang Thierse, deputy chairman of the SPD and an easterner, said: "It's a demonstration of the anger, despair and annoyance with

Saxony-Anhalt election result

	1998		1994	
	% vote	seats	% vote	seats
Social Democrat (SPD)	35.9	47	34.8	36
Christian Democrat (CDU)	22.0	28	34.4	37
Party of Democratic Socialism (PDS)	19.8	25	19.9	27
Greens	3.2	—	5.1	5
Free Democrats (FDP)	4.2	—	3.8	—
Deutsche Volkspartei (DVU)	12.9	16	—	—

Source: Przeworski official result

\* The new state parliament will have 115 seats against 99 previously

high unemployment."

Indeed, the main slogan in the DVU's poster and mailshot rising youth violence in Saxony-Anhalt's capital, also believes extremist votes will not be confined to the east. "I think we will see this type of protest in the west as well. It reminds me of the time back in the 1970s when the NPD [a far-right party prominent in the 1960s and 1970s] scored high in my home region, Lower Saxony."

Against such gloomy predictions is the fact that the far right is split into several parties, often more at war with each other than their supposed common enemies. National polls record low



Gerhard Frey's DVU won unexpected support

support for far-right parties, though some have sporadically entered parliaments in the west at state level.

Perhaps the main worry for the CDU and SPD is that Saxony-Anhalt confirms the differences in voting habits between east and west. In the east, dramatic swings in support demonstrate that easterners are less loyal to any one party than westerners, Mr Lösche said.

With the 1994 national elections decided by less than 200,000 votes and this year's contest wide open, volatility in the east could determine the outcome of the general election.

See Editorial Comment

### Kiriyenko warned over cabinet jobs

By Chrystia Freedland in Moscow

Sergei Kiriyenko, Russia's prime minister, was pressed to include political opponents in his new cabinet ahead of a planned meeting

with President Boris Yeltsin to select the government's new ministers. The Kremlin's leading ally in parliament, Alexander Shokhin, said that unless Mr Kiriyenko made concessions to the leftist opposition now, his cabinet could be short-lived. The new prime minister was confirmed in his post last Friday.

However, Mr Yeltsin, who humbled his Communist critics last week by forcing through Mr Kiriyenko's appointment, is unlikely to feel too threatened by Russia's divided left.

Instead, as he forms his new government, he is likely to be more concerned about the populist political threat posed by Alexander Lebed, the former general who is poised to win gubernatorial elections in Krasnoyarsk, a vast and wealthy Siberian province, in a run-off vote next month.

Mr Shokhin, head of the pro-government Our Home is Russia parliamentary faction and one of Mr Kiriyenko's legislative supporters, urged the Kremlin to be generous in its victory. Otherwise, he warned, the defeated parliament might seek revenge in autumn. "Many people give

this government half a year. They think that in the autumn the leftist opposition will get its own back for the humiliation suffered by the Communist party."

Mr Shokhin said, alluding to predictions that the Communists might seek a vote of no-confidence in the government. To secure the co-operation of the Duma, the lower house of parliament, Mr Shokhin said the Kremlin would be advised to take the legislature into account when forming the new government. "If we notice that the choice is being made that way [conceding to the Duma], then it means the president is interested in extending the political life of this government," Mr Shokhin said.

Mr Yeltsin is expected to reappoint several key ministers including Mikhail Zadornov as finance minister, Yevgeny Primakov as foreign minister, and Igor Sergeev as defence minister. He has already said the threesome, together with Sergei Stepashin, recently named as minister of the interior, will stay on. Boris Nemtsov, the first deputy prime minister, is also expected to keep his job.

Progress on environmental policies in the European Union is to be measured by means of a common audit procedure agreed by the UK and its three successors as holders of the European Union's presidency, John Prescott, deputy UK prime minister, has told the FT.

At the same time, Britain is keen to see closer integration of environment and transport policymaking in Europe by the creation of a single directorate-general and a single European commissioner responsible for both areas.

Mr Prescott was speaking last weekend at the first informal meeting of European environment and transport ministers in Chester, where measures to increase rail freight, encourage low-emission vehicles and control traffic and pollution in city centres were discussed.

The environmental audit is intended to measure the contribution each country makes during its six-month presidency and overcome the problem of short-term initiatives being launched by individual countries. The next three holders of the rotating EU presidency are Austria, Germany and Finland.

### ENVIRONMENT COUNTRIES HOLDING PRESIDENCY TO BE MONITORED

## Audit will track EU progress on policies

By Charles Batchelor and George Parker

The audit will measure the actions taken by the country holding the presidency rather than specific items of environmental concern such as vehicle emissions or pollution. "The idea is to pass on an environmental baton to the next holder of the presidency," said Mr Prescott. "We have reached an agreement with the next three holders of the presidency which will take us to the new millennium."

If this is successful, Mr Prescott hopes it will be continued by subsequent holders of the presidency.

Britain will be the first country to produce a report on its own environmental actions at the end of its presidency in June. Final details of the scheme will be put to an EU summit in Cardiff in June. "This will allow us to establish a set of common criteria and to identify targets which we can measure ourselves against," said Mr Prescott. "It is a good way of keeping up pressure on gov-

ernments." Presidencies of six months mean that countries may start an initiative or complete one but rarely see them through all the stages, said Mr Prescott.

The three countries which have joined the UK in this initiative all have strong environmental movements, said Mr Prescott.

As part of its efforts to integrate transport and environment policies more closely, the UK is keen to see a single European commissioner for both areas of policymaking. But the UK does not want to be seen to be forcing this approach among other members and believes the reshuffling of portfolios which will take place on EU enlargement may be the time to consider this step.

"We have tried to argue that decision-making procedures in the Commission need to be changed," said Mr Prescott. "It would be good to have a single commissioner for both, but in itself this is no guarantee that problems will be solved, because this also involves industry and competition issues."

### NEWS DIGEST

#### AEGEAN DISPUTE

### Greece refuses to lift veto on EU aid to Turkey

Greece yesterday refused to lift its veto on an Ecu375m (\$416m) European Union package for Turkey, casting a cloud over efforts to mend fences with the Ankara government. The Greek stand was greeted with disappointment at a meeting of EU foreign ministers which had hoped to offer a goodwill gesture to Turkey. But Theodoros Pangalos, Greek foreign minister, blamed the impasse on what he called Turkish violations of Greek sovereignty in disputed territory in the Aegean sea. He repeated calls for the Turks to submit their claims to the International Court of Justice in The Hague, and made public a 13-page document entitled "25 years of Turkish provocative behaviour towards Greece".

"It was a spectacular performance," said one EU diplomat. "Pangalos mentioned every Greek grievance apart from the Ottoman empire." The British EU presidency and the European Commission had hoped that the Greeks would show flexibility on the financial package so that long-delayed talks could go ahead with Turkey next month.

The idea is to ease strained relations with Ankara after the EU refused last December to put the Turkish bid for membership on the same footing as candidates from central and eastern Europe. Lionel Barber, Luxembourg

#### ITALIAN AIRPORT ROW

### Dini in warning to Alitalia

Lamberto Dini, Italy's foreign minister, yesterday weighed in a political row over the development of Malpensa airport outside Milan, warning that a decision by Alitalia, the national carrier, to shift operations there would "damage Italy's image".

In the wake of a decision by Alitalia earlier this year to transfer ten per cent of its international flights from Rome's Fiumicino airport to Milan before 2000, Mr Dini warned that the operation needed to be reconsidered. "I would be very grateful," he wrote in an open letter to Romano Prodi, prime minister, "for a decisive intervention by you that gets Alitalia to think more carefully about a decision that risks no small embarrassment to Italy."

Mr Dini said it was "hard to understand the idea of excluding Rome from numerous routes that interest countries of importance to Italy." James Birt, Rome

#### EASTERN ENLARGEMENT OF EU

### 'Austria stands to benefit'

Austria stands to be the biggest beneficiary after Germany from the eastward enlargement of the European Union, according to Ralf Eisele, Zentralbank (RZB).

The Austrian bank estimates that if its eastern neighbours join the EU, it will provide an additional stimulus to growth of between 1.5 per cent and 3.8 per cent in the first six to eight years. Last year Austria's exports to eastern Europe rose by 30 per cent to \$121bn (\$8.5bn). Eastern Europe's share of Austria's total exports has risen from 9.9 per cent to 17.5 per cent since 1989.

Many poorer Austrians do not share their government's enthusiasm for enlargement, which will be the big theme of Austria's EU presidency later this year. They fear increased immigration and a worsening of the long-term decline of Austria's poorer regions. William Hall, Vienna

#### CZECH PRESIDENT

### Havel to return to Prague soon

Vaclav Havel, the Czech president, who is recovering in an Austrian hospital from emergency surgery on his intestine, should be fit to return to Prague in about a week, his surgeon said yesterday.

Mr Havel, 61, who has suffered from breathing difficulties and an abscess in his abdomen since undergoing the emergency surgery nearly two weeks ago, was awake and moving and the decision on when to return ultimately rested with him.

"Over the weekend his general condition has much improved," said Ernst Bodner, chief surgeon at Innsbruck University hospital. Reuters, Prague

#### ROMANIA ECONOMY

### IMF in new round of talks

A top international Monetary Fund official opened talks with Romania's new government yesterday after a series of deadlocked negotiations throughout the first half of the year.

Poul Thomsen, head of the IMF's Romania mission, is holding several days of exploratory talks after a new government under Radu Vasile, prime minister, took office earlier this month.

A government statement issued after Mr Thomsen's first meeting with Mr Vasile said the Fund "would show flexibility in examining the programme, saying that Romania's main priority remained the fulfilment of economic reform objectives". Reuters, Bucharest



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## Plea to Brussels on German TV deal

By Frederick Stüdemann  
in Bonn and Samer Iskandar  
in Brussels

The media companies CLT-Ufa and Kirch yesterday presented the European Commission's competition authorities with revised proposals for their German digital pay-TV project.

The move, which came only hours before a deadline for amendments, follows announcements from Karel Van Miert, competition commissioner, that he was unhappy with the original plans for a merging of the companies' pay-TV interests and a separate deal with Deutsche Telekom, the partially privatised telecoms company, for ownership and operation of the technical platform for the distribution of digital programming.

The Luxembourg-based CLT-Ufa, in which the Ger-

man media group Bertelsmann has a 40 per cent stake, and Kirch, a privately-held company based in Munich, said senior executives met Commission officials yesterday afternoon in the hope of getting an extension to the investigation of the planned joint venture. Brussels is due to rule on the link in early June.

A Commission official said an extension was possible if the companies "make proposals that look promising and are constructive."

Both companies, whose executives have accused Brussels of unnecessarily hindering the development of digital television in Europe's biggest media market, refused to comment on their new proposals. But they are believed to address the Commission's fears that the venture could deny other broadcasters access to its

distribution system and would also give it a monopoly on the German audience's access to popular films, sports events and programmes.

This is the second time CLT-Ufa and Kirch have faced opposition from Brussels. A similar deal, which also involved Deutsche Telekom, was blocked by the Commission in 1994.

This time the stakes are higher. After the 1994 decision both companies tried to develop rival digital pay-TV services, causing a price war which severely strained Kirch's finances and prompted the Munich-based company to settle with CLT-Ufa last summer.

The deal involved merging DF-1, Kirch's digital pay-TV company owned by Kirch, with Premiere, an analogue pay-TV network owned by Kirch and CLT-Ufa.

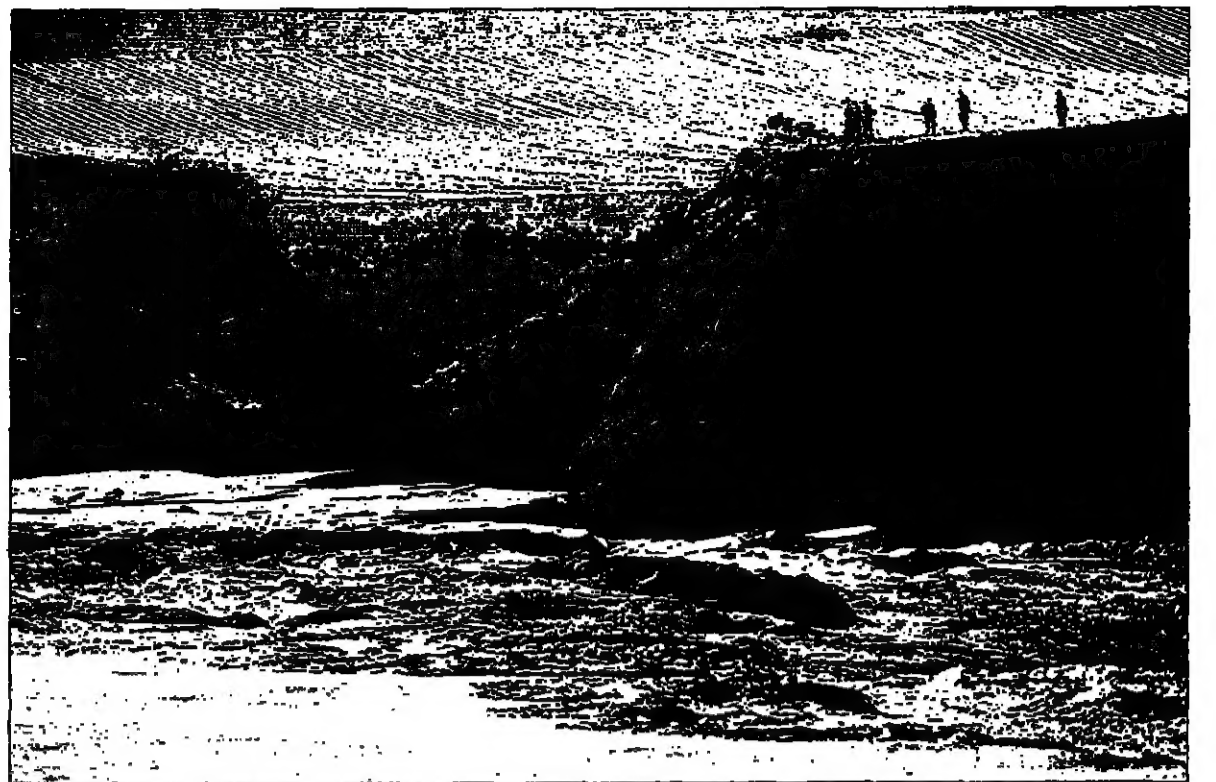
## Toxic waste spill hits Spanish crops

A toxic waste spill from a mine reservoir in southern Spain was killing everything in its path yesterday as it moved down rivers and man-made channels to the Gulf of Cádiz, the environmentalist group Greenpeace said.

An estimated 50 cubic metres of waste flooded into the Guadamar river on Saturday, but was then diverted away from the Doñana National Park, one of Europe's most prized nature reserves. Instead, the tainted water, containing residues of zinc, lead and calcium and other metals, was flowing into the Guadalquivir river and then out to the Gulf of Cádiz.

Spanish State television said preliminary estimates put crop losses at Ptas2bn (\$13m). "I've lost my whole crop, my whole livelihood," a tomato farmer said.

See Commodities page



Mine officials examine the breach in the banks of the waste reservoir at the Swedish-owned Aznalcollar mine in southern Spain

## New element finds its way into the Spanish equation

Aznar must now contemplate an unexpected and charismatic opponent in the next general election, David White reports

A new factor has entered the Spanish political equation. By plumping for José Borrell, the brainy son of a small-town baker, as their candidate for prime minister, members of the opposition Socialist party (PSOE) have not only shaken up their own organisation but rattled assumptions across the whole range of national and regional politics.

José María Aznar, the centre-right prime minister, apparently comfortable with almost two years of his term still to go, must now contemplate an unexpected and charismatic opponent in the next general election.

Mr Borrell, a former public works minister, has already proved his sharpness as a tactician, lying fairly low after the defeat two years ago of Felipe González's Socialist government and seizing his opportunity to move to the forefront in the party Mr González left behind.

His rise bears a striking similarity to the success of Lionel Jospin, the French Socialist prime minister, when he was chosen as the party's presidential candi-

date in early 1996, surprisingly trouncing the then Socialist leader, Henri Emmanuelli (though he was to lose the election to Jacques Chirac).

Mr Jospin skillfully distanced himself from the regal shadow of François Mitterrand. Mr Borrell, too, has sought to distinguish himself from Felipe González, in whose government he served, and project himself as the standard-bearer of a new era for the party.

At the same time, he has made it his target to recreate the kind of popular enthusiasm which swept Mr González into power over 15 years ago. For the PSOE, his triumph promises to draw the curtain on the long agony of the end of Mr González's political domination.

This involved the corruption cases under Mr González's government, his hesitations about continuing his resignation as party leader last June and the PSOE's weak and ineffectual performance in opposition.

But the agony is not yet over. Mr Borrell's win in the candidacy contest was described by one of his lead-

ing backers - Juan Carlos Rodríguez Ibarra, PSOE president of Extremadura and stalwart of the party left - as a "bitter victory".

The question of the leadership has been reopened. Joaquín Almunia, a moderate and solid figure who succeeded as secretary-general last year and went on to stage his own defeat by introducing a system of "primaries" for elected posts, is still pondering whether he should stand down.

Mr Borrell has asked him to stay on and avoid holding the special congress required to approve a new leadership. "The party doesn't need to waste six months in leadership changes," he said.

The standard practice for Spanish parties, apart from the Basque Nationalist Party, is that their leaders head their list of election candidates. An exception occurred in the centre-right Popular party (PP), where Mr Aznar became prime ministerial candidate in 1996 before being installed as party president.

Mr Borrell, 51, has been a political loner, not associated with any of the clans within the PSOE, a chal-



Borrell celebrates with a rose

lenger of economic orthodoxy, wary of "isms" and reluctant to get mixed up in the regional politics of his native Catalonia.

He is not short of enemies inside and outside the party. José Bono, a PSOE regional "baron" who clashed with Mr Borrell when the latter was a minister, warned that choosing him as candidate would be like "jumping into a ravine".

Suspicious of regionalism, Mr Borrell had difficult relations with Jordi Pujol, the Catalan leader who in the past two parliaments has controlled Spain's political balance, supporting first the PSOE and then the PP.

Whereas Mr Almunia set his sights on regaining lost votes in the centre, Mr Borrell has directed his on rallying the left. Defending the public sector's role and the aims of the welfare state, he also echoed some themes of New Labour in the UK, by emphasising the need for innovation and imagination.

The division of the left has seriously impaired the PSOE's chances against a PP which occupies the ground from centre to far right. Proposals for a common platform with the Communist-led United Left (IU) floundered after a dismal regional election performance in Galicia last autumn.

If Mr Borrell were to succeed in winning votes away from the Communists, whose leader, Julio Anguita, he has described as "a biblical disaster", it could change the arithmetic. In the 1986 election, the PSOE and IU between them obtained 48 per cent of the vote, against a combined 45.5 per cent for the PP and its current regional allies.

But he still has a long way to go. Supporters during his candidacy campaign wielded placards reading "¡Fusión es back!". The word *fusión* signifies in this context a sense of hope and excitement, although it can also mean delusion.

## EU staff strike on eve of summit

By Samer Iskandar in Brussels

A strike by European Commission staff is set to begin on Thursday, after the failure of four days of conciliation talks on Sunday evening.

The Commission and union staff will now hold technical discussions to avoid a total paralysis of the European Union's executive on the eve of the decisive summit to an economic and monetary union.

Six of the 10 unions representing Commission employees called for the one-day strike in protest at plans to end job security. The plans are part of a wider effort by Erik Lilius, the Finnish commissioner in charge of budget, personnel and administration - to increase efficiency and transparency.

A Commission official said the unions "did not respond positively" to an offer to water down an internal document at the heart of the dispute.

The Commission had said the document - entitled "Tomorrow's Commission" - would have "no official status" and would not be the starting point for discussions. But union officials have insisted it be declared null and void and withdrawn from the Commission's intranet, where it can be viewed by staff.

The controversial document, part of preparations for a debate next month on modernising the Commission, questions existing practices, such as "less than perfect management" and recruitment based on "political considerations", and suggests "a system of rewards and penalties" for senior staff.

The unions feel these proposals threaten the job security of European civil servants, who are practically guaranteed employment for life and substantial benefits. The 10 unions represent between 8,000 and 10,000 of the Commission's 17,000 workforce.

## 560,000 Danes stop work

By Tim Burt in Stockholm

Danish industrial output and transport services were disrupted yesterday on the first day of a national strike by more than 560,000 workers.

Copenhagen airport was almost at a standstill, rail and ferry services were halted and many shops were emptied of perishable goods as the country prepared for a long stoppage.

The strike, called last Friday after union members voted to reject a two-year wage agreement, is the most serious industrial action to hit Denmark since 1985 and is expected to last for at least a week.

The strike was called after 150,000 union members voted against a new pay deal, which would have increased wages by 4.5 per cent this year and 4 per cent next.

Union leaders, many of whom had initially recommended the offer, said the strike had partly been triggered by dissatisfaction at proposals to increase five-week holiday entitlements by just one day.

Yesterday, the government reiterated it had no plans to intervene in the dispute between the LO union and the employers' confederation.

The Social Democrat-led government could push through emergency legislation to force a settlement, but Danish economists said it was unlikely to resort to such action before the May Day holiday.

"Given their links with the unions, the Social Democrats will be reluctant to use strong-arm tactics to end this strike," said one economist.

The minority government of Poul Nyrup Rasmussen, prime minister and a former trade union economist, is unwilling to alienate union members ahead of Denmark's May 28 referendum on the Amsterdam Treaty.

Mr Rasmussen has vowed the referendum will go ahead, and is calling for a vote in favour of the treaty, involving closer ties with the European Union.

## Preparing for Emu

By Wolfgang Münchau, Economics Correspondent

This is the last in our "Preparing for Emu" series, which we started on November 12, 1996. By this time next week, European Union leaders will have given the official go-ahead for economic and monetary union to start with 11 founder members on January 1, 1999.

From now on, the issue is no longer simply one of preparing for Emu, although companies, governments and central banks will undoubtedly carry on with their preparations. From now it appears more appropriate to focus on "Living with the euro" - the title of a new

series, starting next week.

Sixteen months ago, the scheduled launch of Emu was still uncertain. There were genuine doubts about which countries would qualify to meet the stringent entry conditions, even about the fitness of Germany and France, where rising unemployment put budget deficits under pressure. The EU's economy was in recession, characterised by rising unemployment, increasing deficits and falling rates of output growth. It was not until the second part of last year until the economy began to pick up.

Unsurprisingly, perhaps, the scepticism was greatest in the UK, where many politicians and financial commentators and most of the news media displayed an almost spectacular misjudgment of the events that ensured Emu's scheduled

launch. Even people like the former prime minister, John Major, and the former chancellor, Kenneth Clarke, argued as late as April 1997 that Emu would probably not start on time.

One consequence of this has been that UK companies, except for some multinational industrial groups, are now among the worst prepared of any in the EU. The government admitted that the current state of preparations in the UK was one of the reasons that precluded Emu entry in 1999.

But the sceptics misjudged the process by which EU economies, including Italy, Spain and Portugal, succeeded in meeting the economic qualifying criteria laid down in the Maastricht treaty. Some of the more visceral critics totally misread the German institutions, in particular the Bundesbank

and the German constitutional court, hoping that they might block the project at the last minute. They mistook German scepticism on Emu for a general Euroscep-

Continental politicians and central bankers often say that failure is not an option; Emu must succeed

ticism. In fact, many of the German critics of Emu tended to attack it from the other side of the debate. They wanted political union alongside monetary union.

But the sceptics are not quite finished yet: they have moved on to predict that the project will collapse - a theme that is now attracting an increasing amount of academic interest.

For the members of Emu,

however, who will now have live with the euro for better or worse, the issue is not one of delay or collapse scenarios or other exotic variants. Their main focus is how to

make Emu succeed.

Economists do not have an answer to this question - or rather they have too many conflicting answers. It is uncertain whether and to what extent Emu will affect the real economy of growth and jobs. Some economists argue that wage and price transparency would accelerate the number of cross-border transactions, or lead to increased price harmonisa-

tion and possibly reduced trading margins. It could also accelerate the restructuring process that has been going on in many industries throughout the decade.

This scenario implies that Emu could lead to an initial increase in unemployment, as labour and product markets become more flexible to accommodate demand and supply shocks.

Other, equally plausible, scenarios suggest that Emu will make no difference to the real economy one way or the other. The debate is not settled yet and will probably not be settled for some time. As a unique experiment, Emu will probably teach us more about economics, than economics can currently teach us about Emu.

When asked about the likelihood of success or failure of monetary union, continental politicians and cen-

tral bankers often say that failure is not an option; that Emu must succeed under any circumstances.

But what steps they will have to take are still unclear.

The deregulation of labour, product and financial markets may be accelerated; taxes may be harmonised; the size of the EU's central budget could be increased to lend stability to a system characterised by considerable centralisation in monetary policy but considerable decentralisation in fiscal policy. Economists are even divided whether fiscal policy matters at all.

Nevertheless, it is entirely possible, if not probable, that the sceptics, having underestimated the political will behind the launch of Emu, may end up underestimating the political will to hold it together.



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## INTERNATIONAL

OECD MINISTERIAL MEETING THINK-TANK PLEA TO FOSTER INNOVATION THROUGHOUT ECONOMIES

## 'Use technology to create jobs'

By Robert Chote,  
Economics Editor

Industrial countries devote too much effort to promoting new technology in the small "high-tech" sector, rather than fostering innovation and technology diffusion more broadly through the economy, ministers heard yesterday.

The Organisation for Economic Co-operation and Development, the Paris-based think-tank for industrial country governments, insisted in a report to its ministerial meeting that new technology should promote jobs rather than destroying them. "Its economy-wide employment impact is likely to be positive provided that the mechanisms for translating technology into jobs are not impaired by deficiencies in training and innovation systems and rigidities in



product, labour and financial markets," the report said.

The OECD argued that governments should make innovation and technology diffusion policies an integral part of their overall economic strategy.

"Technology policies continue to be piecemeal, with insufficient consideration given to linkages within national innovation systems and to the broader structural reform agenda," it admonished. "To be effective, they need to operate in a stable macroeconomic environment and complement broader reforms."

The OECD noted that government funding for

research was falling and that the private sector was concentrating on short-term innovation rather than basic research. It argued that public research institutions had to be funded adequately, although there was scope to make them more flexible by channelling resources through contracts.

"At the same time, governments should remove impediments to the development of market mechanisms for financing innovation, such as private venture capital," the report argued. This chimed with recent comments by Gordon Brown, UK Chancellor. Partnerships between the private and public sectors should be encouraged, but while minimising the risk that this would channel money to private sector companies that should or would have financed the research themselves.

In another report prepared as part of the OECD's "Jobs strategy", the think-tank argued that governments should also do more to foster entrepreneurship. Again the promotion of venture capital markets is important, as is reducing the cost and paperwork associated with starting a business. Tax compliance also needs to be simplified.

The report also emphasises the need to use local authorities to promote entrepreneurship, on the grounds that they understand the needs and potential of their own areas. Governments should also do what they can to create a culture conducive to entrepreneurship, one in which business failure does not carry an unduly negative stigma.

The final report discussed under the heading of the jobs strategy looked at

investment in human capital - skills and education. It noted that there was agreement that investment in human capital should be encouraged, but great difficulty quantifying it and therefore assessing policy effectiveness.

The report noted that between a third and a half of adults in industrial countries lacked the kinds of literacy skills needed to function well in modern society. The distribution of human capital and earning power is worryingly skewed.

The OECD argued that policies should focus more on the costs and benefits of particular policies. It noted that some money spent on college and university education might yield more benefit for society as a whole if it was spent on ensuring that more people completed upper secondary education.

OECD SPENDING ON LONG-TERM CARE FOR ELDERLY NEEDS TO BE MORE COST-EFFECTIVE, SAYS REPORT

## Research 'should focus on the aged'

By Robert Chote

Medical research and technology should be focused on areas such as senile dementia and arthritis, which rob older people of their independence, according to a report discussed by ministers from leading industrial countries yesterday.

Spending on health and long-term care, for the elderly needs to become more cost-effective, the report on ageing by the Organisation for Economic

Co-operation and Development said.

The report was discussed at the OECD's ministerial meeting in Paris.

"People are leading longer and healthier lives," the report noted.

"Nevertheless, population ageing means that health and long-term care costs are likely to rise, although perhaps by less than was once feared."

The report noted that care-giving for frail old people was often fragmented and unnecessarily expensive.

The industrial country think-tank is only the latest of several international forums to offer its thoughts on the implications of an ageing population.

It noted that over the next 25 years the number of people aged 65 and over would rise by 70m, while the number of those of working age would rise by 5m.

Many of the report's conclusions were familiar. Countries were urged to cut government borrowing and move to a mix of public and private pension provision.

The report also noted that the development of funded pension systems should go hand-in-hand with reform of financial market infrastructure.

"Middle and higher-income earners will want to supplement their public pensions," the report said.

"Therefore, it will be important to establish a sound regulatory framework for private pension funds, including occupational pension schemes."

The OECD said that pension and tax systems and

social programmes provided a strong disincentive for the elderly to keep working.

"Removing these disincentives, perhaps even providing positive incentives to work longer, and coupling them with effective steps to enhance the employability of older workers, could make an important contribution to sustaining the growth of living standards," the report added.

Also, it said that employers would have to change their attitude to employing older workers.

## IBM to build forex settlement bank

By George Graham, Banking  
Editor, in London

IBM is to build and operate the new settlement bank which is being set up to handle the \$3,500bn of foreign exchange trades settled each day.

CLS Services, the consortium set up by a group of leading international banks to handle the foreign exchange settlement problem, said it had chosen IBM to design and build the new settlement system and to operate it for at least five years after it starts up in mid-2000. The communications will be supplied by Swift, which operates the main interbank network.

Yesterday's announcement coincides with the deadline set two years ago by central bankers for the private sector to come up with a solution to the problem of settlement risk in foreign exchange trading. The deadline inspired creation of the settlement bank. It also spurred banks to tighten their internal procedures, and triggered the development of netting services.

Foreign exchange trades today are mostly settled by paying the two different currencies separately. Since

banks settle in different time zones, there is a risk - known as Herstatt risk - that a bank could fail after receiving one leg of its foreign exchange trades but before paying the other leg.

When the CLS Bank starts up, it will allow both legs of the trade to be paid simultaneously, eliminating the risk that one bank might fail in midstream. Stephen Thiele, managing director of J.P. Morgan and chairman of CLS Services, said the consortium had now taken "significant steps in realising the strategic plan behind the formation of CLS to stimulate global banking exposure to foreign exchange clearing and settlement."

Membership of CLS Services has already grown, broadened beyond the group of 20 banks which began the project and now has 40 shareholders. Other financial institutions will be given the chance to sign up over the next two months, as CLS finalises the funding for the settlement bank project. Industry experts estimate the bank will cost \$80m-\$90m to set up.

The first stage of the bank's plan to tackle Herstatt risk was the merger of two competing multilateral netting services, Echo in the UK and Multinet in the US. The combined netting service allows banks to reduce their settlement risk by adding all the different gross amounts they owe each other and settling only the net difference.

CLS Services already has 22 banks using its netting system, but the merger of Echo and Multinet has encouraged others to sign up. Another 31 are preparing to join, including some large foreign exchange traders such as Citibank, Bank of America, National Westminster Bank and Bank of Tokyo-Mitsubishi.

After the CLS Bank starts up in 2000, some banks will use it as their main way of eliminating foreign exchange settlement risk, but others will still channel foreign exchange trades through the netting service, using the CLS Bank to settle the netted amounts. The CLS Bank system will be managed by IBM Global Services in Belgium, with assistance from ATOS, a French software company.

## UN set to keep Iraq embargo

By Laura Silber at the United Nations in New York

The United Nations Security Council was last night poised to prolong the crippling embargo in force against Iraq for eight years, ignoring Baghdad's threats and appeals.

The 15 Council members yesterday met behind closed doors to review sanctions based on reports by international weapons experts from the UN and the International Atomic Energy Agency. One report by Richard Butler, chief UN weapons inspector, said "virtually no progress" over the last six months in efforts to determine whether Iraq had dismantled its arsenal of deadly weapons and their production facilities. The decision could mark the start of another crisis with Iraq over UN weapons inspections.

After Kofi Annan, UN secretary-general, two months ago defused the last big crisis and averted imminent US-led air strikes, Baghdad had expected to gain ground towards the lifting of the sanctions. This was the first sanctions review since Mr Annan struck his accord with Iraq guaranteeing access to all suspected weapons sites.

Faced with critical reports, and in spite of divisions within the Council over Iraq, no Council member, however, was expected to endorse lifting the embargo. Imposed after Baghdad invaded Kuwait in August, 1990.

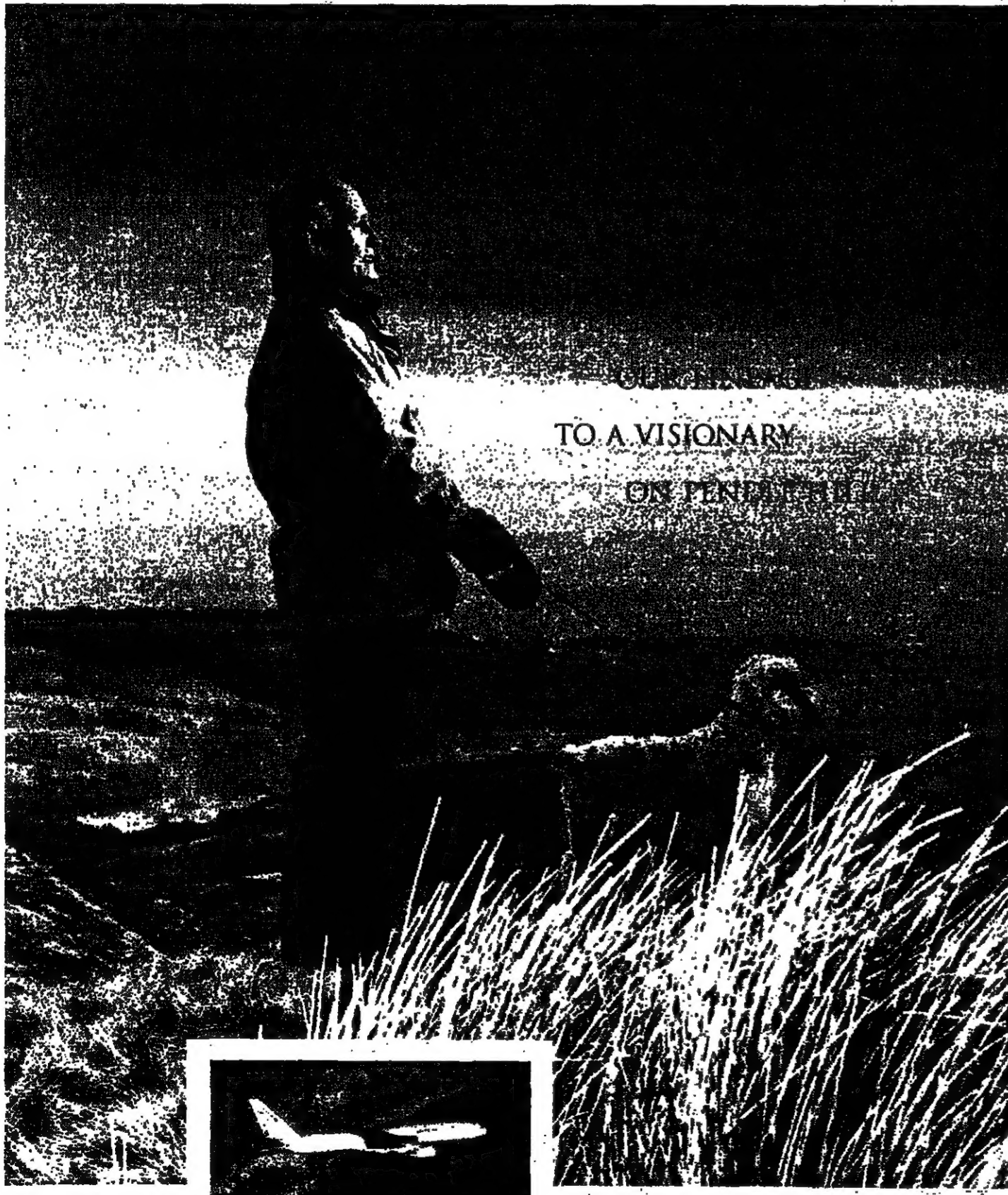
Among the five permanent Council members, Russia, France and China are pressing for a softer line towards Iraq. Following a favourable report from the IAEA earlier this month, Moscow has proposed closing the nuclear file. The US and Britain rule out its closure, saying that outstanding questions remain.

Ahead of yesterday's Council meeting, Bill Richardson, US ambassador to the UN, said he would veto any move to lift the embargo. The decision was to be based on consensus with a formal vote.

Diplomats said yesterday Mr Annan's accord had won access to suspected weapons sites, including the eight presidential sites previously declared off-limits by Baghdad, but that Iraq had still failed to co-operate in the provision of information on their weapons programmes as required by Council resolutions.

Addressing the Council yesterday, Mr Butler refuted an Iraqi letter which diplomats said sought to undermine the UN inspection process. Tariq Aziz, Iraqi deputy prime minister, last week sharply criticised Mr Butler's report, saying it "represents a flagrant model of lack of objectivity and fairness, denying and distorting the facts."

To win the lifting of sanctions, the UN must certify a clean bill of health for Iraq, saying it had dismantled all banned weapons.



From Pendle Hill, Gerry Fitzpatrick can look down on the Rolls-Royce plant in the Pennines. Here, Gerry and his colleagues revolutionised jet engine technology by making engine fan blades stronger yet lighter. This technology was first launched on Boeing planes and when you fly a Boeing 777 today, you can thank Gerry's team for the smooth but powerful take-off. Boeing has

been working with European experts like Gerry and their companies for over 30 years. For one simple reason: we want to work with people who are best at what they do. Of course, building an airplane is a massive enterprise. It takes teamwork on a grand scale. Many individuals, many companies, many countries. But working together, we can do almost anything.

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## NEWS DIGEST

## SOUTH AFRICA POLITICS

## Mandela plea to keep race out of election

Flanked by political rivals, President Nelson Mandela of South Africa yesterday called on politicians not to stir up racial hatred in the run-up to next year's general election and acknowledged opposition complaints about the high level of crime in the country since his African National Congress came to power in 1994. Political parties, Mr Mandela said in a speech to mark Freedom Day - the anniversary of that first all-race election four years ago that brought an end to apartheid - should take care, in the heat and thrust of the coming campaign, not to stir up base emotions "which were created by our divisive past and which are yet to fully disappear from our society."

With Mangosuthu Buthe, the Zulu leader and home affairs minister, on one side and Gerald Morkel, the National party's incoming Western Cape premier, on the other, Mr Mandela made his speech from the same balcony in Cape Town where he addressed cheering crowds after his release from jail in 1990. Victor Mallet, Johannesburg.

## ISRAELI ECONOMY

## Interest rate cut 0.3 points

The Bank of Israel said yesterday it would cut its key lending rate in May by 0.3 percentage points to 11.9 per cent, in response to falling inflation. The interest rate has fallen 1.5 points since February, after the inflation rate dropped to 7 per cent in 1997, the lowest in 28 years. The central bank said it must maintain cautious monetary policy to achieve long-term price stability. Amid declining inflation, however, gross domestic product growth slowed from 4.5 per cent in 1996 to 1.9 per cent last year. Preliminary indicators for February and March released yesterday by the Central Bureau of Statistics were mixed. The data pointed to overall annual growth of 3 per cent. But the bureau said certain sectors, such as tourism which accounts for about 3 per cent of GDP, continued to decline. Unemployment has climbed from 6.7 per cent in mid-1996 to 8.3 per cent in February. Avi Machlis, Jerusalem.

## FRENCH DIPLOMACY

## Chirac invitation to Syria

France's President Jacques Chirac has invited Syria's President Hafez al-Assad to visit France in July. The invitation to the 70-year-old Syrian leader was reported by Agence France Presse, the French news agency, but was not directly confirmed by the Elysée presidential palace. Officials however indicated discussions on the visit were taking place but no firm date had been agreed. The French president is anxious to play an active role in the Middle East peace process and offset the dominance of Washington which is seen by the Arab states as too pro-Israeli. Mr Chirac is due to visit Lebanon at the end of May. One issue will be the prospects for an Israeli withdrawal, a move needing the endorsement of Mr Assad. Mr Assad has rarely left Syria in recent years and then only to visit Cairo or Tehran. Robert Graham, Paris.

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1. The first step in the process of the investigation is the identification of the problem. This is done by the investigator who is responsible for the investigation. The investigator must identify the problem and the scope of the investigation.

2. The second step is the collection of data. This is done by the investigator who is responsible for the investigation. The investigator must collect data from the sources that are available to him or her.

3. The third step is the analysis of the data. This is done by the investigator who is responsible for the investigation. The investigator must analyze the data and determine the cause of the problem.

4. The fourth step is the development of a solution. This is done by the investigator who is responsible for the investigation. The investigator must develop a solution to the problem and implement it.

5. The fifth step is the evaluation of the solution. This is done by the investigator who is responsible for the investigation. The investigator must evaluate the solution and determine if it is effective.

6. The sixth step is the documentation of the investigation. This is done by the investigator who is responsible for the investigation. The investigator must document the investigation and the results of the investigation.

7. The seventh step is the communication of the results. This is done by the investigator who is responsible for the investigation. The investigator must communicate the results of the investigation to the appropriate parties.

8. The eighth step is the follow-up. This is done by the investigator who is responsible for the investigation. The investigator must follow-up on the investigation and ensure that the problem is resolved.

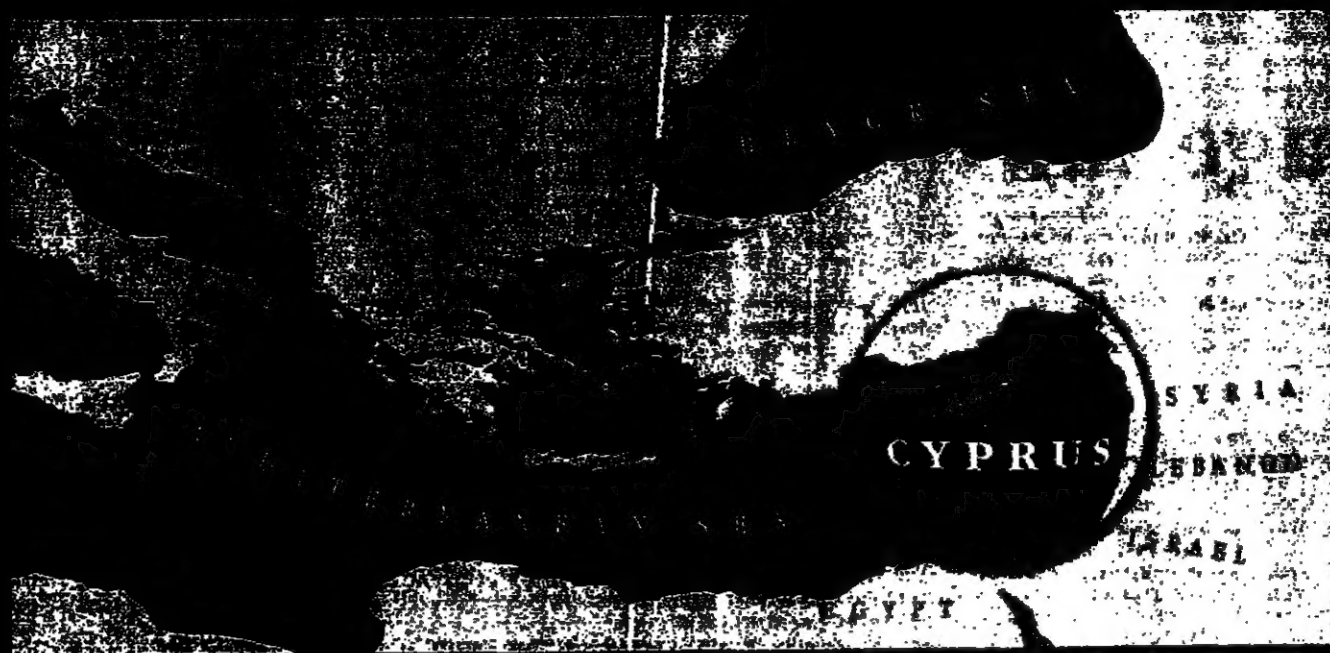
9. The ninth step is the review of the investigation. This is done by the investigator who is responsible for the investigation. The investigator must review the investigation and determine if it was successful.

10. The tenth step is the conclusion. This is done by the investigator who is responsible for the investigation. The investigator must conclude the investigation and determine the final outcome.

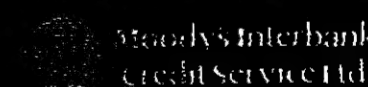
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# U.S. in Syria

The American presence in Syria is being questioned by American officials and the Syrian government. The Syrian government has accused the United States of supporting the Syrian opposition and of being involved in the Syrian civil war. The United States has denied these accusations and has stated that its presence in Syria is limited to humanitarian aid and diplomatic efforts. The situation in Syria remains volatile and the role of the United States is a subject of ongoing debate.



## ASIA-PACIFIC

## Asia crisis hits ADB lending

By Peter Montagnon, Asia Editor, in Geneva

The Asian Development Bank expects to raise up to \$3.5bn in international capital markets this year and reduce its contribution to Asia's poorest countries as it assembles resources to finance Thailand, Indonesia and South Korea, the three countries worst hit by the region's economic crisis, officials said.

To mitigate the impact of sharply higher borrowing on its balance sheet, the bank is recommending to its board that no profits should be transferred this year to its

Asian Development Fund, which provides subsidised loans to the region's poorest countries, said Pierre Uhel, vice-president. Last year the bank transferred \$230m from accumulated profits to the development fund.

Bank officials acknowledged the move may prove controversial. Poorer member countries are likely to argue they are being forced to pay for the profligacy of South Korea, which took \$4bn in loans from the ADB last year - or 43 per cent of the bank's total lending - as part of its International Monetary Fund rescue package.

Before the crisis South

Korea considered itself a developed country and had not borrowed from the ADB since 1988, but last year it shot back to pre-emergence as the ADB's largest single borrower. Fueling the controversy over its pre-emption of resources is likely to be a revelation in the ADB's annual report that South Korea is also easily the largest beneficiary of contracts awarded for projects financed by the bank.

Last year South Korea received contracts for ADB projects estimated at \$2.08bn, or 35 per cent of the total value let by the bank. The amount is almost three

times the amount of \$700m won by China, the next largest beneficiary.

But while the impact of the regional crisis is likely to dominate discussions as finance ministers and central bankers gather in Geneva for the formal opening of the ADB's annual meeting tomorrow, the effect on the bank is already clear. Borrowings undertaken by the bank last year jumped from under \$1bn to \$5.5bn, including \$3.2bn in bridging finance to meet loan commitments under IMF rescue schemes. Lending soared by nearly \$4bn to \$9.4bn. With more large loans in

the pipeline, including a \$1.4bn financial sector loan to Indonesia, lending will again be high this year at between \$8bn and \$7bn, Mr Uhel said. Emergency rescue lending had risen sharply, but normal project lending demand was soft as many countries in Asia were finding it hard to raise complementary funds from other sources to complete projects. Mr Uhel said the \$9.5bn figure was a maximum rather than a target. "We have some leeway. We aren't forced to borrow this amount but we will go that far depending on market conditions."

## Hyundai says mass sackings necessary

By John Burton in Seoul

Hyundai Motor, South Korea's largest carmaker, will press ahead with plans to sack as much as a fifth of its workforce despite fears that this could provoke national labour unrest.

Chung Mong-gyu, Hyundai Motor's chairman, yesterday said mass redundancies were necessary for Hyundai to report a 1998 profit as domestic car sales have plunged 40 per cent due to Korea's economic crisis. He expected domestic sales would not recover for another four or five years.

"Every Korean car company has to cut its workforce. Somebody has to start the process," said Mr Chung in acknowledging the action would be controversial.

Analysts believe that mass redundancies at Hyundai would be the signal for widespread industrial action as it would be the first time that a large number of unionised industrial workers would be sacked and set a precedent for other conglomerates to take similar steps.

Korea's unemployment rate climbed to 6.5 per cent in March, the highest in 12 years, with the jobless concentrated among recent graduates and other young workers in mainly non-unionised small businesses.

"We are heading for a hot summer with the workers taking to the streets. They have no extensive social safety net and feel that they are unfairly taking the brunt of corporate restructuring," said Henry Morris of Industrial Research and Consultancy in Seoul.

Trade union militancy could deepen Korea's economic crisis by discouraging foreign investments needed to revitalise the nation's debt-heavy industrial sector.

Hyundai workers are affiliated with the dissident Korean Confederation of Trade Unions, which represents more than 500,000 workers in the car, electronics and shipbuilding industries. Its new leader, Lee Kap-yong, is a former head of the Hyundai group unions. He has vowed to resist a collective trade union agreement made with the government in February to end lifetime employment guarantees in return for improved social benefits.

With capacity utilisation at Hyundai's car plants falling to 40 per cent, the company has put nearly 15,000 workers on paid leave at 70 per cent of their regular salary. Mr Chung expected "strong resistance" to job cuts but predicted Hyundai would succeed in reducing its workforce of 46,000.

## Japan package fails to impress

By Paul Abrahams in Tokyo and Guy de Joux in Paris

Investors reacted yesterday with disappointment to last week's ¥16,000bn (\$122bn) Japanese economic package while in Paris western governments and the International Monetary Fund gave the initiative a cool welcome. Michel Camdessus, IMF managing director, said the package "certainly has the potential" to arrest the decline in Japan's economy and boost its recovery in the second half of this year and early next year.

He was speaking after a meeting in Paris of ministers of the 38-member Organisation for Economic Co-operation and Development, at which Japan appealed to other governments publicly to back the stimulus plan. "Because it is a matter of confidence, a positive evaluation by yourselves and the international community is essential," Koji Omi, Economic Planning Agency minister, said.

In Japan, the yen tumbled against the US dollar, after Kazuo Ueda, a member of the Bank of Japan's policy

board, said a cut in the official discount rate, presently at a record low of 0.5 per cent, was possible. He suggested that it should only be done if the economy fell into a "very, very serious recession", adding that a further depreciation of the yen against the dollar by 5 per cent to 10 per cent would not pose a serious economic risk.

In contrast, Eisuke Sakakibara, the country's top financial diplomat, insisted that bullish sentiment for the dollar was beginning to wane and that the Japanese authorities were looking for

the right time to intervene "with the wind" to boost the yen.

However, despite Mr Sakakibara's comments, the yen dropped sharply against the dollar, dropping about ¥2.5 to near ¥133. Analysts said the currency could soon be challenging the ¥135 mark. It also struggled against the D-Mark, dropping to ¥73.80 in Tokyo, a four-month low, and threatening its December level of ¥74.13.

The yen was also dragged down by concerns about Japanese export performance in the first 10 days of April.

Strong export growth has been one of the few props for the Japanese economy. However, exports fell 5.4 per cent during the 10 days, compared with same period last year. Imports dropped 13 per cent year on year, reflecting the weakness of the economy.

Disappointment that last week's package did not include permanent tax cuts also hit the equity markets. The benchmark Nikkei 225 index fell 2.3 per cent to 15,649.

See World Stock Markets



Japan's pacifist constitution prohibits Japan from acting collectively with the US in the defence of any third country. Under this US-Japan security alliance, co-operation was permitted only if Japan acted in self-defence. This arrangement was increasingly seen by the US as unsustainable. During the Gulf war, Japan came under tremendous criticism in the US for its "chequebook diplomacy" of contributing money but not personnel to the western effort in spite of its dependence on the Middle East for its oil supplies.

The problem for the LDP is that the two major parties in the coalition, the Social Democratic party and the New Party Sakigake, are opposed to its draft of the

legislation to implement the new security guidelines. The socialists in particular, have long opposed the US-Japan security alliance and are opposed to any expansion of Japan's military role. If the LDP tries to railroad the necessary legislation through, it could trigger a collapse of the fragile coalition.

"There needs to be a debate on the issue but the problem is that the debate on the Japanese economy has overshadowed discussions on the new security arrangement," says Kazuya Sakamoto, professor of law at Osaka University.

Japan's Asian neighbours, particularly China, have reacted nervously to the new guidelines, which have aroused concern of a revival of Japanese military power.

China, in particular, with which Japan has a territorial dispute involving several islands known as Senkaku in Japan and Diaoyu in China, is outraged by the possibility that Japan might assist US military operations in the Strait of Taiwan.

Mr Hashimoto is already under pressure for another security issue involving the reduction of US military bases on Okinawa, the southern island where 75 per cent of the land used for US forces stationed in Japan is concentrated. But Mr Hashimoto's authority is diminishing. With a hostile public and party, his chances of pleasing the US on the security front after displacing it on the economic front look slim.

## Tokyo strives to fulfil pledge on defence

By Michio Nakamoto in Tokyo

Japan will today show that it is serious about living up to its new security role in the region. The ruling Liberal Democratic party will submit legislation to the Diet, or parliament, which, if passed, would enable Tokyo to honour its bilateral security arrangement with the US. This is the linchpin of regional security arrangements and passage of the enabling legislation will partly offset US criticism of Japan's poor management of its economy.

But the parliamentary debate, which coincides with the arrival in Tokyo today of Madeleine Albright, US secretary of state, will still provoke resistance from the Socialists, the junior coalition partner.

Prime Minister Ryutaro Hashimoto, who has come under intense international criticism for his failure to deliver on the economic

front, cannot be seen once again to founder on a commitment made to Japan's most important ally.

But Japan may end up disappointing the US once again. Mr Hashimoto's position in his party is weak and his approval rating is flagging with the Japanese public. Two minor members of the coalition government oppose the pact and the prime minister is simply not in a strong political position to force through unpopular legislation.

Under a landmark deal last September, Japan pledged greater support to US forces in emergency situations in the region. That includes greater use by US forces of military bases in Japan, as well as civilian airports and ports, Japanese logistical support in search and rescue operations and Japanese participation in naval blockades and mine-sweeping operations in the event of a regional crisis.

## NEWS DIGEST

## NUCLEAR POWER STATIONS

## Shanghai plans supply of generating equipment

Shanghai plans to establish a nuclear power group to build generating equipment in China's largest city, underlining the country's aim to supply more locally-made machinery for a growing number of nuclear power stations.

China has laid out plans to multiply the small number of nuclear power plants in the country, as part of its efforts to increase alternative energy sources and reduce reliance on coal-fired power. Nuclear power accounts for roughly 1 per cent of total electric power output, but Beijing has set a target of increasing that level to 4 per cent by early next century.

The new company, announced yesterday in one of Shanghai's leading state-owned newspapers, will be forged out of existing businesses and nuclear research facilities. The group aims to have annual sales of equipment worth ¥5bn (\$603m) by 2010, according to the newspaper. The enterprises forming the new business will be the Shanghai Electric Group, the Shanghai Nuclear Project Research Centre and the East China Electric Research Centre. James Harding, Shanghai

## INDONESIAN PROTESTS

## Students clash with police

Police again fired rubber bullets and tear gas at protesting students in two cities yesterday, the latest in a spate of clashes that highlight the rising political tension in Indonesia.

At least one police officer and four students were hurt at Mataram University, on the island of Lombok, when students tried to fight their way off campus and police responded by shooting rubber bullets. At two universities in Medan, Sumatra, police fired tear gas today at students and other protesters who tried to join them. Students, in turn, threw stones at police.

Police have been mostly tolerant of isolated student demonstrations on campuses but intervened when students tried to move into the streets or join other groups. In three of the past four days fighting has erupted as students grow ever more numerous and assertive in urging other groups in society to join them. Sander Thoenes, Jakarta

## DOCKERS DISPUTE

## Reinstatement freeze extended

Australia's waterfront dispute remained unresolved yesterday following a High Court decision to extend until today its freeze on a lower court order for Patrick Stevedores, the country's second largest stevedoring company, to reinstate 1,400 dockers dismissed earlier this month. Gerard Brennan, a High Court judge, said the stay would continue until the conclusion expected today of a hearing into an appeal by Patrick against the reinstatement order.

In a separate development, results of a national poll announced yesterday showed the first significant shift in public opinion against the government for its tough stance on waterfront reform. The shift could inflict further political damage on the conservative coalition of John Howard, the prime minister, which has publicly supported Patrick's moves and planned to make further labour reform a feature of its forthcoming election campaign. Gwen Robinson, Sydney

## OBITUARY: NGUYEN VAN LINH

## Former Communist chief dies

Nguyen Van Linh, who launched Vietnam's economic reforms as Communist party general secretary, died yesterday. He was 82. No cause of death was given other than a statement that Linh had suffered from a long, serious illness.

Linh, a lifelong Communist revolutionary, revitalised Vietnam's economy with free markets and foreign investment after decades of rigid state control. But he shook up a party congress in June 1996 when he gave a speech suggesting the party was corrupted at the top and accusing foreigners of seeking to exploit Vietnam and topple socialism.

Linh also eased Vietnam's international isolation by ending the decade-long occupation of Cambodia, normalising relations with China and making overtures to the US. He also brought unprecedented openness by writing a newspaper column, "Things That Must Be Done Immediately", that condemned official corruption. AP, Hanoi

## INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Trade figures are given in billions of European currency units (Ecu). The Ecu exchange rate shows the number of national currency units per Ecu. The nominal effective exchange rate is an index with 1990=100.

UNITED STATES						JAPAN						GERMANY					
	Exports	Imports	Current account	Real exchange rate	Effective exchange rate		Exports	Imports	Current account	Real exchange rate	Effective exchange rate		Exports	Imports	Current account	Real exchange rate	Effective exchange rate
1997	220.2	-131.8	-145.6	1.1541	107.8	194.7	83.7	75.5	166.58	104.7	254.4	58.8	40.6	2.0710	57.3	22.2	2.0710
1998	272.5	-100.2	-108.4	1.1833	100.5	218.7	79.8	67.0	151.51	115.9	272.6	67.4	42.4	2.0739	56.8	27.2	2.0739
1999	230.2	-89.3	-94.8	1.2117	104.9	245.5	70.5	53.4	151.87	110.8	310.1	53.1	51.5	2.0691	56.9	31.0	2.0691
2000	308.0	-79.3	-72.1	1.2745	100.0	220.0	50.8	28.5	183.94	98.9	324.6	51.8	38.4	2.0537	100.0	30.8	2.0537
1991	340.5	-53.5	-4.5	1.2391	98.5	240.4	77.7	57.4	186.44	108.4	327.8	11.1	-14.4	2.0480	99.2	34.0	2.0480
1992	345.9	-65.2	-4.5	1.2367	98.5	258.8	96.2	86.7	164.05	113.8	330.9	18.8	-14.8	2.0187	102.1	34.5	2.0187
1993	357.3	-88.7	-77.5	1.1705	95.6	300.3	118.6	112.4	130.31	135.5	352.2	30.8	-12.0	1.8337	108.1	35.7	1.8337
1994	422.3	-127.0	-112.6	1.1857	97.8	325.0	121.7	110.5	120.89	147.0	380.2	37.5	-17.1	1.9198	106.4	42.2	1.9198
1995	452.3	-122.8	-98.9	1.2928	91.8	331.1	101.3	85.3	121.43	164.4	405.0	47.1	-17.5	1.8509	111.9	45.2	1.8509
1996	488.0	-135.9	-113.3	1.2526	95.6	319.8	86.6	52.8	136.24	134.0	418.6	52.0	-11.0	1.8844	108.9	48.8	1.8844
1997	608.0	-180.8	-147.2	1.1309	104.4	392.9	99.9	83.1	138.84	125.1	453.6	62.0	-0.9	1.8594	103.9	60.8	1.8594
1st qtr:1997	140.5	-28.9	-34.1	1.1713	102.4	83.3	14.7	13.1	141.92	123.9	107.8	12.9	-5.1	1.8415	105.6	14.0	1.8415
2nd qtr:1997	152.6	-36.7	-33.2	1.1988	105.8	84.2	24.8	23.2	136.15	127.1	111.7	17.8	-2.4	1.8511	104.4	15.2	1.8511
3rd qtr:1997	159.2	-44.1	-39.5	1.1083	105.1	95.3	24.6	22.4	128.47	131.1	117.6	17.9	-2.1	1.8752	102.3	15.9	1.8752
4th qtr:1997	157.3	-41.3	-40.6	1.1246	105.6	89.5	25.1	24.8	140.91	122.2	116.4	15.8	3.8	1.8740	104.3	15.7	1.8740
1998	50.7	-12.1	n.a.	1.1401	105.6	30.1	7.0	6.8	143.23	120.9	36.7	5.0	1.4	1.9509	104.8	50.7	1.9509
1999	50.5	-12.7	n.a.	1.1444	105.3	32.9	10.2	9.1	135.92	127.5	37.7	4.7	-1.4	1.9491	104.8	50.5	1.9491
2000	51.4	-11.9	n.a.	1.1312	102.8	31.2	7.8	7.2	129.91	131.1	38.2	5.8	2.4	1.8634	103.6	51.4	1.8634
2001	52.5	-14.2	n.a.	1.1011	102.7	32.3	7.9	7.2	126.84	133.2	38.7	5.8	-0.7	1.8722	102.1	52.5	1.8722
2002	54.5	-14.3	n.a.	1.0985	102.9	32.7	9.9	9.5	125.99	132.2	38.2	4.4	-3.3	1.8676	101.9	54.5	1.8676
2003	52.3	-15.6	n.a.	1.0774	105.7	30.3	7.0	5.8	132.56	127.8	40.7	7.9	1.9	1.9618	103.0	52.3	1.9618
2004	53.1	-13.9	n.a.	1.1191	104.0	31.4	9.0	8.1	135.36	128.6	38.7	4.6	-2.4	1.9665	103.2	53.1	1.9665
2005	50.9	-13.0	n.a.	1.1421	105.8	29.2	8.4	8.1	143.21	121.4	39.0	5.2	-2.4	1.9665	103.2	50.9	1.9665
2006	53.3	-14.7	n.a.	1.1122	105.8	29.2	7.7	7.6	144.17	118.7	38.7	6.1	5.5	1.9751	103.2	53.3	1.9751
2007	52.7	-15.8	n.a.	1.0972	105.6	30.4	8.1	7.4	140.80	120.0	40.4	4.1	-8.8	1.9748	102.9	52.7	1.9748
2008	51.8	-16.1	n.a.	1.0857	109.1	29.8	10.5	11.4	137.00	123.4	40.3	8.2	0.1	1.9748	102.7	51.8	1.9748
2009									140.17	120.5				1.9535	102.5		1.9535
FRANCE						ITALY						UNITED KINGDOM					
	Exports	Imports	Current account	Real exchange rate	Effective exchange rate		Exports	Imports	Current account	Real exchange rate	Effective exchange rate		Exports	Imports	Current account	Real exchange rate	Effective exchange rate
1997	128.3	-4.6	-3.7	6.2295	98.9	101.0	-7.7	-1.9	1494.3	100.9	112.3	-16.4	-6.8	0.7047	99.4	128.3	0.7047
1998	141.9	-4.7	-3.4	7.0054	98.9	108.3	-8.9	-5.4	1358.8	97.8	120.9	-32.3	-8.8	0.6843	105.4	141.9	0.6843
1999	162.9	-6.9	-3.6	7.0169	98.0	127.8	-11.3	-10.7	1808.2	95.5	137.0	-36.7	-33.3	0.8728	102.3	162.9	0.8728
2000	170.1	-7.2	-7.2	6.8222	100.0	133.6	-9.3	-12.9	1823.2	100.0	142.3	-26.3	-26.2	0.7150	100.0	170.1	0.7150
2001	175.4	-4.2	-4.2	6.9543	98.3	137.0	-10.5	-10.2	151.3	98.6	147.7	-14.7	-11.4	0.7002	100.7	175.4	0.7002
2002	182.5	4.5	2.9	6.8420	101.5	137.9	-8.0	-22.8	1891.5	95.5	145.9	17.8	-13.8	0.7359	98.9	182.5	0.7359
2003	178.8	13.8	8.0	6.8291	105.0	144.9	18.1	8.7	1836.7	80.4	158.0	-17.3	-13.0	0.7730	88.0	178.8	0.7730
2004	198.9	12.8	5.4	6.5559	108.1	161.4	18.8	12.0	1808.6	76.9	174.1	-14.4	-2.1	0.7736	89.2	198.9	0.7736
2005	218.7	10.4	8.4	6.4480	102.8	181.0	21.6	20.7	2108.4	89.3	188.9	-14.1	-4.5	0.8100	84.8	218.7	0.8100
2006	232.3	13.8	16.4	6.4088	101.1	199.2	32.4	17.7	2005.1	78.7	208.0	-15.8	-2.3	0.8026	86.3	232.3	0.8026
2007	255.4	27.2	35.1	6.5925	105.6	209.2	27.2	31.8	1824.0	76.3	245.4	-18.8	6.5	0.8506	100.5	255.4	0.8506
1st qtr:1997	63.4	4.8	6.9	6.5517	108.8	47.0	5.1	7.5	1917.3	76.9	68.5	-3.8	1.8	0.7198	99.9	63.4	0.7198
2nd qtr:1997	62.8	7.5	10.1	6.5786	106.0	54.0	8.8	6.2	1824.6	76.2	61.0	-4.5	2.4	0.6990	99.6	62.8	0.6990
3rd qtr:1997	68.2	7.6	8.4	6.6261	104.2	55.6	8.5	10.6	1818.8	76.0	64.1	-4.2	2.0	0.6705	102.5	68.2	0.6705
4th qtr:1997	66.9	7.5	9.8	6.5134	105.5	52.5	6.5	7.5	1934.6	76.1	63.0	-8.2	2.7	0.6772	103.0	66.9	0.6772
1998	20.8	2.3	3.6	6.5715	106.3	17.8	2.1	2.2	1951.8	76.2	20.7	-1.5	n.a.	0.6877	99.5	20.8	0.6877
1999	20.9	2.3	3.7	6.5726	106.0	18.2	2.5	2.1	1926.6	76.8	19.9	-1.2	n.a.	0.7008	100.4	20.9	0.7008
2000	21.0	2.8	2.9	6.5328	105.1	18.1	2.2	2.0	1916.6	76.3	20.4	-1.7	n.a.	0.6878	100.4	21.0	0.6878
2001	22.1	3.2	4.1	6.6534	103.6	21.5	2.8	7.2	1920.1	76.0	22.4	-1.0	n.a.	0.6592	104.5	22.1	0.6592
2002	21.6	1.6	1.5	6.3308	102.8	18.6	2.6	1.2	1921.9	75.6	21.1	-1.3	n.a.	0.6870	102.5	21.6	0.6870
2003	22.6	2.8	2.6	6.5940	104.9	18.2	0.6	1.2	1914.6	76.2	20.8	-0.9	n.a.	0.6852	102.5	22.6	0.6852
2004	22.0	3.8	4.8	6.5938	105.6	20.6	3.1	3.4	1826.4	76.2	20.8	-2.0	n.a.	0.6853	103.0	22.0	0.6853
2005	22.1	1.9	2.1	6.6246	105.8	17.9	2.0	1.7	1938.8	75.9	20.3	-2.3	n.a.	0.6782	102.8	22.1	0.6782
2006	22.4	2.6	2.9	6.6810	105.5	17.1	1.4	1.4	1930.4	75.7	21.9	-1.9	n.a.	0.6701	104.1	22.4	0.6701
2007	22.3	2.5	2.7	6.5197	106.2	14.4	0.0	0.1	1967.7	75.5	20.4	-1.6	n.a.	0.6948	104.8	22.3	0.6948
2008				6.6198	105.0				1948.3	75.1				0.6838	103.9		0.6838
2009				6.6493	104.8				1983.3	75.2				0.8332	100.5		0.8332



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FEDERAL COMMUNICATIONS KENNARD PLEDGE TO ENSURE 'NO DIGITAL DIVIDE BETWEEN HAVES AND HAVE-NOTS'

## Internet access 'must be equal'

By Richard Woffle and Nancy Dunne in Washington

The head of the US Federal Communications Commission yesterday said he was determined to ensure that deprived communities have the same access to digital and internet services as wealthy areas.

William Kennard, chairman of the FCC, said new infrastructure in advanced telecommunications - which needed to serve all parts of the US - would be built "over the next several years".

Speaking to a meeting of industry leaders in Washington, he said he wanted to work with the private sector to ensure there was no "digital divide between the haves and have-nots".

"I need your help in making sure that new advanced services can become pipelines of opportunity not just for the affluent areas, but also for rural and inner-city America," he said.

However, Mr Kennard said he would leave it to the free market to decide which part of the industry - cable, wireless or wireline technology - won the battle to establish broadband, high-speed services for internet and data communications.

But he had no objection to telephone companies gaining an advantage over their rivals by using their local networks - as long as they did not prevent others from gaining access to any "essential facility".

To promote new services, Mr Kennard proposed reducing regulation on new technologies. He pledged to investigate how companies could "experiment" with new services without seeking pre-approval from regulators at least until the service was ready to be sold as a commercial offering.

Mr Kennard's comments come as Congress has raised concerns about the future of rural telecommunications companies, which rely on



Kennard: 'Making sure that new advanced services can become pipelines of opportunity'

financial support under so-called "universal service" funding. The FCC is currently reforming such funding in line with 1996 legislation.

The FCC has lifted broad regulatory restraints on Comsat Corporation, the global provider of satellite and digital networking ser-

vices, it emerged yesterday. The commission eliminated on Friday the long-standing regulatory controls over Comsat. Comsat was more tightly regulated than its competitors because of its exclusive rights to provide services to the internet satellite system. This advantage has been

eroded recently by new private satellite systems. Comsat said the move deregulated services accounting for 85 to 90 per cent of its revenues. "Comsat will now be able to price its existing services more flexibly and introduce new services and products more quickly."

## Caracas parties seek poll reform

By Raymond Collitt in Caracas

In an drive to boost prospects for victory and head off a shift towards independent candidates, Venezuela's mainstream parties have stepped up their campaign to reform the electoral law. Their aim is to bring forward local and regional elections from December's presidential vote.

Congress could vote to reform the law as early as this week, said Aristides Hospedales, secretary-general of the social democratic AD party, the country's largest. Leaders of AD and the social Christian Copel party met the head of the electoral council last week, arguing that the newly elected body was ill-prepared to carry out elections for several thousand public officials on December 6. Every 15 years presidential elections coincide with local and regional elections.

Behind the rhetoric over the problems of a single election round, traditional parties are worried about the strong independent presidential candidates Hugo Chávez, the former coup leader, and Irene Sáez, the ex-beauty queen and current mayor of a Caracas district.

"They fear supporters of independent presidential candidates may also vote against the established parties at a regional and local level," said one analyst. The electoral council was created last year to guarantee more autonomy from party influence. Yet appointments were delayed over a drawn-out power struggle in congress.

Nearly all parties would benefit by separating national from local and regional elections. AD, which boasts an efficient party machinery throughout the country, still lacks a promising presidential candidate. Copel is still struggling to win over Ms Sáez as its candidate.

## FASB may outlaw pooling of interest

By Daniel Böglér and William Lewis in New York

The top US accounting watchdog is considering outlawing "pooling of interest" rules, the accounting treatment used for most of the recent, large all-share mergers.

The US Financial Accounting Standards Board is also thinking about overhauling the treatment of goodwill, the premium paid over and above a company's tangible assets.

The new guidelines would form part of an ambitious FASB attempt to overhaul its approach to mergers and acquisitions (M&A) and to

move to a single method of accounting for business combinations.

Currently, US companies can account for an acquisition either as a purchase, or, if they satisfy certain conditions, as a pooling. The advantage of the latter is that it is usually tax-free and does not create any goodwill, which has to be amortised over subsequent years and therefore penalises earnings growth.

But both the FASB and the Securities and Exchange Commission have become concerned that companies are stretching the rules to dress up acquisitions as mergers in order to account

for them as poolings. Poolings have risen from 2 per cent of all US M&A transactions in 1992 to 31 per cent so far in 1998, according to figures compiled by Securities Data Company.

Tim Lucas, director of research and technical activities at the FASB, said: "Not allowing poolings is one possibility. If there was only one approach to business combinations that would solve quite a few problems."

A less draconian alternative would be to tighten the rules under which poolings are allowed. But Mr Lucas pointed out that businesses already have to meet 12 conditions to qualify for pooling,

and he doubted whether further hurdles would have the desired effect: "Companies and their lawyers are inventive. My suspicion is that any test we devise will come under pressure."

At the same time, the FASB is weighing further changes which would allow companies to capitalise goodwill. But instead of amortising it as at present, they could maintain its balance sheet value and periodically test it for impairment. This would avoid depressing earnings and is similar to rules about to be adopted in the UK.

A move to outlaw pooling would undoubtedly upset US

industry, according to David Kaplan, a Price Waterhouse partner and its associate national director for accounting services. "Companies like poolings," he said, "and many structure their business affairs in such a way as to be able to do poolings. The goodwill changes might mitigate that a bit."

Mr Lucas emphasised that FASB had not taken any firm decisions yet. The watchdog is hoping to produce a paper outlining its thinking by the end of the year, with the aim of moving to a new standard by 2000.

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## US securities computers not ready yet for Euro

By Richard Woffle in Washington

US securities firms have not yet prepared their computer systems for the introduction of the single European currency, the Securities Industry Association warned yesterday.

The launch of the euro next year poses a "substantial risk" that US firms involved in European markets will be unable to manage twin-track computer systems in both the euro and existing currencies. An SIA study of the euro's impact calls on US firms to take steps to invest in new computer systems, but warns this will be complicated by the need to deal with the "year 2000 problem".

The study quotes estimates that securities firms will need to pay 20 per cent

more on euro-related computer problems than the 2000 issue, which is caused by the switch in dates from two to four digits.

Steven Ehrlich, author of the report and a former Commerce Department under-secretary, said the euro would also offer US firms new markets to replace lost revenues from trading in European currencies and government debts.

Mr Ehrlich said US firms would be in a strong position to profit from the growth of the junk bond market in Europe, where high-yield issues are worth \$2bn compared to \$950bn in the US.

The US securities industry will also be able to expand its business in securitisations of household assets, such as credit card debts, car

loans and mortgages. The SIA forecast that sterling assets will become highly attractive to US investors, as long as the UK remained outside the euro. Sterling would represent "one of the few remaining" chances for investors to diversify their portfolios, it said.

But the report warned that sterling would only enjoy a short-term boost, as London could not remain a world-class financial centre if it stayed outside the euro beyond 2003.

The SIA study comes as Congress is preparing to investigate the impact of the euro on the US economy. Members of the House banking committee will today hear testimony from a series of European economists and US financial leaders on the single currency project.

## Canada confidence vote over hepatitis package

By Scott Morrison in Toronto

The Liberal government of Jean Chrétien, Canada's prime minister, faces a confidence vote today over a C\$1.1bn (US\$766m) compensation package for an estimated 22,000 victims who contracted hepatitis C from tainted blood provided by the nation's healthcare systems.

The opposition Reform party is arguing that the package, which only compensates those infected between 1986 and 1990, is insufficient. It has introduced a motion urging the government to compensate all victims infected with the virus by tainted blood.

The government said recently it would compensate those infected when a test for hepatitis C was available but not used by the

Canadian Red Cross. But it was not responsible for those infected before the test became available in 1986. Some suggest the federal government could be liable for an extra C\$35m should an estimated 60,000 people infected prior to 1986 become eligible for compensation.

Mr Chrétien raised the stakes last week when he said the Reform party motion amounted to a vote of confidence in the government, even though opposition leaders have insisted that is not the case.

The prime minister hastily rescheduled his weekend trip to Cuba in order to return in time for today's vote. He has ordered Liberal party MPs to toe the party line, but several Liberal backbenchers have indicated they are uncomfortable with the government's position.

With the Liberal majority trimmed to 11 in last year's federal election, a handful of dissident Liberals could lead to a government defeat.

Observers are surprised the prime minister has upped the political ante on what appears to be a small issue. A loss would prove embarrassing for Mr Chrétien, but few expect him to call an election. Under parliamentary tradition, the Liberals would be expected to resign, but observers suggest they would be more likely to alter their position and hold another confidence vote tomorrow.

Mark Assad, a Liberal MP who has lobbied for hepatitis C victims for seven years, said he would vote to support the government today in the hope it would introduce an expanded compensation package.

## Islands weather the storm over waste disposal for liners

The Caribbean governments' refusal to give way on their demands for a waste tax has paid off, reports Canute James

Governments of several tourism-dependent islands in the eastern Caribbean and cruise ship lines which call at their ports have resolved a protracted, bitter and potentially damaging quarrel about who should pay for the disposal of waste from ships.

The row threatened an important source of income for the islands located in the most popular region among cruise lines.

The governments of seven islands will impose a \$1.50 levy on each disembarking cruise ship passenger from Friday, to finance the construction of facilities for managing waste from cruise ships. A similar levy is being imposed in less controversial circumstances on land-based tourists.

The governments contend that the levy is necessary if they are to gain access to money from the World Bank to fund the waste management facility.

However, the cruise lines

which call at Caribbean ports had objected to the levy, saying it was not necessary, and that it was in addition to a tax ranging from \$3 to \$15 already being paid by passengers on ships which call at Caribbean ports. One line, Carnival, had threatened to cease calls at Grenada if the eastern Caribbean governments went ahead with the extra levy.

"We are seeking a partnership with the cruise ship industry and we are not interested in hostility," said Sir James Mitchell, prime minister of St Vincent. "Our islands have signed international conventions against the dumping of waste at sea. The World Bank is insisting this charge be levied on the cruise ships and has said we will get no funds unless the levy is implemented."

The cruise lines were persuaded by the World Bank to drop their objection to the levy. "The more information they got on the issue the more they realised that the

countries are united on this," said a senior official of the Bank.

The Bank explained the rationale for the levy. It is not targeting any one group. It is for everybody. The islands' collection of the levy was a condition for a \$40m World Bank loan for the construction of waste disposal systems in the region, according to government officials.

Sir James and his colleagues were convinced that the lines would eventually have paid the levy, as they would not easily have abandoned the Caribbean region. "Seventy five per cent of the world's cruise business is done in the Caribbean Basin, including Mexico, Venezuela, Florida and the islands. We are the only part of the world where the cruise ship industry can operate all year."

Cruise ship tourism is big business for the lines and the governments in the archipelago. Between 1986 and 1996, the volume of

cruise passengers visiting the Caribbean increased from 6m to 10.6m.

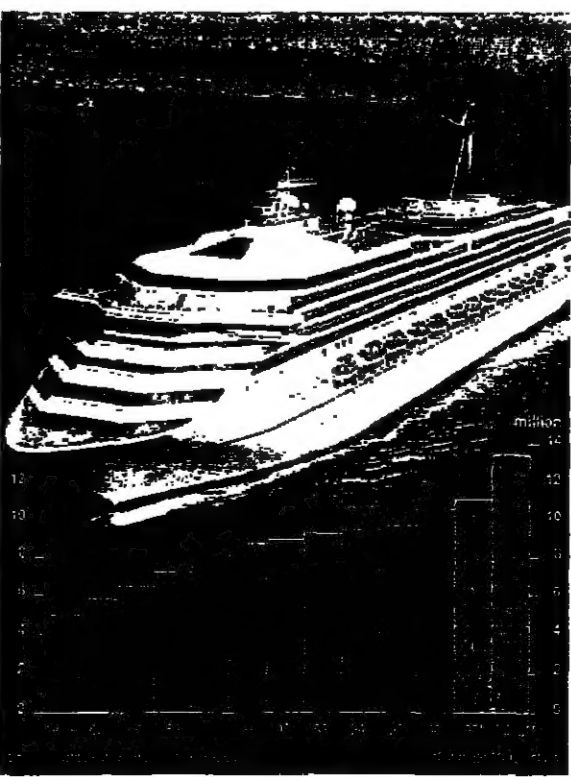
The eastern Caribbean islands attracted 10 per cent of these. The Caribbean Tourism Organisation (CTO) forecasts that the volume of cruise ship tourists to the region will reach 13.4m by 2000. Expenditure by cruise passengers in Caribbean destinations in 1996 totaled \$1.2bn, according to the CTO.

In an effort to earn more from cruise tourism, and to cater to the larger ships being used by cruise lines, Antigua, Dominica, Grenada, St Kitts, St Lucia and St Vincent are spending about \$40m to construct and improve port facilities.

The cruise ship lines had originally argued that the levy was not needed because there was no problem with the disposal of waste by ships in the Caribbean. Ships already had facilities to handle waste, and the levy was "an undesirable additional tax".

However, hoteliers supported the governments. Cruise ship lines should become full partners in maintaining the Caribbean cruise industry, said Althea Martin, president of the Dominica Hotel and Tourism Association.

"If they refuse, we should be bold enough to tell them



that if they are not willing to pay to help the environment in the Caribbean, which is the most important cruise destination in the world, they should find somewhere else to go."

The islands' governments want the cruise industry to play a significant role in

tourism development, said Kenny Anthony, prime minister of St Lucia.

"I think that now that we have got over this hiccup that the partnership that we are forging will deepen, and that they will better understand that these islands are firm on this matter."

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## WORLD TRADE

EUROPEAN AIRCRAFT INDUSTRY PARTNERSHIP DISSOLVED AFTER DISPUTE OVER 70-SEATER JET

## Air regional aircraft venture collapses

By Michael Sluphnik, Aerospace Correspondent

A three-year-long attempt to produce a powerful European regional aircraft company collapsed yesterday when Aero International Regional (AIR) announced that it was being dissolved.

When AIR, a partnership between British Aerospace, Aerospaciale of France and Alenia of Italy, was set up in 1995, it was hailed as "a great day for the European aerospace industry". However, AIR was plagued by dis-

agreements between BAE and the other two companies over whether to build a new 70-seat jet.

The French and Italians will continue to co-operate through ATR, their joint venture. But BAE will now go its own way, although all three will continue to share accommodation in Toulouse and Washington.

The collapse comes as the European aerospace industry struggles to consolidate to confront large North American companies such as Boeing and Lockheed Mar-

tin. Aerospaciale said yesterday that it would look for new European partners for ATR, but there appear to be few candidates. Saab has been linked with BAE, which is expected to take a minority stake in the Swedish company.

Daimler-Benz Aerospace (Dasa) of Germany sold Dornier, its regional aircraft subsidiary to Fairchild Aircraft of the US in 1996. Dasa also suffered from the collapse in the same year of Fokker, the Dutch aircraft maker in which it had a

majority stake. Dasa said yesterday: "We are not a partner for the regional aircraft business of ATR."

AIR was initially set up for the three companies to pool their marketing and customer service, but they said at the time that they hoped to manufacture regional aircraft jointly too. They said they needed to merge their operations because they were 17 companies manufacturing regional aircraft worldwide.

However, plans to expand

AIR's operations never made progress. "This is not so much a divorce as a marriage which was never consummated," one European aerospace manager said yesterday.

The differences focused over plans to manufacture new regional jets. AIR talked to China about producing a new 100-seat jet.

However, the Chinese made it clear that they would prefer this project to be managed by Airbus Industrie, AIR's longer-established Toulouse neighbour,

which is owned by BAE, Aerospaciale, Dasa and Casa of Spain.

AIR then turned its attention to the idea of manufacturing a 70-seat jet, but BAE said it did not think the project was viable. The UK company is understood to have concluded that, given its other priorities, which included helping to turn Airbus into a limited company, it could not afford to devote money and management time to the 70-seater.

## Japanese consumers barely get chance to acquire a taste for foreign rice

Imports continue to increase but too many factors are keeping the product off the dinner table, Michio Nakamoto writes

Japanese consumers have developed an appetite for foreign foods, with the notable exception of rice.

While Californian oranges, Canadian salmon and Danish pork line the shelves of Japanese supermarkets, when it comes to rice, consumers can find little other than Japanese brands.

Three years ago, Japan reluctantly opened its market to foreign rice in compliance with the Uruguay Round agreement reached in 1993. But very little of that rice finds its way on to Japanese dinner tables and few Japanese are likely even to be aware of its presence within Japanese borders.

After the Uruguay Round agreement, in 1995 Japan imported 4 per cent of domestic consumption in its first year of limited market opening. By the year 2000, the ratio is set to rise to 8 per cent, at which time negotiations under the World Trade Organisation are expected to set the stage for

further liberalisation. But as imports of foreign rice continue to increase, the lack of availability in stores, and therefore familiarity, means that Japanese consumers have barely had a chance to overcome their traditional bias against foreign rice, long considered inferior to domestic rice.

In the first year of opening the market to imports, the Japanese government imported 410,000 tonnes of foreign rice, mostly from the US, China, Australia and Thailand, according to the Ministry of Agriculture, Forestry and Fisheries.

Of that amount, as much as nearly 70 per cent, or 280,000 tonnes, ended up as inventory and 90,000 tonnes went towards processed foods such as *misu* (a soup paste), while just 40,000 tonnes was distributed as rice for straightforward consumption, mostly in ethnic food restaurants, according to a ministry official.

As a result of the large

amount of foreign rice put aside as stock, foreign rice has come to comprise as much as 15 per cent of Japanese rice stocks, despite being only 4.5 per cent of total available volume.

Last year, imports rose to 511,000 tonnes. Combined with the 310,000 tonnes left over as inventories, Japan had 821,000 tonnes of imported rice. The bulk of that went into processed foods or was sent overseas as food aid or put into warehouses as stockpiles kept in case of emergencies. Only 30,000 tonnes was released on the market as rice for consumption as a staple food.

The agriculture ministry acknowledges that only a small amount of rice goes to supermarkets but says this is simply a result of poor market demand. "Japanese consumers prefer domestic rice," says one official.

However, the government clearly has no interest in making it easier for consum-

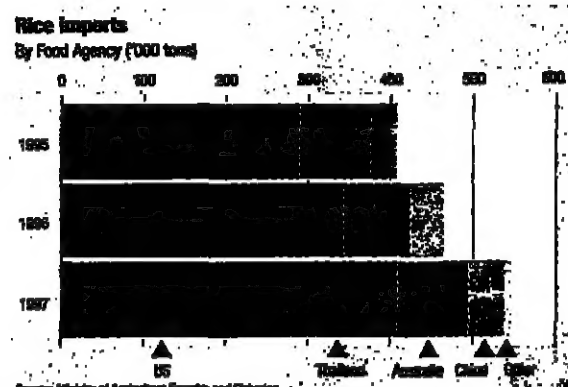
ers to become more familiar with imported rice and therefore develop a taste for it.

A government-controlled import system, for example, makes it difficult for retailers to offer steady supplies, even if they wanted to.

Under the system, the Japanese government holds a tender for the high quality rice destined for sale to consumers four times a year. The tenders have generally been held every quarter but importers are not given precise information on the timing of the sales or the quantities being offered.

As a result, Daisel, a large supermarket operator, for example, has no plans to offer customers imported rice, even though it found reasonable demand for the California rice it sold at its supermarkets last December. The company says it does not know when the next auction for imported rice will take place, making it difficult to plan ahead.

At the same time, the government mark-up that is part of the system means the



price of imported rice is not as attractive to consumers as it could be.

At ¥1,680 (\$12.5), a 5kg bag of premium California *koshihikari*, a popular type of high quality rice, may seem good value against Japanese *koshihikari* prices, which come to about ¥2,480 for 5kg.

However, retail prices represent a near doubling of the purchase price as it goes through the system, a US official notes.

The problem the Japanese government faces is that while it has agreed to liberalise the rice market, it faces an excess of domestic production. Japanese consumers have been eating more bread and pasta and less rice.

Last year, the surplus came to 3.82m tonnes. This year, it is expected to rise to 3.8m tonnes, according to government statistics.

The USA Rice Federation, which promotes US rice in Japan, is confident that high quality US rice is winning acceptance among Japanese consumers. Past experience at retailers has shown greater demand than the retailers initially expected, the federation points out.

But while foreign producers may be looking forward to further liberalisation of the Japanese market at upcoming WTO negotiations, without greater availability of foreign rice today they are unlikely to win resounding support from Japanese consumers in two years' time.

## Philippines invites fighter aircraft bids

By Justin Marozzi in Manila

The Philippines yesterday took an important step towards the \$8.5bn modernisation of its armed forces by selecting 14 international defence groups to bid for a contract to supply fighter aircraft and patrol vessels.

President Fidel Ramos has given top priority to the requirements of the navy, whose inadequacies were highlighted last year when a series of incursions by Chinese vessels into the disputed Spratly Islands rattled Manila.

At present, the average age of the navy's ships is 30 years.

But the Asian crisis and the collapse of the Philippine peso have forced Manila to cut government expenditures and the list of weaponry requirements, described as "extremely optimistic" by one European official, has been scaled back.

In the first five years of the 15-year programme, the navy is now planning to purchase three offshore patrol vessels, six corvettes, three frigates, five seaplanes, nine multi-purpose

helicopters, three mine warfare vessels, four transport ships and four tugboats.

The air force, whose frontline aircraft date back 30 years, will choose from Boeing and Lockheed Martin of the US, British Aerospace's new fighter jet, Israel's Kfir 2000, the Mirage 2000-5 of France and Russia's MiG 29.

European defence companies are hoping the Philippines will diversify its range of suppliers away from the US, on which it has traditionally relied. Last year, the navy acquired

three second-hand British Peacock patrol vessels.

"The major defence exporting countries have all beaten a path to Manila because they can see there is a major requirement and there is money available under the modernisation plan," said a western defence attaché.

"They are all a little wary, however, because defence contracts take time and the Philippines has no experience in procurement." There is a large number of potential pitfalls.

The procurement process is Manila's first after the

long period of dependence on the US for its external defence and has been beset by delays.

Foreign defence officials have been helping their Philippine counterparts to draw up a framework for the tendering system.

The 14 companies selected yesterday were given 60 days to submit offers.

Fortunato Abad, defence secretary said contracts were expected to be ready in 14 months, by which time a new administration will be in office following national elections next month.

## EU non-market tag dropped on China, Russia

By Neil Buckley

The European Union yesterday voted to drop its definition of Russia and China as "non-market economies", in a move to improve relations with the two countries and make them less vulnerable to EU anti-dumping actions.

The move came as ministers voted to impose controversial, five-year anti-dumping duties of up to 90 per cent on imports of personal fax machines from seven Asian countries.

Both Russia and China have since the 1990s been pushing the EU to remove its non-market economy label.

The label has caused particular bitterness in Moscow, and was one of the main reasons behind a highly publicised last year, when Boris Nemtsov, prime minister, cancelled a meeting with Sir Leon Brittan, the EU trade commissioner.

The removal of Russia and China from the non-market economy list reflected the "substantial advances" made by both countries towards normal market economy conditions, the EU said.

An important effect of the change is that it allows domestic price information to be used in anti-dumping investigations.

In the past, fixed prices and heavy state controls on industry, and the absence of "meaningful market signals", made such an analysis impossible.

EU calculations on whether either country was exporting goods at below-cost were instead based on

prices and costs in a comparable third country.

The move to remove the label from both countries was blocked until recently by a dispute over quotas on carpet imports imposed by Russia. This was resolved by a new, comprehensive EU-Russia textile agreement earlier this month.

Imposition of anti-dumping duties on personal fax machines is likely to provoke anger from the seven countries involved - China, Japan, Malaysia, Singapore, Taiwan, South Korea and Thailand.

Duties for manufacturers which refused to co-operate with the EU inquiry range from 22.6 per cent for Thailand to 88.8 per cent for Malaysia.

The European Commission said fax machines from the countries had been exported below cost to the EU since at least 1993.

It imposed provisional six-month duties last autumn in spite of opposition from a majority of EU member states, which continued until last week.

A change of position by Luxembourg - on condition that the duties would be reviewed after two years - allowed the EU to muster a simple majority.

The scope of the duties has been narrowed since last autumn to include only machines using existing technology.

But free trade groups and Asian fax producers have warned the measures will mean price rises for EU consumers, and could still price new, higher technology machines out of the EU market.

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No FT, no comment.

## Turkish cellphone companies pay \$1bn for 25-year licences

By John Bartholomew in Ankara

Turkey's two cellular telephone companies yesterday paid the government \$500m each for 25-year operating licences, replacing a revenue sharing agreement with the government that restricted revenues and competition.

Government officials said yesterday's deal was expected to reinvigorate Turkey's stalled privatisation programme. The \$1bn revenue is the largest one-off receipt from Turkey's 11-year-old privatisation drive, which had earned the country about \$3.5bn by end-1997.

Turkcell, majority-owned by Cukurova, a large Turkish conglomerate in partnership with Telecom Finland and Ericsson, and Telsim controlled by the Turkish Rnelli Group, will now be free to set their own charges, although they must transfer about 30 per cent of gross revenues to the treasury and Turk Telekom, the government-owned telephone company.

Under the previous revenue sharing agreement, both companies had to transfer two-thirds of their revenues to Turk Telekom. The two companies have been operating GSM networks since 1994 under a special government permit.

The companies now promise to introduce more competitive tariffs and services, a practice that was limited under their agreement with Turk

Telekom. Analysts expect demand for mobile telephones to continue growing rapidly. Global Securities, a big Istanbul brokerage says Turkey now has 1.8m mobile telephone subscribers, 73 per cent of whom are clients of Turkcell.

It says Turkcell alone expects to have signed on 800,000 new subscribers by the end of the year, pushing 1998 revenues to \$450m from \$160m in 1997.

Turkcell used a \$75m syndicated loan led by Bankers Trust, the New York-based bank, to finance its fee payment and provide working capital. Bankers Trust is also leading a \$300m high-yield bond issue in the US for Turkcell.

Yesterday's ceremony fuelled speculation that the cash-strapped government may open bidding for a third mobile telephone licence.

However, Necdet Nenzir, the transport minister who is responsible for the telecommunications industry, said the government had made no decision on awarding a new licence.

Legal wrangling delayed approval of the two companies' operating licences, for over four years.

Under Turkish law the administrative courts must approve contracts for public services.

This court is widely considered hostile to private involvement in the public sector. The signing of the

agreements was also delayed for a month because the two operators failed to provide the transfer fee.

The government now plans to push ahead with the privatisation of Turk Telekom. It decided in 1994 to sell 34 per cent of the company to private investors both local and foreign, and transfer a further 15 per cent to the postal services and employees.

However, legal challenges by privatisation opponents repeatedly held up progress.

The government awarded a consortium led by Goldman Sachs, the New York investment bank, the mandate to prepare Turk Telekom for sale and hopes to raise \$3bn from the sale of the company this year.

However, bankers believe the government may be unable to proceed with such a large and controversial privatisation before it hands over to a caretaker administration in October ahead of general elections scheduled for next March.

© Turkey has scrapped rules forbidding yachts and cruise ships that have docked at Greek Cypriot ports from using Turkish harbours, the Anatolian news agency reported yesterday.

"It is instructed that yachts and passenger ships arriving from Greek Cypriot ports be allowed entry," the agency quoted a directive from the Undersecretariat of Maritime Affairs as saying. The ban had been in force for several years.

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CHANNEL TUNNEL DEPUTY PREMIER DEMANDS TO SEE DETAILED PLANS WITHIN THREE WEEKS

## Minister delivers ultimatum on rail link

By George Parker and Charles Batchelor

John Prescott, deputy prime minister and chief transport minister, yesterday warned that the high-speed Channel tunnel rail link would be delayed indefinitely unless Railtrack, the rail infrastructure group, and other companies provided a detailed rescue plan within three weeks.

The 110km route will take trains from the Channel tunnel to London and will cut 35 minutes off journey times

from Paris and Brussels to the UK capital.

Mr Prescott said he was "increasingly concerned" about the progress of negotiations and was not prepared to tolerate further delay. He has already given two extensions to the London & Continental Railways consortium - promoter of the £5.4bn (£60m) project - to allow it to come up with proposals to complete the link. "There is an increasing feeling of concern about the present negotiations," Mr Prescott told

the FT. "People are waiting to see who will make the next move but they [LCR] should not think that they can come to the last minute and put pressure on me."

He has warned that LCR will be given no additional time and that he expects to see its detailed proposals by mid-May. He said the cabinet would require about two weeks to discuss the final bid, before taking a decision ahead of the revised deadline of May 29.

The deputy prime minister

said he was "quite prepared to take the final political decision" if the LCR bid is not acceptable.

Officials said that would mean the cancellation of LCR's contract and the retendering of the project - probably as a public-private partnership. But such a process would delay the completion of the link well into the next century, which Mr Prescott is keen to avoid.

LCR said: "We have every confidence of meeting the deadline and of allowing the

government to take its decision within the set time-scale."

The consortium - which includes Richard Branson's Virgin Group, National Express, a coach and train operator, and Bechtel, a US engineering and project management group - was forced to apply for extra government funding in January, when revenues from the Eurostar cross-Channel high-speed train service fell below expectations.

Mr Prescott turned down a

request from LCR for an additional £1.2bn, on top of the £1.8bn already agreed, but has acknowledged the government would have to put in an extra subsidy to complete the project.

The Treasury is reluctant to commit much additional public money. But the issue is complicated by the fact that allowing the LCR bid to collapse could cost the government £300m-£500m in writing off funds already invested and in meeting Eurostar's continuing losses.

## Adams urges Blair to reform NI police force

Financial Times Reporters in Dublin and London

Gerry Adams, the Sinn Féin president, called for movement on troop withdrawals from Northern Ireland and police reform to underpin the peace agreement when he met Tony Blair, the UK prime minister, in London yesterday.

Accompanied by Martin McGuinness, the party's chief negotiator, Mr Adams held a 90-minute meeting with the prime minister and Mo Mowlam, the chief Northern Ireland minister. Mr Adams voiced concerns about recent murders of Roman Catholics, and about the forthcoming Protestant marching season. Sinn Féin is the political wing of the Irish Republican Army.

"These issues need to be dealt with because they are injustices... wrongs need to be righted," said Mr Adams. He later described the meeting as "positive and constructive". But Blair aides stressed that the future of the Royal Ulster Constab-

lary police force, seen by many Roman Catholics as a pro-unionist organisation, was not negotiable.

The meeting came as European Union foreign ministers meeting in Luxembourg indicated they were prepared to increase their financial support for the region. The EU has agreed €600m for the peace and reconciliation programme in 1998 and is now in discussions about possible aid for 1999.

Sinn Féin will meet for a special congress on May 10 to discuss whether to endorse the peace agreement. Bertie Ahern, the Irish prime minister, indicated yesterday that he expected Sinn Féin to support the agreement, saying there was a "great amount" in the agreement for the party.

Police in the Republic of Ireland said a body found on the Irish side of the border in county Louth bore the hallmarks of a paramilitary killing, although it was not yet possible to identify the victim.

## EMI record company chairman steps down

By Alice Rawsthorn in London

Jean-François Ceillon, flamboyant chairman of EMI Records (UK), one of the UK's largest groups of record labels including such acts as the Beatles, Robbie Williams and Chumbawamba, is believed to have left the company.

EMI Group, which has been clouded by bid speculation in recent weeks and is expected next month to report a steep fall in profits for its last financial year,

declined to comment on Mr Ceillon's departure.

However, it is understood that Mr Ceillon was told yesterday that his contract would not be renewed. EMI executives speculated that he would be replaced by Tony Wadsworth, head of Parlophone, one of EMI Group's most successful UK labels with Radiohead and Supergrass on its roster.

Mr Ceillon's departure comes as EMI Group, which has shed 200 jobs from its US record labels since last sum-

mer, is preparing to restructure its European interests.

Described by one EMI executive as "a love-him or loathe-him character", the French-born Mr Ceillon has become a prominent figure in the UK music industry.

However, his extrovert personality and management style are out of synch with the restrained corporate approach favoured by Ken Berry, who became president of EMI's record labels worldwide last year and has since orchestrated the US restruct-

uring. As head of EMI Records (UK), Mr Ceillon backed a series of successful domestic acts including Eternal and Louise. He was also involved with EMI's highly successful effort to rekindle Beatlemania by releasing the *Anthology* series of Beatles albums.

However, Mr Ceillon came under criticism for spending heavily on marketing, and making expensive but ultimately unsuccessful signings such as that of Murray Lachlan Young, whom

EMI hoped to promote as a pop star but dropped earlier this year.

The commercial performance of Mr Ceillon's labels has been outshone within the group by other UK subsidiaries, notably Parlophone and Virgin. Virgin has had a string of hits from the Verve, Massive Attack and Spice Girls, and signed two of 1998's most promising UK acts, Embrace and Gomez.

Mr Ceillon's contract came up for renewal as a

time when Mr Berry is at pains to change the group's image. He and the rest of the board are also anxious to shed the profligate reputation EMI acquired from its association with Jim Ffield, former president of EMI Music. Mr Ffield left EMI with a £12m (£20m) pay-off a fortnight ago after non-executive directors blocked his promotion to group chief executive. EMI has since been beset by a renewal of the takeover speculation that has haunted the group.

### NEWS DIGEST

#### PERSONAL INVESTMENT AUTHORITY

#### CU offshoot rebuked over 'Win Win' advertising

A City of London watchdog yesterday delivered an unprecedented reprimand to Advance Call, a subsidiary of Commercial Union, over potentially misleading advertising. The Personal Investment Authority said it was the first time it had taken such a step in relation to an advertisement.

The rebuke relates to advertisements for Advance Call's "Win Win" personal equity plan last year, the returns on which were based on the performance of the newly-listed Halifax bank. PIA said Advance Call had used performance data relating to Abbey National - the former mutually-owned home loans and savings institution - following its public offering eight years ago, in a way which could have led investors to think they might achieve similar returns. It said the advertisements also "gave a misleading impression that the product offered advantages over and above the benefits of direct ownership of Halifax shares".

CU said it was "disappointed" by the finding, but added: "The PIA has not found any evidence of customers being misled, only that there was the potential for them to be misled." It said only 2 per cent of customers had decided to cancel their investments and compensation had not been found necessary. Christopher Brown-Hume, London

#### PHARMACEUTICAL INDUSTRY

#### Drug exports top \$9bn

British drug company exports reached a record £5.5bn (£9.2bn) last year - just topping the figure for 1996 which was itself a record for the industry. Last year's trade surplus for therapeutic drugs, the amount by which exports strip imports, was more than £2.3bn. In addition, drug company investment in research and development reached £2.2bn last year, another record, said the Association of the British Pharmaceutical Industry in its annual review. Research spending was equivalent to £5m every day.

Capital investment in Britain totalling more than £800m was made or committed by British, mainland European and US companies during the past year. Dr Trevor Jones, director general of the ABPI, warned that such investment should not be taken for granted. He said: "The global pharmaceutical industry is working in an environment which is getting more competitive, not less."

#### EU FARMING SUBSIDIES

#### Wet weather plea over crops



The UK government has asked the European Commission for an extension of a deadline for farmers to plant arable crops because of the recent severe wet weather. Without a delay, farmers could lose valuable subsidies, at a time when farm incomes have already fallen substantially. The Welsh Office yesterday published figures showing farm incomes in the region had fallen by 44 per cent in 1997. Hugh Richards, chairman of the National Farmers Union in Wales, said: "There have been further falls in income since this year began." Farmers in large parts of Wales, and parts of northern

and eastern England have been unable to plant spring crops because the ground is saturated. However, crops attract EU arable aid payments only if planted by May 15. The agriculture ministry has written to Brussels asking for the deadline to be delayed to May 31 for farmers in affected areas. The Welsh Office forecast the total income from farming in Wales fell from £251m (£419.2m) in 1996 to £141m in 1997. Welsh farmers received £9.58m in cereal subsidies. Cereal income held up well in 1997, with the decline largely due to falling income from livestock and milk. Maggie Urry, London

#### ELECTRONIC SETTLEMENT SYSTEM

#### Unexpected profit for CrestCo

CrestCo, the company that operates the Crest electronic settlement system for the London securities market, is planning changes to its structure and pricing policy after making an unexpectedly large profit of £8.5m (£14.2m) in its first full year of operations. Heavy stock market trading volume, swollen by the demutualisation of four building societies and one life insurer, lifted revenues to £42m last year. Income this year remains higher than forecast. But CrestCo warned that 85 per cent of its income came from volatile sources linked to market volume, while most of its operating costs were fixed.

The company is to call an extraordinary general meeting later this year to change its articles to allow it to build up big cash reserves. George Graham, London

## Taiwan Innovalue: Staying in shape in the Information Age.



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## BRITAIN

ANTI-NARCOTICS PROGRAMME GOVERNMENT UNVEILS PLANS TO FOCUS ON EDUCATION IN ILLEGAL SUBSTANCES FOR CHILDREN AS YOUNG AS FIVE

## School pupils of all ages at risk, says 'drug tsar'

By Simon Buckley,  
Social Affairs Correspondent

A radical long-term strategy to tackle the growing use of illegal drugs was unveiled by the government yesterday amid controversy over its plan to focus on drug education for all schoolchildren.

The strategy is in a policy paper which follows a review of all policies related to the problem by Keith Hellawell, former chief constable of

West Yorkshire police. He began work as the country's first US-style "drug tsar" (anti-drugs co-ordinator) in January.

"Children as young as five need to understand the consequences that drugs have," he said. "It's crucial that we get to the children before the drug dealers do." Almost half of all under-25s have used illegal drugs. Government figures show 8 per cent of 12-year old children, one

in three 14-year olds and two in five 18-year olds have tried them at least once.

The plans for a nationwide drug education programme for all children aged 5 to 16, was attacked by Nigel de Gruchy, general secretary of NASUWT, the teachers' union. He complained that "dumping the problem on schools is a cop-out by government and society. There is little hard evidence that drugs education of this kind

will achieve its purpose." However, Jack Straw, the home secretary, whose teenage son was cautioned earlier this year for selling cannabis, said: "If schools don't spell out the facts, then for sure children will have them spelt out in the playground or on the street corner."

The total number of drug addicts notified to the Home Office rose by 17 per cent in 1996. The number of new addicts under 21 rose by 35

per cent. This explains why the government's target to reduce the number of people reporting the use of drugs concentrates on under-25s.

Mr Hellawell said he will set monthly and annual targets for reducing the number of people under 25 reporting the use of illegal drugs. There will also be targets for reducing the levels of repeat offending and increasing participation in drug treatment programmes.

He added that young people's use of legal drugs such as alcohol and tobacco is closely linked to illegal drug use and should therefore be tackled in the same educational strategy.

A symbol of the government's objective, to shift resources away from reacting to the consequences of the problem to preventing widespread misuse, is the announcement that assets seized from drug dealers will

be invested in anti-drugs work.

Four men were jailed yesterday for a total of 87 years after denying that they had conspired to supply heroin. Ozer East from North Cyprus, and Tan Onbas, Arkin Izgil and Umur Kulunk from London were all sentenced at a south London court. The case followed the seizure in April 1996 of 44kg of heroin worth \$2m in north London.

## Internet trading safeguard to be voluntary

By Alan Case in London

Proposals for mandatory licensing of companies offering services designed to guarantee safe trading over the Internet have been abandoned by the UK government in favour of a voluntary scheme.

Barbara Roche, a junior industry minister, said yesterday that the government would introduce laws to provide a framework in which trading over the Internet - or e-commerce - could flourish.

It would include measures to promote the legal recognition of "electronic signatures" to guarantee the authenticity of electronic trading documents, and a voluntary licensing scheme for companies able to provide coding (encryption) to ensure the security of information passing over the Internet.

Last year, UK electronics companies warned that mandatory licensing of encryption companies would prove "unworkable, unneeded and frankly unacceptable". Under yesterday's proposals, however, law enforcement agencies, having secured a warrant from the government, will be able to demand from an encryption agency the key to suspect coded messages.

According to the consultancy Datamonitor, on-line shopping was worth \$11m last year with Germany and the UK together accounting for 78 per cent of the market. "Junk" electronic mail and "spam" - unwanted e-mail advertisements - are costing British and Irish companies \$50m (\$2.55bn) a year and threaten to undermine the commercial benefits of Internet communications, says a report published yesterday. Paul Taylor writes. It is based on independent research commissioned by Novell, the networking software group.

## Reform looms for refuge of dukes, barons and bishops

Labour government is determined to change unelected House of Lords but is not sure what will replace it, Liam Halligan writes

Harold Macmillan, who was prime minister in the early 1960s, once defended the House of Lords on the grounds that it "seems to have a bar or a gentlemen's toilet within 30 yards in any direction".

Certainly, the UK parliament's dazzlingly ornate second chamber, with its unelected membership and laid-back style, is seen by many Britons as an anachronistic relic of the country's feudal past.

This is one motivation behind the plans of Tony Blair, the Labour prime minister, to reform Westminster's revising chamber, abolishing the voting rights of the hereditary peers, who make up almost two-thirds of the 1,300-strong membership. The remaining members, excluding senior churchmen, are peers only for life, appointed by one of the main political parties.

Another reason Mr Blair wants to rein in the hereditary peers, lawmakers only by birthright, is that almost half of them are from the opposition Conservative party.

This fact contributed to the frustration of the last Labour government in the late 1970s, which watched

helpless as the upper house used its delaying powers to frustrate chunks of legislation - with Conservatives "whipping in" numerous inactive hereditaries, known as "backwoodsmen", from the countryside to win crucial votes.

"There remains an enormous voting imbalance in this house," says Lord Richard, Labour's leader in the Lords. "The Conservatives have more than three times

**'Not since the 1650s has one man had the right to nominate a majority in half of parliament'**

as many peers as us."

Memories of Labour's last administration, along with the observation that Lords reform is a precious area of agreement between "old Labour" leftwingers and "new Labour" modernisers, meant Mr Blair stressed his anti-hereditary policy during last year's general election.

But the government is in a quandary about what sort of second chamber it wants once the hereditaries are gone - whether elected, government-appointed, or a combination of the two.

With Downing Street focusing on welfare reform and the Northern Ireland peace settlement, the government's constitutional programme has so far been limited to bringing regional government to Scotland and Wales.

Ministers are now indicating, however, that a bill to abolish the hereditaries will be introduced this autumn - even though there is no agreement on the composition, or the law-making power, of the reformed second chamber.

The prospect of legislation puts Tony Blair on a collision course with the House of Lords - which, by convention, does not seek to impede the passing into law of a government's election promise.

Many Conservatives protest against government plans for a "stopgap" appointed second chamber, until a scheme can be agreed to make the upper house more democratically accountable.



Dr George Carey, the archbishop of Canterbury (bottom left), is one of the 'Lords spiritual'. 'Lords temporal' are either hereditary peers such as dukes or the peers such as Baroness Thatcher, the former Conservative premier (pictured right) in an emerald-banded robe with Lord Colclough, the last Labour prime minister before Tony Blair. With them in the Upper House is Lord Hard (top left), who was foreign secretary in Lady Thatcher's government.

"Mr Blair would enjoy astonishing powers of patronage," says Lord Cranborne, Conservative leader in the Lords, "leaving us stuck with a second chamber made up entirely of appointees."

Ministers are suspicious that Lord Cranborne, whose family has been in the Lords

for generations, is trying to defend hereditaries. "I am not against reform," he says, "but not since Cromwell [Oliver Cromwell was Lord Protector - head of state - in the 1650s after the execution of King Charles I] has one man had the right to nominate a majority in half of Parliament."

But the "patronage" argument could be wielded by Conservatives to encourage

peers to break with convention provoking a constitutional crisis early next year. But whatever Conservatives may say, Mr Blair knows, despite many peers' fondness for the status quo, that public opinion is over-

whelmingly behind the abolition of hereditaries.

As one minister puts it: "How can the Duke of Buccleuch, the largest landowner in Britain, who owes his title to the fact that one of his ancestors was the bastard son of Charles II, possibly represent the common man?"

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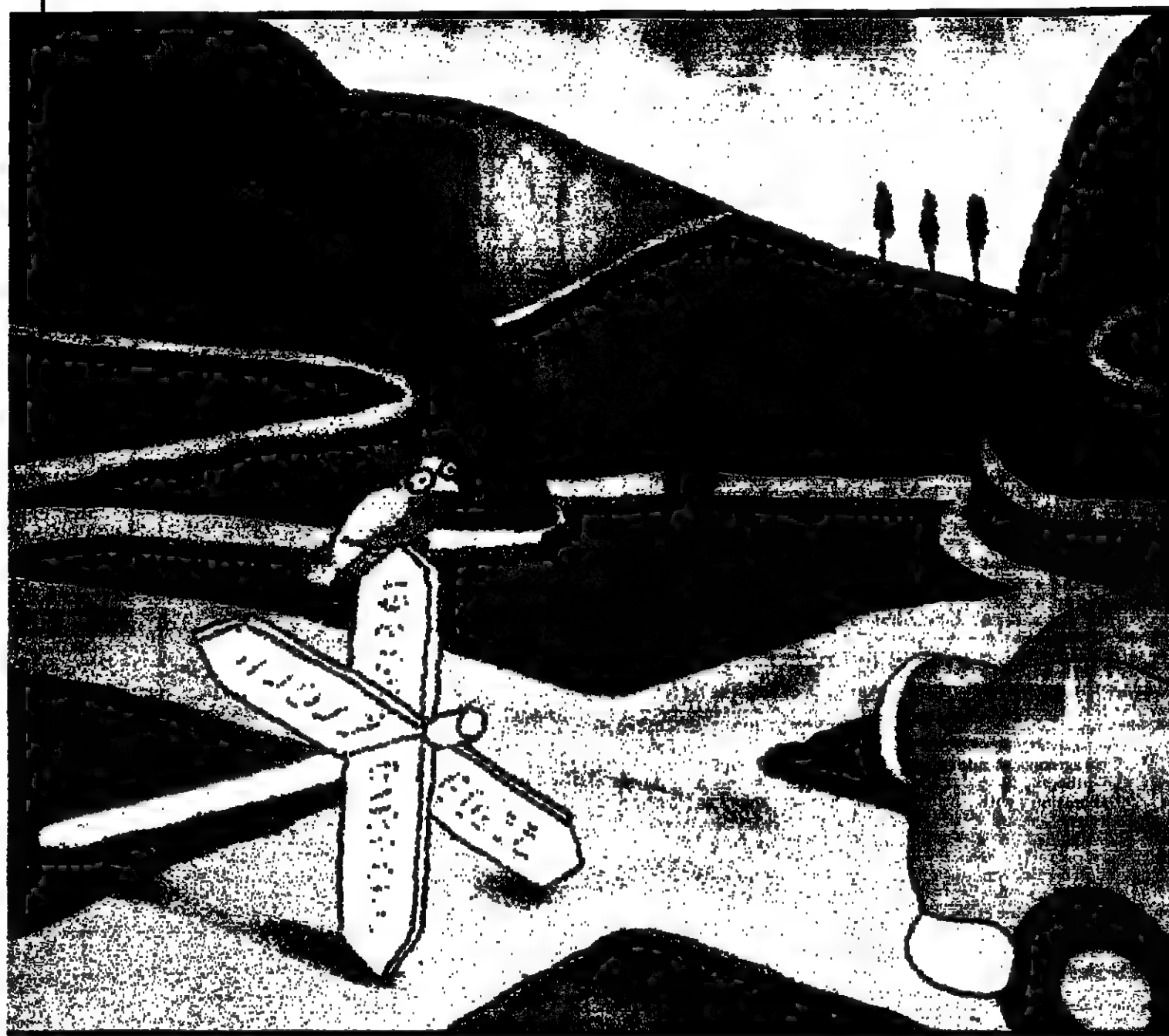
fig. 2

You lost your compass.



fig. 3

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THE ARTS



Life in the raw: 'Horses fighting in a stable', 1818 by Théodore Géricault

# Bound by powers of observation

William Packer finds many similarities in the work of Géricault and Desportes, two French artists of different eras

It is through drawing that we come closest to the artist working, but what is less often taken into account is that it is through drawing, too, that artists themselves come closest together across the years, all the difference of time and temperament and national schools notwithstanding. From the studies of Holbein to those of Ingres and Degas, we sense that same shock of recognition of a common humanity and experience of the world.

It is no surprise, then, that two artists born into the same culture, separated in the overlap of their lives by a mere 48 years and the chasm of the French Revolution, should exhibit a certain sympathy in their work. There are, of course, enormous differences too, between the decorative painter of animals, and in particular the hunt, to the courts of Louis XIV and Louis XV and the young genius of burgeoning Romanticism; but in the excitement of battle or the hunt, and in their manifest love of animals as they really are, they stand on common ground.

The point was made for me when, in passing through to the show of Géricault's graphic work now at the Fitzwilliam Museum, I chanced upon the small study, in oil on card, of cats in various attitudes, by Alexandre Desportes (1661-1743). Having lately seen similar studies of his in the small show now at the Mona Bismarck Foundation in Paris, I was perhaps prepared. Even so, this single piece, dating from the earliest years of the 18th century, seemed just as close in the reality of its observation to Stubbs, Manet or Degas, as to Géricault (1791-1824).

This Géricault show covers a lot of ground, from his early anatomical studies to his engagement with print-making and lithography in particular, collaboration with printers and publishers, and travels to Italy and England. And beyond the gestural extravagance and sentiment of Romanticism, what we find is the underlying rational curiosity in how things are, which gives the work its potency and strength.

The myth would have it that the brilliant young artist, dead at 33 in 1824, was self-taught, but in truth he studied hard, notably with Veret and Guérin. His early human studies are based on Monnet's great *Anatomy for the use of Painters*.

In the excitement of the hunt or battle and in their love of animals, they stand on common ground

era, published in the 1770s, which established the graphic convention by which the subject would be taught for the next 200 years. But those of the horse, made from museum casts of a flayed carcass, are the more spectacular. The assured, economical sepia-wash account of the articulation of the lower leg, tendons taut around heel and hock, is the single

most beautiful work on show. What follows are the prints and illustrations, the experiments with heightened grounds to reinforce the emotional effect, all of which are fascinating. But impressive though the worked-up drawings and finished prints are, it is at the point of observation, be it only a scribbled note of turn of gesture, that he is always the more truly impressive.

In Paris, Alexandre Desportes is not for the faint-hearted nor the politically correct. His celebration of the hunt in all its gory splendour, the snarling pack tearing down its quarry, is unabashed. And yet how beautiful these creatures are, seen in their animal nature: "Tane", the favourite hound of Louis XIV, with a brace of partridge, "Pompey" and "Florisant", the hounds of Louis XV. How beautifully they are painted, filling their decorative commission, but yet so vigorous and true. It is in this respect that the oil studies are so remarkable, at once for the directness and honesty of their

observation, their unsentimental curiosity, and above all the sheer love of nature they display. Fox, heron, buzzard, booby: all fall beneath his clear eye and bold hand, and so too the vegetable kingdom. A branch of oak leaves makes as perfect a botanical celebration as you could ever hope to see.

It was Desportes' misfortune, dying at 82 in 1743, to be overshadowed in his reputation by the younger, more blatant talent of Oudry, and so forgotten. But he was famous in his time, and much respected by his peers, notably Chardin. There could hardly be sounder a recommendation.

Géricault - water-colours, drawings and prints from the *École des Beaux-Arts*, Paris; the Fitzwilliam Museum, Cambridge until May 22; supported by the French Embassy and Schindler Cambridge Research. Alexandre-François Desportes - tableaux de chasse, Mona Bismarck Foundation, 24 Avenue de New York, Paris 16 until May 16, then to the Musée de la chasse, Glen.

## How death becomes them

### THEATRE

#### ALASTAIR MACAULAY

Shockheaded Peter  
Lyric Theatre, London W6

Everything about the staging of *Shockheaded Peter* feels original, and much of it is marvellous. Described as "a junk opera", it is inspired by the tale and illustrations of Heinrich Hoffmann's celebrated *Struwwelpeter* (1844), and is directed by Julian Crouch and Phelim McDermott, who have throughout the 1990s been among the most inventive figures in British theatre.

Crouch's and McDermott's taste inclines towards caricature, history, bizarre, melodrama, wit for sets that look like theatre sets, for masks and puppets and footlights, for acting that never lets you forget it is acting; and for entertainment that is both innocent and macabre.

They seem to me now like ingenious children, now like impassioned boffins. Gradually, then with increasing emphasis, and finally with grotesque insistence, they use *Shockheaded Peter* to remind us how that collection of cautionary children's tales is uniform in leading each of its several heroes to his or her death. Matilda with her matches; Conrad Suck-a-Thumb; Johnny Head-in-Air; Fidgety Phil; the Man with the Gun; Flying Robert... These and others all die for their original sins. Though almost all of them are children, and though their faults are scarcely heinous, their hubris is given the ultimate punishment, and there is no tenderness in the telling. Death becomes a black refrain. And to see how Crouch, McDermott & Co. reveal the gruesomely energetic malice of German Expressionism already at work in these mid-19th-century stories is oddly thrilling.

You have to laugh, especially when a toy rabbit - the protagonist of one tale - is seen ascending to heaven. Clouds zoom downward past him as he rises; his big ears flap like Dumbo's; and as he rises into rabbit nirvana, the narrator, a spooky fiddler, is screaming: "Dead! Dead! Dead!" like the witch in *Hansel and Gretel*.

All the tales are told differently. Vast spikes of Peter's shock of hair rise through the floorboards; Harriet's petticoats lift and flap and prove to be flame-coloured underneath; scarlet cotton streamers fall from the socks where Conrad's too-often-cut off by the Scissor Man; Fidgety Phil sets off a whole percussion cadenza.

The designs - the work of Crouch and Graeme Gilmour - are the show's most brilliant component. Life-size and astonishingly life-like marionettes; tiny Punch-and-Judy-type puppets controlled by highly visible actors; fabulously baroque wigs; and, above all, the vast toy-theatre set, with its painted flats, and with doors and windows and curtains in its every layer. But, as always in Crouch/McDermott shows, it is hard to separate one ele-

ment from another; in particular, the designs and the acting seem to be one and the same.

Julian Bleach is outstanding as the ghoulish and death-dealing master of ceremonies. Martyn Jacques has adapted the lyrics and directed the music, achieving a musical flavour to the show, at its best like a nursery version of Brecht and Weill ending the show. He is also the inscrutable/ sinister/gleeful fiddler who croons or shrieks most of the individual narrations.

Which brings me to the besetting problem of this 105-minute-long show. In its first half, it is only intermittently wonderful. In between, it obviously sags, cracks and clunks. Crouch, McDermott & Co love to prolong our anticipation, but as they do so, we feel their strain in keeping us entertained. Yet, as the evening progresses, this naughty kindergarten show becomes, grows more implish, more insistent, more absurd; entralls.

Sponsored by Barclays Stage Partners. To May 8.



Thrilling: Julian Bleach and Martyn Jacques

Alastair Macaulay

## Britten strikes a chord at last

### NEW YORK OPERA

#### WILLIAM WEAVER

Paul Bunyan  
Lincoln Center

The Auden-Britten opera (or operetta) *Paul Bunyan* was originally conceived by that canny, humane expatriate music publisher Hans Reisner, who suggested the composer write a work suitable for high school performance. The time was the late 1930s, era of Roosevelt's thrilling and debated New

Deal, of apparently triumphant fascism in continental Europe, and - on a different level - the booming Broadway of Irving Berlin and Cole Porter, now invaded by another exile, Kurt Weill. All of these historical conditions can be felt in Auden's deft, moving, exhilarating libretto, and are sensitively supported, enriched, extended by Britten's subtle, versatile score.

When the work was first heard, in Brander Matthews Hall at Columbia University on May 5, 1941, it was not

well received. Britten and Auden subsequently had a falling-out, and Britten did nothing to push the piece in the UK when he soon returned there. Then, in 1978, shortly before his death, the composer revised the piece and had it given at Aldeburgh. But still it did not catch on. In the US, it was practically forgotten.

Now - in a production previously seen at Glimmerglass, the summer opera season to upstate New York - *Paul Bunyan* has finally arrived at Lincoln Center.

The reduced but effective orchestra, conducted by Stewart Robertson (making his City Opera debut), was alert to every nuance, conveying the pathos and the humour with equal perceptiveness.

The direction of Mark Lamos was constantly, brilliantly inventive, never seeking attention for its own sake and always sharply focused on the work. And what a wonderful work it is! Even the crustiest reactionary could not have objected to the use of titles, as they

allowed the audience to catch every word of Auden's libretto. It includes, after all, beloved poems like "Gold in the north" and "Carry her over the water", and the magnificent final prayer, with its ironic wit and sobering undertone - a conclusion worthy of the serious Rossini of *Mosè in Egitto* or *Chalkdune* Tell.

Robertson and Lamos could rely on equally gifted collaborators, such as Paul Steinberg (sets), Constance Hoffmann (costumes) and Robert Wierzel (lighting). The cast, too, was near-perfect, so attuned to one another that it is perhaps invidious to single out any

of them. But the debutant baritone David Lutken, who as the narrator/ballad-singer brought an appropriately laid-back touch to the piece, cannot go unpraised, nor can John McVeigh (Hot Biscuit Slim) and Elisabeth Comeaux (Tiny), an irresistible, romantic pair of lovers. In one of the many small roles, James Ruff, a singing, dancing Western Union boy, won unanimous, deserved applause.

For years, enthusiasts have been saying that *Paul Bunyan* should be in the repertoire. Perhaps now, thanks to the corresponding enthusiasm of Glimmerglass and City Opera, it is.

### INTERNATIONAL

## Arts Guide

#### AMSTERDAM

**CONCERTS**  
Concertgebouw  
Tel: 31-20-675 4411  
● London Symphony Orchestra: conducted by Michael Tilson Thomas in works by Bernstein and Copland; May 2  
● London Symphony Orchestra: conducted by Michael Tilson Thomas in works by Bernstein, Ives, Mahler and Strauss; May 3

**EXHIBITION**  
Van Gogh Museum  
Tel: 31-20-551 8911  
Wozzack by Berg, Wim Trompert directs a revival of Willy Decker's 1994 production, with designs by

Wolfgang Gussman. With the Netherlands Philharmonic conducted by Hartmut Haenchen; Apr 28

**BERLIN**  
**DANCE**  
Deutsche Oper  
Tel: 49-30-34384-01  
La Syphide: revival of a production designed by David Walker and directed by Peter Schaufuss, after August Bournonville; Apr 28; May 1

**OPERA**  
Deutsche Oper  
Tel: 49-30-34384-01  
● Lohengrin: by Wagner. Revival of a production conducted by Christian Thielemann and staged by Götz Friedrich; Apr 30  
● Parsifal: by Wagner. New production conducted by Christian Thielemann in a staging by Götz Friedrich; May 3

**BOLOGNA**  
**OPERA**  
Teatro Comunale  
Tel: 39-51-529 999  
www.meggiobolognino.com  
Don Pasquale: by Donizetti. La Scala production conducted by Maurizio Benini/Roberto Polastri in a staging by Stefano Vizzoli. Cast includes Ruggiero Raimondi; Apr 28, 30; May 3

**CHICAGO**  
**CONCERTS**  
Orchestra Hall  
Tel: 1-312-294-3000  
www.chicagosymphony.org  
● Chicago Symphony Orchestra:

American premiere of Carter's *Clarinet Concerto*, conducted by Pierre Boulez with clarinet soloist John Bruce Yeh. The programme is completed by Mahler's Symphony No. 1 in D Major; Apr 28  
● Chicago Symphony Orchestra: conducted by Pierre Boulez in works by Ravel, Ligeti, Messiaen and Rouse. With piano soloist Pierre-Laurent Aimard; Apr 30; May 1, 2

**EXHIBITIONS**  
Art Institute of Chicago  
Tel: 1-312-443 3800  
www.artic.edu  
Italian Baroque Tapestries from the Hermitage Collection: 35 works collected in the 1740s by the Abbot Farneti, before they were acquired by the Tsar. Never before seen in the US, the collection includes pieces by Bernini and Algard; to May 3

**FLORENCE**  
**OPERA**  
Maggia Musicale Fiorentino  
Tel: 39-55-211158  
www.maggiamusicalefiorentino.com  
Lady Macbeth of Mtsensk: by Shostakovich. New production by Lev Dodin, conducted by Semyon Bychkov; Teatro Comunale; Apr 29; May 2

**HELSINKI**  
**OPERA**  
Finnish National Opera  
Tel: 358-9-4030 2211  
The Magic Flute: by Mozart. New production by Swedish director Elinor Glasner, designed by Peter

Tillberg. Conducted by Mikko Franck; Apr 28; May 2

**LONDON**  
**CONCERTS**  
Barbican Hall  
Tel: 44-171-638 8891  
London Symphony Orchestra: conducted by Michael Tilson Thomas in a programme including works by Bernstein, Mahler and Copland; Apr 29

Royal Festival Hall  
Tel: 44-171-960 4242  
● London Philharmonic Orchestra: conducted by Mark Wigglesworth in works by Debussy, Beethoven and Shostakovich; Apr 29  
● Philharmonia Orchestra: Mozart Piano Concerto Cycle. The second of two concerts given by András Schiff features the three final Piano Concertos, Nos. 25, 26 and 27; Apr 30  
● The Royal Opera: Parsifal, by Wagner. Concert performance, conducted by Bernard Haitink. The title role is sung by Plácido Domingo; Apr 28; May 1

**OPERA**  
English National Opera, London  
Coliseum  
Tel: 44-171-632 8300  
La Bohème: by Puccini. Steven Piniotti's production is revived by Barry Atkinson and Frances Moore, and conducted by Alex Ingram; Apr 28; May 1

**LOS ANGELES**  
**OPERA**  
LA Opera, Dorothy Chandler Pavilion

Tel: 1-213-972 8001  
www.laopera.org  
Il Trovatore: by Verdi. Conducted by Gabriele Ferro in a staging by Stephen Lawless. Cast includes Vladimir Bogachov; Apr 29; May 2

**MANCHESTER**  
**CONCERTS**  
Bridgewater Hall  
Tel: 44-161-907 9000  
Detroit Symphony Orchestra: conducted by Neeme Järvi in the opening concert of a European tour. Programme includes Prokofiev's Piano Concerto No. 3, with soloist Leif Ove Andnes; Apr 29

**MUNICH**  
**CONCERTS**  
Philharmonie Gasteig  
Tel: 49-89-5481 8181  
● Munich Philharmonic Orchestra: conducted by Bernard Klee in a programme including works by Debussy and Schoenberg. With soloists including soprano Hildegard Behrens; Apr 28  
● Munich Philharmonic Orchestra: conducted by Heinrich Klug in works by Ginastera and Milhaud; May 3

**EXHIBITION**  
Haus der Kunst  
Tel: 49-89-211270  
Arnold Böcklin, Giorgio de Chirico, Max Ernst: Journey into the Unknown. Selection of 130 works, previously seen in Zurich; to May 3

**NEW YORK**  
**CONCERTS**

Lincoln Center  
Tel: 1-212-721 6500  
www.lincolncenter.org  
York Philharmonic: conducted by Leonard Slatkin in works by Carter, Mahler and Suk. With baritone Dmitri Hvorostovsky, Avery Fisher Hall; Apr 30; May 1

**PARIS**  
**CONCERTS**  
Salle Pleyel  
Tel: 33-1-4561 6589  
Orchestre de Paris: conducted by Kurt Sanderling in works by Mozart and Bruckner. With violin soloist Tedi Papavrami; Apr 29, 30

**ROME**  
**EXHIBITIONS**  
Palazzo Ruspoli  
Tel: 39-6-6830 7344  
www.palazzoruspoli.it  
Mummy Portraits: nearly 200 portraits, previously seen at the British Museum in London, painted on wooden panels, linen shrouds and plaster masks; ends on Thursday

**TOKYO**  
**EXHIBITIONS**  
Suntory Art Museum  
Highlights of Asian Painting from Cleveland's Museum of Art: selection of 100 works ranging from the 11th-19th centuries and focusing on the figure tradition; from today until Jun 21

**VIENNA**  
**EXHIBITION**  
Kunsthaus Wien

Tel: 43-1-712 0495  
COBRA 1948-1951: organised to mark the 50th anniversary of a post-war group of experimental artists who derived their movement's name from their three cities of origin: Copenhagen, Brussels and Amsterdam; to May 3

**WASHINGTON**  
**DANCE**  
Kennedy Center  
Tel: 1-202-467 4800  
Dance Theatre of Harlem: programme of works by Wilson, Balanchine, North and Holder; Opera House; May 1, 2, 3

**TV AND RADIO**  
● WORLD SERVICE  
BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (453m)

● CNN International  
Monday to Friday, GMT:

06.30: Moneyline with Lou Dobbs  
12.30: Business Asia  
19.30: World Business Today  
22.00: World Business Today Update

● Business/Market Reports:  
05.07; 06.07; 07.07; 08.20; 09.20; 10.20; 11.20; 11.32; 12.20; 13.20; 14.20.

At 08.20 Tanya Beckett of FTTV reports live from LIFT as the London market opens.



## COMMENT &amp; ANALYSIS



MARTIN WOLF

## Best of both worlds?

The most surprising and boldest change in the British government's first year in office is working – up to a point

Almost a year ago, just five days after coming into power, Gordon Brown announced that the Bank of England was to be operationally independent. This remains the government's most startling gambit. Is it paying off?

The answer depends, in part, on what its purpose is taken to be. A concealed aim may have been the desire to hand to the Bank the obligation to raise interest rates that had been kept too low, too long by Mr Brown's predecessor, Kenneth Clarke. Certainly, the Bank has recently been anguishing over whether to raise rates again. The ostensible purpose, however, was laid out in the chancellor's letter to Eddie George, the Bank's governor.

In it, Mr Brown reminded Mr George of the manifesto commitment to "ensure that decision-making on monetary policy is more effective, open, accountable and free from short-term political manipulation". He also told the Bank governor that the goal would be price stability. "Without prejudice to this objective," the Bank would have "to support the government's economic policy, including its objectives for growth and employment".

In essence, this new regime was a way to resolve an old debate between advocates of discretionary policymaking and policy based on explicit rules. By making an inflation rate of 2.5 per cent the objective, while giving the new Monetary Policy Committee (MPC) discretion on how to achieve it, the government hoped for the best of both worlds.

The minutes of the MPC suggest the government is, by and large, getting what it wants. They reveal a

committee confronting the difficulties involved in using the discretion it has been granted, to achieve the objective it has been set. True, the MPC is divided not just over whether base rate should be 7½ per cent, rather than 7 per cent, itself a trivial difference, but over more fundamental issues. Fortunately, these divisions have not eliminated – and in some respects have reinforced – the benefits of the new regime.

The credibility of the goal of low inflation has obviously improved. The yield differential on 10-year government bonds between the UK and Germany has declined from 1½ percentage points before the announcement to below 1 percentage point today. The gap between yields on conventional and index-linked gilts – an indicator of inflation expectations – has declined from 4 percentage points to 3 percentage points today.

The process is far more transparent, open, accountable and free from short-term political

manipulation than before, as the chancellor wished. Divisions in the MPC are known; minutes are increasingly candid; the debate focuses on substantive questions; and members are subject to thorough questioning by the Treasury Select Committee of the House of Commons.

Divisions in the MPC have brought out several important tactical questions: ● Should rapid reversals in interest rates be avoided? ● Is a forecast that inflation will be above the target sufficient reason to raise rates? ● How far should policy try to fine-tune output?

On the first of these points, interest rates should, logically, be set to deliver the target. Otherwise, they will be "behind the curve" and movements will be liable to be bigger than would otherwise be necessary, making the economy needlessly unstable. The argument against this position is that there may then be swift reversals, as new information arrives.

The minutes of the March

meeting of the MPC reports the objection that "such reversals could be misunderstood, creating uncertainty both in financial markets and in the wider economy". Thus speaks the classic central banker, to whom it is more important to avoid admitting a mistake than to avoid making one.

The argument that central-bank decisions should not be swiftly reversed is unpersuasive. Central bankers are not touched by divine wisdom. They will make mistakes and must feel free to change their minds. What matters is that they explain themselves. This is why the Bank needs both to publish a statement to accompany any change in rates and to accelerate the publication of the minutes.

On the role of forecasts, the MPC is not a machine bound to do what the forecasters suggest. Equally, it must be mindful of the temptation it faces to postpone raising rates. The minutes argue that forecasts do "not themselves dictate mechanically precisely how much or when official rates should change".

Nevertheless, the MPC needs a strong reason to publish a forecast suggesting it will fail to meet its target and then do nothing. Finally, on fine-tuning, the February minutes report the view that interest rates should not be raised because "an immediate increase in interest rates would aggravate the downturn in output projected for 1998". A postponed increase, on the other hand (even if it had to be larger), might have its effect when growth was expected to be stronger, in 1999. This is the finest of macroeconomic fine-tuning.

It is disturbing that members of the MPC believe they possess the knowledge and skill to manage the economy in this way. Whatever one thinks the right answers are, the very fact that such questions are now being debated is valuable. More immediately exciting, though, is whether the decisions resulting from those debates, to leave rates at 7.25 per cent, are correct.

Certainly, the Bank is unlikely to raise rates in the near future. Last week's data, which suggest the

economy is slowing, indicates it is under no pressure to do so. All the same, not to raise rates is to gamble on the future strength of sterling.

It is only because of the huge appreciation of the exchange rate since the summer of 1996 that there is much chance of hitting the target two years hence. As the chart shows, sterling is now at levels not seen since 1982, in real terms. Unfortunately, there is no good explanation for sterling's extraordinary strength. What happens then if it experiences an equally inexplicable collapse? The inflationary pressure its rise has contained would appear.

It may be impossible to know why sterling has been so strong, but it is not difficult to foresee what might make it weaker. In its latest forecast, the Organisation for Economic Co-operation and Development suggests the deterioration of the external balance will turn a 3.1 per cent expansion of final domestic demand into 1.7 per cent growth of GDP. In anything like such circumstances, sterling could easily weaken dramatically. This could then confront the MPC with the worst of all worlds – stagflation. Domestic demand growth may be slowing, but there would still be the inflationary impact of a devaluation on an economy very close to full capacity.

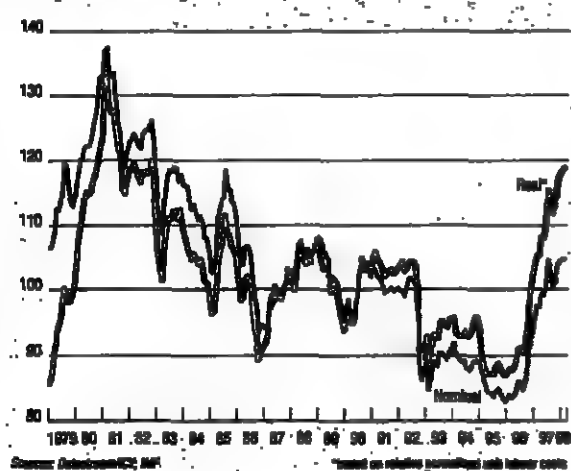
All this is out of Mr Brown's hands. He can only mean about inflationary wage settlements, in the time-honoured fashion of British chancellors. To his credit, he has created a sensible monetary regime. It ought to deliver what he hopes, in the long run.

Whether it does so depends on the MPC. It confronted a nasty dilemma from the start – not the strength of sterling, which was the remedy for the inflationary consequences of overheating, but its ignorance of how long it would last. With luck, it will last long enough and end smoothly enough to deliver the target and a soft landing. But the MPC may now be relying too much on luck.

Martin Wolf@FT.com

A hard pounding

sterling: effective exchange rate indices (1980=100)



## LETTERS TO THE EDITOR

## UK's chance to seize nuclear initiative

From Mr Gordon Thompson.

Sir, Your editorial on the UK's acceptance of Georgian weapons-grade uranium was a mixed bag ("Nuclear parcel gets passed", April 23). On the positive side, you identified the significant global threat posed by insecure storage of nuclear weapons materials, and you called on the nuclear states to reduce their stocks of these materials. You were also correct in contrasting the small amount of Georgian material with the much larger global stocks. However, you improperly interpreted the public outcry on this issue, and in doing so you performed a disservice to policy.

The public is deeply distrustful of government and industry pronouncements on

nuclear matters. This distrust flows not from ignorance but from bitter experience. Tony Blair and his colleagues should reflect on that experience and develop a nuclear policymaking approach that regains public trust. The approach should stress openness, accountability, full examination of alternative options, and public involvement.

Such an approach could be uncomfortable for parts of the nuclear industry, but could also create a platform from which the Blair government could launch a global initiative to strengthen control of nuclear weapons materials.

This initiative could benefit the UK in a variety of ways. An open policy-

making approach might reveal that the plutonium operations of British Nuclear Fuels are uneconomic and, as indicated by the Royal Society, an environmental and security threat. Yet a global initiative on nuclear materials control could create a new outlet for BNFL's proven capabilities in nuclear site clean-up and waste management. These capabilities are badly needed in Russia and their application could be linked with improved security at Russian nuclear facilities.

Gordon Thompson, executive director, Institute for Resource and Security Studies, 27 Ellsworth Avenue, Cambridge, MA 02138, US

## Too many weaknesses in EU code of conduct on arms sales

From Mr David E. Jolly.

Sir, The government official quoted in your report ("UK urged to tighten gun export curbs", April 23) as saying that arms export controls are already "to the highest standards" takes an over-optimistic view. Last Wednesday's revoking of export licences for handguns to British companies by the US State Department shows how far there is to go.

Although the UK government has made significant efforts on arms policy since last May, present UK and French proposals for a EU-wide code of conduct on arms sales will not lead "to the highest standards".

These proposals include caveats that would allow arms to continue to be supplied to users with poor human rights records, or where their cost would be likely to divert resources away from social spending.

Perhaps even more important, they include no provi-

sion for providing accurate and timely information of arms sales to the parliament, public or media of European Union countries. And EU governments have not yet agreed on common lists of countries that will not receive further arms sales, or where there will at least be a presumption of denial.

The EU code is a step in the right direction, as were Labour's new arms guidelines of July 1997 on which the code is based. But these weaknesses mean that the public can have little confidence that the code will be an effective mechanism to implement the UK government's own stated aim: that arms should no longer go to where they will be used for either internal repression or external aggression.

David E. Jolly, director, 274 Banbury Road, Oxford OX2 7DZ, UK

## Japanese eggs and chickens

From Mr David E. Jolly.

Sir, Jeffrey Sachs ("DANGER in flagging Japan", April 24) confuses the chicken and the egg of the east Asian financial crisis.

Japan's disastrous decision to raise taxes sharply from the start of April 1997 sent the domestic economy into a tailspin and, in a self-perpetuating turn, contributed (and still contributes) to the Asian crisis by sharply reducing Japanese demand for Asian exports.

The increases were implemented in the name of fiscal prudence, despite the fact that the financial system was effectively insolvent and the recovery barely afloat. Contrary to Mr Sachs' assertion that criticism of these policies is "hyperventilation", Japanese business leaders' comparison of Ryutaro Hashimoto, the prime minister, with Herbert Hoover is entirely appropriate.

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## Bad reception in Brussels

The EU's efforts to ensure fair competition in digital satellite television could prevent the emergence of a strong European business, argue John Gapper and Emma Tucker

In the next few weeks, Brussels will publish two crucial rulings covering two of the most important broadcasting markets in Europe – Germany and the UK. Together, these could set the rules for competition in the rapidly evolving digital satellite television sector for years to come.

First, the commission is due to rule on a home-shopping and banking service for British Sky Broadcasting's planned digital 200-channel service. The venture, known as British Interactive Broadcasting, is controlled by BSkyB and British Telecom.

Second, it is considering the latest effort to establish a digital pay television network in Germany. Even though it had previously blocked an attempt by Kirch Group and Bertelsmann to set up a joint network with Deutsche Telekom four years ago, the two media companies are trying again. This time, they are seeking to form a digital venture based around Premiere, an existing TV service.

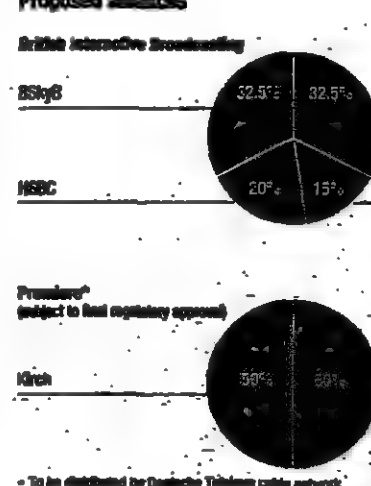
In each case, the commission will seek to ensure competition by preventing companies from using their dominance to shut out others. But some analysts argue that, because of the cost structure of the industry, a standard competition approach will prevent the emergence of viable pan-European businesses. The question is whether Brussels will bend or whether it will resist grand alliances.

Until yesterday, Kirch and Bertelsmann had toughed it out, arguing that the commission was over-estimating the dangers of Premiere. But yesterday the companies backed down and offered several concessions.

The EU's attitude is crucial. Its rulings come as pay television gathers pace in Europe. In April 1996, Canal Plus launched its service followed by Kirch's DF1 in Germany that July. BSkyB is due to begin its 200-channel UK service this June.

The move to digital satellite is significant. Its capacity to carry a huge range of channels means it could become television's dominant form of distribution. Digital networks will not

## Proposed alliances



● 50% split between BSkyB and BT ● 50% split between Kirch and DT-UK

only be able to carry a lot of traditional television channels. They will also provide the capacity for a growth in pay-per-view services, with viewers paying extra for individual programmes such as a recently released Hollywood film.

Brussels has clear grounds for concern. If a single digital television network emerges, it may well try to ensure that viewers watch only its own programmes and use its own services.

The EU's alarm bells therefore rang loudly when Bertelsmann and Kirch last year abandoned a debilitating fight, agreeing to form the Premiere service. They also formed a link with Deutsche Telekom. For European regulators, matters could hardly have been worse. Not only were the two competing companies in German satellite television linking up, but they were also involving Germany's largest cable operator.

When it launched an inquiry in January, the commission said it feared that Premiere would dominate pay television. "There is considerable evidence that no additional broadcasting and marketing platform could develop," it said.

The issue has pitted the German federal government against the commission. Similarly, UK regulators approved BIB only to find the commission taking a tough line. National authorities want their domestic media companies to emerge as strong forces, capable of

competing across Europe. But the EU is more concerned with keeping a level playing field.

Yet the approach of Mr Karel Van Miert, the competition commissioner, has even come under attack from within the commission itself. Other directorates have emphasised the need to encourage a strong European industry. "Our approach is not consistent," says one official. "We say we want to help the audiovisual sector develop, but we block it with competition rules."

Richard Dale, a media analyst at Salomon Smith Barney, agrees. "Developed European economies are only capable of supporting one profitable digital broadcasting service because of the enormous costs involved," he says.

Digital television has several characteristics that make it extremely hard to achieve stable competition among two or more European companies.

● It tends to be highly geared. A company will initially sustain enormous operating losses before moving – after three or four years – into equally large profits. Not only must cash be spent on infrastructure, but companies also have to invest in rights to films and sports events.

● While US satellite broadcasters, such as DirecTV, can reach an audience across an entire continent, this does not apply in Europe. Not only are language and culture more

divided, but rights to movies and sports are sold on a national basis.

● Broadcasters have to spend more money to fill up a greater number of channels, and viewers are unlikely to accept far higher subscription rates to compensate. A new entrant is therefore less likely to try to compete with an established service.

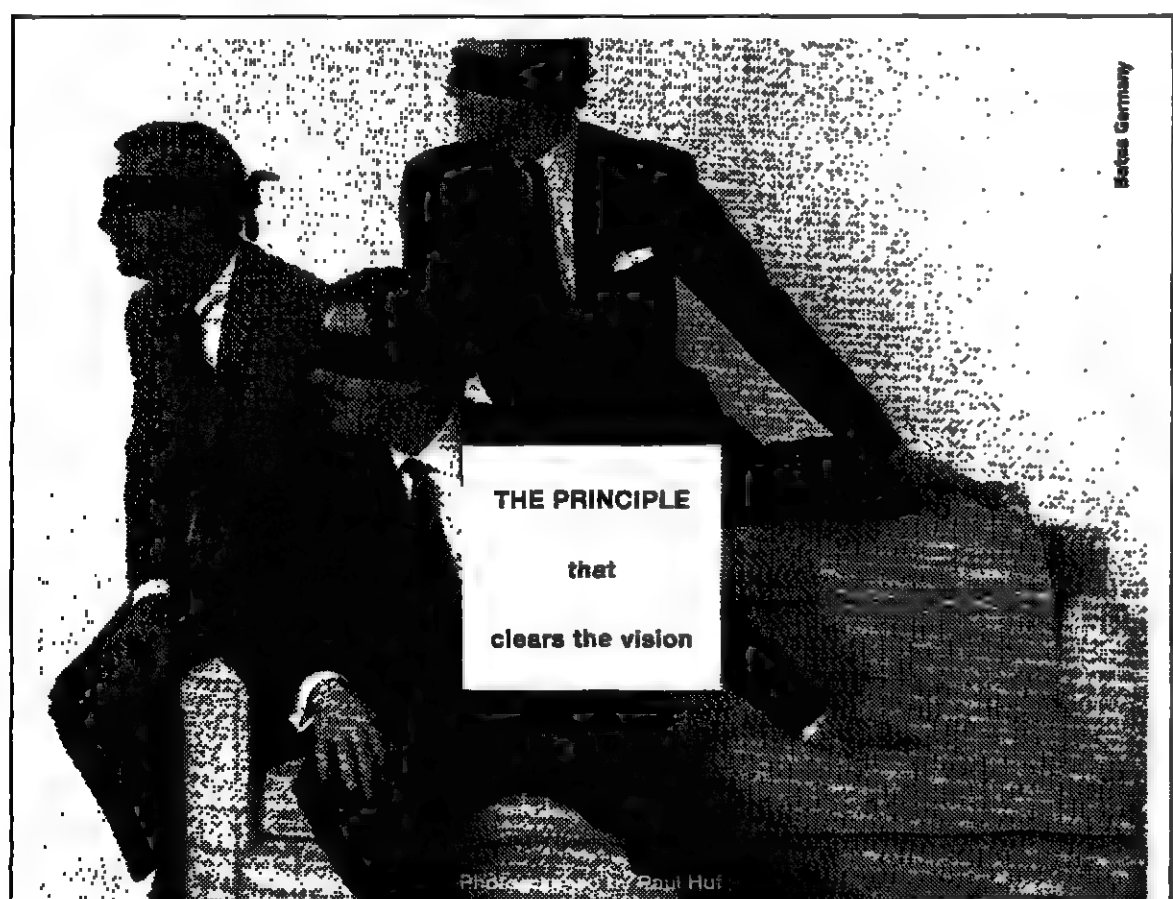
Competition may not even be the best deal for consumers. "Theory tells you two competing businesses are better for the consumer than one, but it may not hold here," says Mr Dale. If two satellite broadcasters compete in one territory he argues, not only might they confuse consumers with technically incompatible services, but they will tend to bid up the price of "must see" programming, such as rights to UK Premier League football. This will make it expensive to buy one service, and impossible to receive both.

Many analysts say the commission should stop fighting consolidation of satellite broadcasting networks, and concentrate instead on promoting network openness. This means ensuring that satellite broadcasters, just like national telecom operators, are compelled to offer the use of their networks on fair terms.

"The bottom line is that as long as satellite networks are open, it matters less how many of them there are," says Adam Bird, vice-president of Booz-Allen & Hamilton, the consulting firm.

There have been signs that Mr Van Miert is willing to clear BIB with such safeguards. But he has signalled stronger doubts about Premiere because of its combination of a satellite monopoly with a cable network.

The danger with blocking Premiere is that, given the peculiar economics of the industry, Europe's largest economy could be left without any digital satellite service at all. That could undermine the EU's claim to be assisting in creating a strong broadcasting industry. Mr Van Miert has good reason to study Premiere's compromise offer very carefully.



THE PRINCIPLE  
that  
clears the vision

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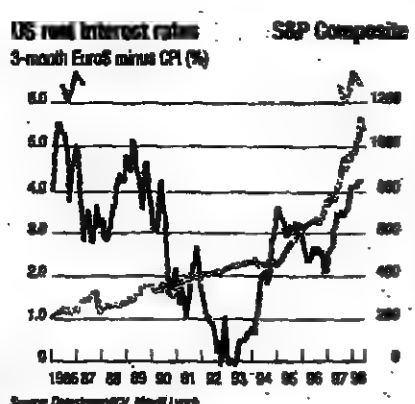
### Just blame it on the boggy

Markets have had another sighting of that most feared bogeyman: higher US interest rates. The grounds for concern are hardly new - tight labour markets, buoyant stock markets triggering general asset price inflation, and strong money supply growth. And so long as Asia held out the prospect of disinflationary impetus, through lower demand and cheap imports, the Federal Reserve could rest easy. But the string of senior Fed officials recently queuing up to express concern suggests that Asia is not fulfilling this balancing role.

Arguably the onus of proof has now shifted: forthcoming economic data will need to show why the Fed should not lift rates, not the reverse. But if rates do rise, this should hardly terrify investors.

After all, US monetary policy is by no means easy - indeed, real short rates of over 4 per cent are the highest this decade. A small touch on the monetary tiller may well suffice, and this could be the pause which refreshes. A crash is a remote possibility; that would require a much more dramatic revision of inflation and interest rate expectations than seems likely.

It is possible, of course, that the bond market will drive long rates up enough for the Fed not to have to show its hand. But investors should not take this for granted. Better to keep a hawkish eye on the employment statistics. If the next batch confirms an economy still running beyond capacity, the Fed may well act.



Source: DataStream, Moody's

overs would then be treated as purchases by one or other party. But to avoid the bowls from US business becoming overly loud, the accountants have already thought of a sop to throw them: removing the requirement for companies to amortise much of their goodwill, as long as they periodically test it for impairment. This approach, being pioneered in the UK, would avoid the hit to those precious earnings.

This solution may be neater in the eyes of the regulators, but it is not clear it will bring any practical advantages. With the goodwill impediment removed and while share prices remain high, big stock-financed deals will continue - whether they are called poolings or purchases.

#### US accounting

Playing at pooling has grown into one of the most popular games in corporate America. "Pooling of interest" mergers have grown to 31 per cent of all US M&A transactions, up from just 2 per cent six years ago. The attractions are obvious. A pooling is usually tax free and does not create any awkward goodwill, which has to be amortised and therefore depresses earnings in subsequent years. It is no wonder that companies have rushed to dress up even blatant takeovers as happy mergers of equals in order to qualify for a pooling.

So much so, in fact, that the regulators have woken up and are now thinking of dumping poolings completely, instead of just tightening the guidelines. All take-

#### Reed Elsevier

Few can quibble with the logic behind Reed Elsevier's purchase of US legal publishers Matthew Bender and the remaining half of Shepard's. Now IPC has been sold, Reed Elsevier has severed virtually all links to the old world of consumer publishing. However, expanding in "must have" professional and business information does not come cheap. At over 7 times 1997 sales and 21 times operating profits, Reed has certainly paid Times Mirror a rich price.

True, Bender - which accounts for over 80 per cent of the \$1.6bn total cost - deserves a scarcity premium given its size and the advanced consolidation of the US market. And it will help complete Lexis-Nexis' coverage of the US legal market.

Furthermore, Reed is not alone in paying such jaw-dropping multiples for these types of businesses. Wolters Kluwer coughed up in a similar way for CCH, but had scope to improve CCH's margins. This does not look the case here: Bender's operating margin is already over 30 per cent.

The deal also highlights disadvantages in the breakdown of the Wolters Kluwer merger. The Dutch company was apparently among those bidding up the prices. And relatively easy US acquisitions provide a sharp contrast with the slowish pace of Reed's expansion in Europe. Germany is rightly a priority, but privately-owned groups such as Bertelsmann are notoriously reluctant sellers. Haves' CEP may be more easily prised loose.

#### Lloyd's of London

Advocates of change at the Lloyd's of London insurance market see 1998 as a momentous year. Corporate capital has moved into the ascendancy over private capital, supplied by Names. With global competition eroding premiums, cutting costs has become an imperative, telling against the multi-layered Lloyd's system. It could not be easier to portray the remaining Names, clinging to the complex "annual venture" system of raising capital afresh each year, as Luddites.

The trouble with this view is not only that the Names dispute it but that they have entrenched rights and cannot be bullied into selling out.

Not can they easily be frightened when the latest profit figures - another glimpse for 1995 - do not yet show the effects of competition. The Casandras point to an unsustainable lack of catastrophes, mitigating the profit squeeze, but disaster has not struck yet.

This leaves the proponents of progress at Lloyd's with the tricky task of pursuing a transition from old to new practices without the stick of a crisis. There are signs of evolution: removing impediments to buying and selling capacity between auctions, for instance. Changes could also be made to the annual venture system without shutting out Names. To provide a lead, reform of the unwieldy composition of the Lloyd's ruling council looks essential. Meanwhile, if it benefits the corporate entities to buy out Names, they will have to pay up for it.

## Canada and Cuba in talks to protect investments

By Pascal Fletcher in Havana

Canada and Cuba have launched negotiations on a bilateral agreement to promote and protect foreign investment after resolving a main obstacle to such an accord.

Cuba agreed to compensate a Canadian insurance company whose assets it had seized after the 1959 revolution. The announcement of the \$9m compensation deal for the Confederation Life Insurance Company has sweetened the atmosphere for the two-day visit to Havana by Jean Chrétien, the Canadian prime minister. Four other Canadian insurance companies also hold claims but these are not expected to block the negotiations.

Canada is the communist-ruled Caribbean island's biggest trade and investment partner. Mr Chrétien said the country believed the deal would "stimulate and support Canadian investment in Cuba and will nurture the growing economic relationship between our two countries".

A bilateral accord would establish mutual safeguards and guarantees for investors from either country. Canadian officials said the outstanding insurance company claim would

have been an obstacle to the agreement because it would have left uncertainty about the rights of Canadian companies to protection and compensation in disputes.

But officials added that several issues relating to non-discrimination provisions - treating foreign companies as national ones - in a future accord still needed to be resolved.

Mr Chrétien has made clear he intends to broach the sensitive topic of human rights in his talks with Fidel Castro, the Cuban president.

Canadian officials said that as part of a general appeal for the release of Cuban political prisoners, Mr Chrétien would ask Mr Castro to free four prominent Cuban dissidents whose cases have been taken up by western governments, including Canada.

In his arrival speech on Sunday, the Canadian premier underlined Canada's belief that a policy of "constructive engagement" stood the best chance of coaxing Cuba back into joining what he called "a more dynamic, more democratic, more prosperous hemisphere".

"Through good times and bad, our two countries have always chosen dialogue over confrontation, engagement over isolation, exchange over

estrangement," he told Mr Castro.

Mr Chrétien's words clearly distanced Canada from the longstanding US government policy of hostility against Cuba, intensified through the 1996 Helms-Burton law. This allows the US to take action against foreign companies "trafficking" in expropriated assets.

But the Canadian premier refrained in his speech from directly urging Mr Castro to introduce democratic reforms. He preferred the more diplomatic formula of saying "we must all adapt [to] the winds of change... blowing through our hemisphere".

Mr Castro saw no need for such diplomatic niceties. In vitriolic terms, he blasted the US economic embargo against Cuba as "a crime" and "a genocide", branding its perpetrators as "war criminals".

He also rejected as "infamous manipulations and slanders" a recent US attempt - co-sponsored by Canada - to censure Cuba at the United Nations Human Rights Commission in Geneva for persistent rights violations. In a diplomatic setback for Washington, the US censure resolution was defeated last week by 19 votes to 16.

## Sakakibara reprimanded for accepting lavish entertainment

By Gillian Trill in Tokyo

Hisuke Sakakibara, Japan's top financial diplomat, was yesterday reprimanded for having accepted lavish entertainment from the private sector.

Mr Sakakibara, vice-minister of finance for international affairs, handed back part of his salary voluntarily as an apology. There was no indication that he might lose his job.

The Ministry of Finance said yesterday that 44 of its officials would receive severe reprimands for similar wrongdoing, with 17 of them being forced to take pay cuts. Another 14, including Mr Sakakibara, will receive warnings and another 58 lighter reprimands. One official was suspended from duties and two resigned.

These punishments highlight the humiliation the once proud ministry has suffered in recent months as a result of corruption scandals. Two of its officials have hanged themselves.

The punishments have been imposed by the ministry itself following an internal investigation, partly in a bid to rebuild its public image. "We want to make this the turning point to rebuild the ministry and restore confidence in it," Hikaru Matsunaga, finance minister, said in a statement.

The ministry may also be trying to stave off political pressure for further arrests of its officials.

It launched an internal probe last month into the conduct of 1,050 staff members after the arrest of four officials alleged to have been wined and dined to excess by private sector banks and brokers in exchange for providing "favours", such as information on banking inspections.

Lavish business-related entertainment has traditionally been endemic in Japan. A Bank of Japan official has been arrested over similar allegations and the Bank has also reprimanded a number of its staff.

Most of the salary reductions will

be between 10 and 20 per cent for a month. Top officials usually earn about ¥20m (\$153,800) a year.

Mr Sakakibara's salary will be cut by 30 per cent for one month. He had allegedly been "excessively" entertained 20 times by the private sector.

Hikaru Matsunaga, the finance minister, will undergo a similar salary cut. He was appointed in January after the former finance minister was forced out over the scandal.

The most criticism was levelled at Atsushi Nagano, the director general of the securities bureau, one of the two senior officials who resigned.

These reprimands come amid signs that the scandals of the last year may now be drawing to an end. One government official said yesterday that the reprimands were "probably the last chapter. I think things are almost over now".

Investors unimpressed, page 6  
Foreign rice, page 8

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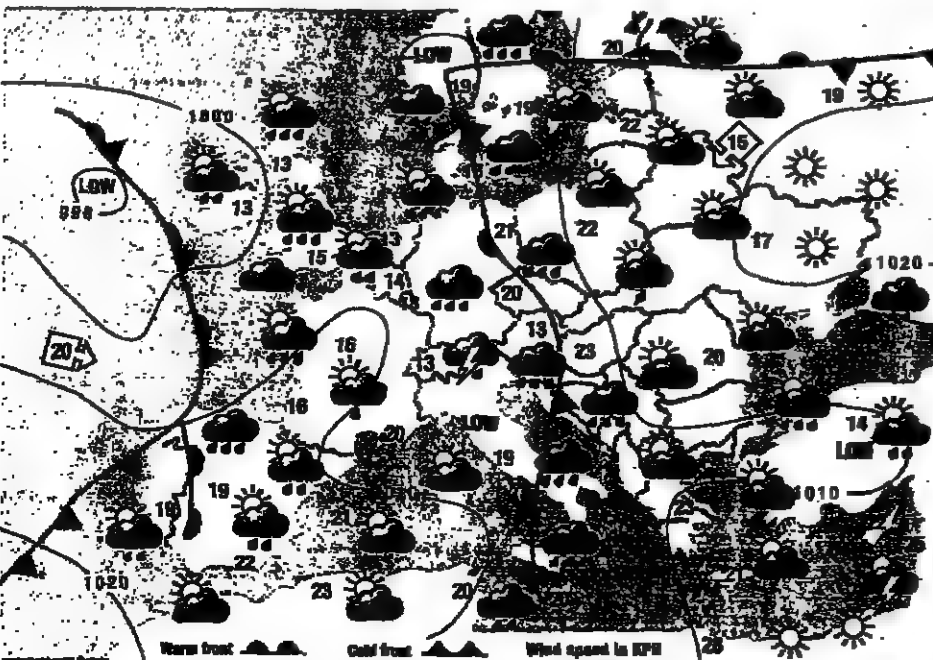
## FT WEATHER GUIDE

### Europe today

The Balkans, Italy, Switzerland and Germany are likely to have heavy rain. Thunderstorms are possible over northern Italy. Western Europe will be unsettled, with bright or sunny intervals interspersed with showers. West of the Iberian peninsula, there will be heavier cloud and rain later. Most of eastern Europe will be dry and sunny, and it will be notably warm across the Baltic states, western Russia and eastern Scandinavia.

### Five-day forecast

Western Europe and the Iberian peninsula will be unsettled with widespread showers or longer periods of rain. Thunderstorms are possible in southern parts later. Pressure will build over Greece and the eastern Mediterranean, bringing mostly sunny skies. Eastern Europe and eastern Scandinavia will remain fine and warm.



### TODAY'S TEMPERATURES

Abu Dhabi	Sun 36	Berlin	Fair 19	Cairo	Sun 27	Faro	Fair 21	Madrid	Shower 19	Nagasaki	Sun 26
Accra	Fair 32	Bombay	Rain 24	Chengdu	Shower 13	Frankfurt	Fair 14	Manila	Fair 21	Osaka	Fair 21
Algiers	Fair 23	Buenos Aires	Rain 21	Hankow	Shower 13	Geneva	Shower 13	Shanghai	Shower 14	Rome	Fair 27
Amsterdam	Shower 13	Hong Kong	Rain 21	Hong Kong	Shower 13	Guangzhou	Sun 19	Seoul	Sun 25	Singapore	Thunder 25
Athens	Fair 23	Kobe	Shower 13	Hong Kong	Shower 13	Hong Kong	Shower 13	Singapore	Thunder 25	Singapore	Thunder 25
Atlanta	Shower 15	Kobe	Shower 13	Hong Kong	Shower 13	Hong Kong	Shower 13	Singapore	Thunder 25	Singapore	Thunder 25
Bahia	Shower 19	Kobe	Shower 13	Hong Kong	Shower 13	Hong Kong	Shower 13	Singapore	Thunder 25	Singapore	Thunder 25
Bangkok	Shower 23	Kobe	Shower 13	Hong Kong	Shower 13	Hong Kong	Shower 13	Singapore	Thunder 25	Singapore	Thunder 25
Bombay	Shower 23	Kobe	Shower 13	Hong Kong	Shower 13	Hong Kong	Shower 13	Singapore	Thunder 25	Singapore	Thunder 25
Buenos Aires	Shower 21	Kobe	Shower 13	Hong Kong	Shower 13	Hong Kong	Shower 13	Singapore	Thunder 25	Singapore	Thunder 25
Calcutta	Shower 23	Kobe	Shower 13	Hong Kong	Shower 13	Hong Kong	Shower 13	Singapore	Thunder 25	Singapore	Thunder 25
Chennai	Shower 23	Kobe	Shower 13	Hong Kong	Shower 13	Hong Kong	Shower 13	Singapore	Thunder 25	Singapore	Thunder 25

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## COMPANIES &amp; FINANCE: EUROPE

BANKING CHAIRMAN CLAIMS REPORTS OF VETO FOR RESCUE PLAN CAUSED RUN ON DEPOSITS

## Crédit Lyonnais chief hits at Brussels

By Andrew Jack in Paris

The head of Crédit Lyonnais yesterday raised the stakes in negotiations between France and the European Commission over the rescue plan for the bank, saying that comments by Brussels last week had cost it up to FF10bn (\$1.6bn) in deposits.

Jean Peyrelevade, the chairman appointed by the French government to clean up the bank in 1993, said a "very painful" FF750m-

FF10bn had been withdrawn following reports last Tuesday that the Commission had threatened to veto a new rescue plan, which would drive Crédit Lyonnais into bankruptcy.

The comments - attributed to an official in the office of Karel Van Miert, the competition commissioner - drove down the price of Crédit Lyonnais' non-voting shares and provoked a strong reaction from senior French politicians.

Mr Peyrelevade said in an interview in Le Monde yesterday: "What would the world say if a high public authority like the IMF caused the bankruptcy of the French banks, which have or will receive more state aid than Crédit Lyonnais?"

He argued that by the end of this year - contrary to claims by Brussels officials - Crédit Lyonnais would have more than met its obligations under the original 1993 rescue plan to reduce its

commercial presence in Europe by more than half by 1998.

Mr Peyrelevade questioned estimates of up to FF190bn for the cost of saving Crédit Lyonnais, arguing that the figure included losses incurred as a result of the sale of assets once held by the bank but which are now controlled by a separate state-controlled agency.

The calculations made by Brussels were also at least FF60bn too high because

they were based on the projected value of final losses, he said, and not current values.

He stressed that Crédit Lyonnais was only seeking to neutralise the effects of a penalising loan it is forced to make under the 1993 rescue until 2000, cutting the value of additional state aid by FF60bn.

The public outbursts by officials involved in the negotiations started early this month, when Mr Van

Miert set an ultimatum for the French government and told them to respond to its questions by the end of April or risk having the aid blocked.

He went on to call "illegal" the 1997 accounts published by Crédit Lyonnais because they had been adjusted to take into account the new rescue plan, ahead of its approval.

The Commission is now expected to meet to discuss the plan in mid-May.

## NEWS DIGEST

## SWEDEN

## Investor close to agreeing sale of Saab stake to BAe

Investor, the main investment vehicle of Sweden's Wallenberg business empire, was yesterday close to agreeing final terms for the sale of a strategic stake in Saab, its military aircraft subsidiary, to British Aerospace.

Under the terms of the deal, currently being scrutinised by legal advisers for both companies, investor and family trusts representing the Wallenbergs would retain 30 per cent of Saab, while a similar sized holding would be sold to BAe. The remaining 40 per cent is expected to be distributed to investor shareholders as part of the company's flotation this summer.

The acquisition may be approved by BAe's board tomorrow, ahead of the company's annual general meeting. If Saab achieves its hoped-for valuation of SKr10bn (\$1.3bn), BAe may invest more than SKr300m for a stake in the business.

Under the Swedish group's split structure of A and B shares, however, BAe would not hold a large proportion of Saab's influential voting rights. One official close to the negotiations said the deal had been structured to "give comfort to the Swedish government" over ultimate control of one of the country's leading defence manufacturers.

Tim Burt, Stockholm

## CLOTHING

## Benetton up 18% despite Asia

Benetton, the Italian clothing company, yesterday reported an 18 per cent rise in 1997 net profits in spite of the impact of the financial crisis in Asia on its sporting goods activities. Profits would have risen 33 per cent without the activities of Benetton Sportswear, the sporting goods manufacturer which suffered a loss of L28bn (\$15.8m) in the second half of last year, largely as a result of the Asian downturn.

Benetton acquired 57 per cent of the sporting goods group last July for L318bn. The company acquired the remaining 43 per cent in March from Edizione Holding, the Benetton non-quoted family holding. It said yesterday it had renegotiated a lower price of L198bn for this second stake, against the L248bn agreed last year, because of the unforeseen impact at the time of the Asian crisis on Benetton Sportswear. Sales of ski equipment and boots have been particularly hard hit in Japan.

The Asian crisis also affected Benetton clothing sales, which were 11 per cent lower in the Asian markets last year. However, the impact was more limited for the clothing activities than for sporting goods because Asia accounts for only 15-17 per cent of Benetton's overall clothing sales.

Consolidated group sales last year rose 27 per cent to L3,637bn, while consolidated net profits rose from L245.7bn to L290bn. Excluding Benetton Sportswear, group sales rose 7.6 per cent to L3,100bn, while net profits rose from L246bn to L327bn. The company increased its dividend from L500 to L525 a share. Benetton said the sporting goods activities were now undergoing extensive reorganisation and rationalisation.

Paul Watts, Milan

## EGYPT

## Electronics group offers shares

Egypt's leading private sector electronics manufacturer hopes to raise EC150m (\$46m) in an important step reflecting interest among family-owned companies to dilute shareholdings to finance expansion and debt repayment. International Electronics, largely owned by the Baghat family, will next month float 27 per cent of its shares on the Egyptian Stock Exchange in a sale to be handled by Cairo brokers InterCapital Securities in conjunction with ING Barings. Shares will be offered at E53 each, an 8 per cent discount to the market price.

Mark Huband, Cairo

## NASDAQ

## German investors targeted

Nasdaq, the technology-dominated US stock market, is to spearhead its launch into the continental European market with a campaign aimed at Germany's private investors. The world's second-largest stock market announced the \$13m advertising campaign yesterday as it unveiled the results of a UK awareness campaign launched eight months ago and a customised national website.

Maggie Kelly, vice-president of Nasdaq International, said the research had found a 20 per cent increase in awareness about what Nasdaq did among the wealthy managers and executives targeted by the campaign. "We have been extremely happy about the response in the UK and the feedback we have got from private investors," she said. "So now we are ready to launch further afield."

Nasdaq has been reluctant to provide sales targets for the European market. About 18 per cent of investments in Nasdaq come from non-US investors, with most of this derived from institutions.

Jane Matthews

## Retevisión to bid for Spanish cellular licence

By Tom Burns in Madrid

Retevisión, the new Spanish fixed telephony operator controlled by Telecom Italia and the domestic power group Endesa, will enter a last-minute bid to compete with France Telecom for Spain's third cellular phone licence.

The licence is the last to be awarded by Madrid before the telecommunications market is fully liberalised at the end of this year.

France Telecom is bidding through a consortium known as Lince which is backed by Deutsche Telekom and Sprint of the US, its partners in the Global One telecoms alliance.

The bids will be entered on Thursday and the outcome will be decided in late June.

Retevisión was forced to bid after it failed to forge an alliance with Airtel, which controls 28 per cent of Spain's telephone market.

The attempt to link the two groups was blocked by a surprise shareholder agree-

ment masterminded by British Telecommunications and Airtel of the US, which control 37.5 per cent of Airtel between them.

BT and Airtel secured the backing of sufficient Airtel minority shareholders last week to guarantee the cellular operator's independence from Retevisión.

The pre-emptive strike by the two operators derailed a carefully-crafted government strategy that backed the Airtel-Retevisión link-up to allow France Telecom a quick entry into the domestic market.

The French carrier was the loser in the tender for control of Retevisión, and its Lince consortium is the sole bidder for a third fixed telephony licence that the government is due to award next month. France Telecom was confident it would also obtain the cellular licence.

The government had hoped to establish both Telecom Italia and France Telecom as competitors to Telefonía, Spain's dominant telecoms group.

## Hoechst will not be hurried

By Graham Bowley

Hoechst, the German chemicals and pharmaceuticals group, plans to complete its transformation into a life sciences company by 2000.

But the German group has given the strongest signal yet it will not cave into pressure to dispose hastily of its remaining industrial chemicals businesses.

"The [sale of] more difficult businesses - those are behind us. Having done all this, I am looking to resist time pressure. Pace is nothing in itself," said Jürgen Dormann, chief executive.

In an interview with the Financial Times, Mr Dormann said Hoechst would be prepared to call off talks with British Petroleum about the sale of its DM630m-a-year (\$457m) polyethylene business unless a deal was struck soon.

His position signals growing impatience with the negotiations with BP and throws into doubt the sale, which industry observers had assumed was close.

"It will be signed in six months. We are negotiating with a number of parties, including BP," he said. Hoechst said if the deal was not signed with BP within six months it would be with another party.

Mr Dormann has come under intense pressure from investors to accelerate the planned spin-offs, part of an ambitious strategy to transform Hoechst into a life sciences company.

But Mr Dormann said he was prepared to hold on to the remaining industrial chemicals businesses. These include gases group Messer and organic chemicals division Celanese, which he said were profitable and growing.

Hoechst Marion Roussel, the pharmaceuticals division which is Hoechst's main business, planned to introduce two new drugs a year to the market, Mr Dormann said.

This would result in annual revenue growth of 8 per cent to 10 per cent at the drug division, he said. This growth rate would be below the historic average for the industry.

Investors have begun to doubt HMR's ability to lift profit margins to the company's target of 20 per cent by the end of 1998.

But Mr Dormann played down the importance of the 20 per cent target, emphasising instead the importance of HMR's drug pipeline,



Jürgen Dormann: 'Pace is nothing in itself'

which he insisted was improving. "The chances are higher that we meet it [than we do not meet it]. The pipeline is much more important," he said.

Last week Hoechst secured agreement to sell the remaining stake in its Trevira polyester business, part of its industrial chemicals division, to a US and Mex-

ican investor group. This sale would be finalised within six months, Mr Dormann said.

The sale of Hoechst's European polyester fibres to Indonesian company Mulakara would be completed within four weeks, he said. The sale had been held up by a deterioration of the buyer's finances following the Asian crisis.

## Reduced loan losses lift Handelsbanken

By Tim Burt in Stockholm

Svenska Handelsbanken, Sweden's largest bank, yesterday announced a 32 per cent rise in first quarter profits after solid growth in net interest income and reduced loan losses.

The bank, which last year acquired the mortgage lender Stadshypotek for SKr22bn (\$3bn), said operating profits had risen from SKr1.78bn to SKr2.38bn. Contributions from Stadshypotek helped lift net interest income from SKr2.50bn to SKr2.92bn, although net commission income fell slightly from SKr797m to SKr785m.

The cost of integrating the mortgage lender into Handelsbanken's operations, however, was blamed partly for pushing operating expenses up from SKr1.7bn to SKr2.08bn.

Arne Martensson, chief executive, said expenses had also risen following increased investment in information technology.

The enlarged bank, unveiling maiden first quarter profits following the Stadshypotek deal, said the bulk of its operating profits were generated in its network of 515 branches.

Branch-office operations reported profits of SKr1.65bn. Handelsbanken markets, by comparison, contributed SKr50m and asset management SKr53m. Earnings per share rose from SKr5.62 to SKr7.54. Handelsbanken's most commonly traded A shares fell SKr5 to SKr65.

Shares in FöreningsSparbanken, by comparison, yesterday fell SKr19 to SKr248 after the Swedish bank announced an 8 per cent fall in net interest income and

only a modest rise in first-quarter profits.

In the first three months of the year, FöreningsSparbanken reported operating profits up to SKr1.63bn, compared with SKr1.59bn in the same period of 1997.

The results - adjusted for last year's merger of Swedbank and Föreningsbanken - were achieved on reduced net interest income of SKr3.05bn, against a profit of SKr3.22bn last time. Reinhold Geijer, chief executive, blamed the decline in interest income on a lower return on securities portfolios and reduced deposit and lending volumes following the sale of 135 branches.

Excluding merger-related costs, operating profits rose from SKr1.59bn to SKr1.63bn and earnings per share increased from SKr3.22 to SKr3.31.

## Market falls a bonus for Tabacalera bidders

By Tom Burns

Daily falls on the Madrid stock market for the past week have provided a clear bonus to investors who bid for shares in Tabacalera, the Spanish tobacco group which completed its privatisation process yesterday.

Co-ordinators for the sale of the government's 62.3 per cent stake in the company were expected last night to set an issue price of Pta3.262, based on the average weighted price during yesterday's trading. The final price is well off the Pta3.240 maximum set for the issue at the start of last week.

Such a price would drag the value of the flotation down to Pta311bn (\$3bn) from initial estimates of Pta342bn.

Analysts said the combination of strong demand for the stock and the unexpected low issue price was

likely to ensure a steady after-market, with institutions buying up Tabacalera stock when shares begin trading today.

Tabacalera's shares yesterday fell 4.75 per cent against a 3.31 per cent fall on the general index, which represented the biggest drop on the Madrid market since October.

Since the start of the offer period two weeks ago, the value of the group's shares has fallen by 13.37 per cent. In spite of the high value of Tabacalera's shares earlier in the month, the retail tranche, which represented 70 per cent of the total offer - a new benchmark for equity distribution to small savers in a Spanish privatisation - was 19 times oversubscribed.

Demand on the institutional tranche was 3.4 times the total offered.

Retail investors were awarded a 3 per cent discount on the issue price and they will earn a further 3 per cent cash bonus if they hold on to their shares over a 12-month period.

Yesterday's discount was, however, barely below Tabacalera's closing price of Pta3.205, and the narrow margin could prompt a flow of shares from small individual investors to institutions.

As a fully privatised company, Tabacalera will focus its business strategy on diversifying into the domestic distribution of small consumer goods and on building up cigar assets that it acquired in the US and Central America last year.

It also aims to raise earnings by increasing cigarette prices in Spain, which are low by European standards, and by cutting its labour force.

## DURBAN ROODEPOORT DEEP, LIMITED

(Incorporated in South Africa) Registration No. 0100926/06  
NASDAQ trading symbol DROOY  
("Durban Deep" or "the company")

## ANNOUNCEMENT TO HOLDERS OF SHARE WARRANTS TO BEARER

Holders of share warrants to bearer ("warrant holders") are advised that a general meeting of shareholders of Durban Deep will be held at 45 Empire Road, Parktown, Johannesburg, South Africa, at 10:30 (South African local time) on Wednesday 27 May 1998 (or 10 minutes after the conclusion or adjournment of the separate class general meeting of Durban Deep preferred ordinary shareholders which has been convened to be held at 10:30 (South African local time) at the same venue and on the same date, whichever is the later time), to consider special and ordinary resolutions to amend the terms and conditions of Durban Deep's preferred ordinary shares to enable them to be converted into ordinary shares and for one option to be granted by Durban Deep for every preferred share held, to amend Durban Deep's articles of association to permit fractions of shares resulting from conversions to be sold for cash, to consolidate and immediately thereafter subdivide Durban Deep's ordinary and preferred ordinary shares to facilitate the reduction in the number of small holdings of ordinary and preferred ordinary shares, to authorise shares to be issued at a price less than the amount arrived at by dividing the portion of Durban Deep's stated capital contributed by already issued shares of the same class by the number of issued shares of that class at the date of the issue in question and to authorise the issue of ordinary shares to Randgold Exploration Company Limited to capitalise its loan account.

A copy of the circular to members (including the notice of the general meeting) which is being posted to registered shareholders is available from the United Kingdom secretaries, Vaudet Corporate Services Limited, 19 Chancery Lane, London EC4A 3DF, or the Paris agents, Barclays Bank PLC, 45 Boulevard Haussmann, 75009, Paris, France.

A warrant holder who wishes to attend or be represented at the general meeting must produce his share warrant or a certificate of his holding from a bank or other approved person at the above reception office of the United Kingdom registrars, Computershare Services PLC, 1st floor, 5, 10 Great Tower Street, London EC3R 5ER, or he must produce his share warrant at the office of the Paris agents at the above address, in both cases at least five clear normal business days before the date appointed for the holdings of the general meeting and shall otherwise comply with the conditions governing share warrants currently in force. Thereupon, a proxy or an attendance form under which such warrant holder may be represented at the general meeting will be issued.

By order of the board  
DURBAN ROODEPOORT DEEP, LIMITED  
M A Stoff  
Secretary

28 April 1998

## FIRST PACIFIC

## FIRST PACIFIC CAPITAL LIMITED

(Incorporated in Hong Kong with limited liability)  
US\$100,000,000  
Guaranteed Floating Rate Notes due 1999  
guaranteed by

## FIRST PACIFIC COMPANY LIMITED

(Incorporated in Bermuda with limited liability)  
Common Code : 005079586

In accordance with the provisions of the Floating Rate Notes, notice is hereby given that the issuer has exercised the call option to make an early redemption of the Notes at 100% of the principal amount on 24th June 1998.

Principal plus interest payable on 24th June 1998 per Note of US\$500,000 is US\$517,963.02.

## Standard &amp; Chartered

Standard Chartered Bank  
As The Fiscal Agent

## SABIAN MERCHANT BANKING CORPORATION

US\$100,000,000  
Floating rate notes due 2000

Notice is hereby given that for the interest period 28 April 1998 to 28 July 1998 the notes will carry an interest rate of 6.14219% per annum. Interest payable on 28 July 1998 will amount to US\$776.30 per US\$500,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

## European Bank for Reconstruction and Development

US\$150,000,000  
Collared floating rate notes due 2002

The rate of interest has been determined by Credit Suisse Financial Products as 5.53125% per annum for the period from 28 April 1998 to 28 October 1998. Interest payable on 28 October 1998 will amount to US\$26.12 per US\$1,000 note, US\$261.17 per US\$10,000 note and US\$2,611.72 per US\$100,000 note.

Fiscal agent: Morgan Guaranty Trust Company

JPMorgan

## San Paolo-IMI merger wins formal approval

By Paul Watts in Milan

Italy's bank consolidation moved up a gear yesterday with formal approval for the merger of Istituto San Paolo di Torino, the country's biggest commercial bank, and IMI, the Rome-based banking group.

The merger, approved by the boards of both banks, will create the country's largest banking group, holding total assets of L260,000bn (\$197bn), and will involve a share exchange of 1,045 San Paolo shares for one IMI share. Once this is completed, San Paolo's existing shareholders will hold 55.3 per cent of the new group, with IMI shareholders owning 44.7 per cent.

The two banks agreed to name the new combined credit institute San Paolo-IMI, to be headquartered in Turin. Luigi Arcuti, IMI's chairman and a former San Paolo managing director, is to become chairman of the enlarged group, beating Gianni Zandano, the current San Paolo chairman, to the job after a tough contest.

Under the strategic plan drawn up by the two banks, the new group will have two principal divisions - one

focusing on retail-middle market and large corporate activities, the other on merchant banking. Other activities, such as personal financial services, investment banking and public works, will form separate business units.

The plan is to achieve a consolidated return on equity of 15 per cent by 2000. The two banks said they planned to spin off their property assets, valued at about L2,500bn, into a separate company to improve returns.

The San Paolo-IMI merger has accelerated the pace of consolidation in the banking industry, following the recently announced merger of Credito Italiano with a group of leading north Italian savings banks.

Credito Italiano, whose proposed merger with Unicredit has won widespread praise, reported yesterday at its shareholders' meeting a 70 per cent rise in first-quarter gross operating profits to L468bn compared with the first quarter of 1997.

Both the San Paolo-IMI and Credito Italiano-Unicredit deals are now putting pressure on Banca Commerciale Italiana, Credito Italiano's traditional Milan

rival, to find a partner. However, Luigi Fausti, BCI chairman, told shareholders yesterday BCI was not looking for "prey", despite having a war chest of L4,500bn. He said the bank wanted to grow "on the basis of effective synergies and cost-savings".

Speculation has increased in recent weeks that BCI could link with the recently privatised Banca di Roma in a deal orchestrated by Mediobanca, the Milan banking group which is itself seeking to carve out a new identity.

But BCI has so far appeared increasingly reluctant to consider linking with Banca di Roma and has so far focused on close relations with Assicurazioni Generali, Italy's leading insurer, whose main shareholders are Mediobanca and Lazard.

A further new banking concentration is expected to emerge around Banca Nazionale del Lavoro and Banco di Napoli as part of the privatisation this year of BNL.

BNL told Milan financial analysts yesterday that its new core of stable shareholders could be established by the end of June, to be followed by a public share offer in October.

Balance rises despite peak prices

Position helps Atlas advance 20%

Reorganisation

Control

double in quarter



## COMPANIES &amp; FINANCE: INTERNATIONAL

## PETROCHEMICALS INDIAN GROUP UPBEAT

## Reliance rises 25% despite weak prices

By Krishna Gohil in Bombay

Reliance Industries, India's biggest petrochemical company, yesterday shrugged off competition from south-east Asia with a 25 per cent increase in pre-tax profits for the year to March 31.

The rise from Rp13.7bn to Rp17.2bn (\$433m) was driven by volume growth in the face of weak prices. Reliance's output jumped from 1.8m tonnes to 5.2m tonnes as its new complex at Hazira came on stream. Sales rose 54 per cent at Rp13.4bn.

Anil Ambani, managing director, said the results marked a "strong performance in possibly the most challenging times faced by the global petrochemical industry in the recent past".

Prices fell sharply in the second half as the Asian crisis raised fears of global oversupply and cut prices from producers in Thailand, Indonesia and South Korea.

Reliance reduced its prices further - maintaining a discount of 5 to 10 per cent below the landed cost of imports - to prevent rivals gaining a foothold in India. The company also persuaded India's government to impose anti-dumping duties.

Reliance believes the worst is over. "The challenges we faced in the last financial year were altogether more serious than

those we are likely to face in 1998-99," said Mr Ambani.

He said there would be less "unfair competition" as crisis-hit producers ran out of stocks to sell at fire-sale prices and other Asian currencies rebounded to more realistic levels.

Margins remained stable at about 19 per cent, largely because of backward integration, including a new cracker plant, which enabled the company to profit from lower prices for raw materials such as naphtha.

Interest charges rose from Rp1.7bn to Rp6bn, while depreciation was up from Rp4.1bn to Rp6.7bn.

But while much of Indian industry faces stagnant demand, Reliance's market remains buoyant. Demand for polyester grew by almost 30 per cent last year in India, while the country's plastics market grew by 18 per cent.

"These are not industrial applications," said Alok Agarwal, Reliance treasurer. "We produce principally for the household sector which has been doing well."

Analysts agree that Reliance can continue its volume-driven strategy, but doubt its Asian woes are over yet. "That is surely optimistic," said Ajay Jindal, analyst at Caspian Securities. "East Asian producers have no choice but to export in order to repay debt."

## New plant saps Tulip's limited financial strength

Inability to find partner and the failure of its expansion plans have Dutch PC maker heading for receivership, writes Gordon Cramb

Tulip Computers' new plant in the Dutch city Den Bosch can receive, build and ship an order within 24 hours.

Franz Hetzenauer, founder and chairman, said late last year: "I do not think around the world there is a factory with this degree of integration, but I am absolutely sure the competition is trying to match it."

The competition did not need to. Tulip's investment in the assembly facility - and in the Commodore brand that was to take it from the market for business PCs into the home-use sector - sapped its financial strength. The company was granted protection from its creditors by a Den Bosch court last Friday.

Receivership heralds the likely demise of Europe's last independent maker of own-brand PCs. It marks the failure of an expansion programme designed to secure critical mass in a fast consolidating market, and the

inability to attract an industry partner.

Acer of Taiwan is one which knows Tulip well - it also has a manufacturing site in the cluster of information technology groups that has grown around the southern Dutch city. But Acer last week chose a bigger target, agreeing to take over the PC operations of Germany's Siemens Nixdorf.

Tulip received a bid approach from an undisclosed company in late 1996, but could not agree terms. That followed its rapid retreat from an attempt to push its own brand into the consumer PC market. The foray, using hardware adapted from what it produced for the office market, lasted only nine months.

Its products could not compete on cost, in part because their features included a built-in networking capability that few home users would want.

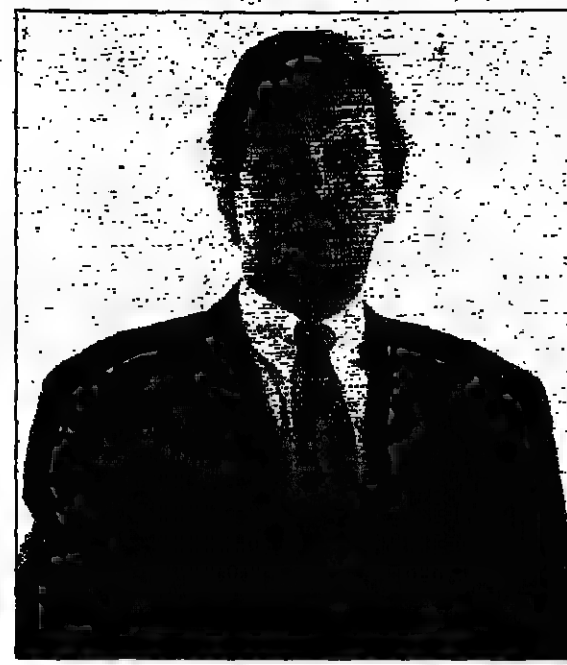
Instead, it last year bought the brand and much of the

assets of Commodore, which in the early 1980s dominated the US market for home PCs. Commodore, now involved in a receivership for the third time in two years, still carries a high consumer recognition of its name.

Start-up problems at the factory lost Tulip clients, and it had to take write-offs on a two-year-old push into Asia. This left it with net losses that nearly tripled to F127.5m (\$13.6m) for 1997, on sales down 13 per cent to F145.4m.

Annual capacity at the new plant is at least 1m units, although last year it shifted only 200,000. Their quality is rated highly in the industry, but on cost grounds Tulip recently abandoned a commitment to make most of its own motherboards, the component at the heart of the machine.

The group remained far from its modest goal of a 4 per cent share of the European market for business



Franz Hetzenauer, cut his stake last month to less than 5%

PCs. In the Netherlands, the government had backed it to the tune of F140m, but tighter European Union requirements for tendering of public contracts meant it could not rely on state orders. Barely 20 per cent of its Dutch sales went to the public sector, compared with one-third for the country's IT industry as a whole.

Confidence ebbed last month when Mr Hetzenauer cut his stake in the company from 8 per cent to less than 5

per cent. Suppliers were said to be refusing credit.

To add to Tulip's problems, a tight Dutch labour market means the most highly-skilled among its 700 staff are likely to be snapped up by competitors. As all but 100 of them were sent home yesterday, Tulip said a deal had been found to maintain operations for several weeks.

However, unless a long-term partner is found soon, Tulip will be difficult to sell as a going concern.

## TIM appoints new top team

TIM, the Italian mobile telephone company 60 per cent controlled by Telecom Italia, yesterday appointed a new top management team as part of the continuing internal reorganisation at the country's former telephone monopoly, writes Paul Betts in Milan.

Vito Gamberale, former TIM chief executive, is to become chairman of the highly profitable mobile telephone company, relinquishing day-to-day control to Umberto de Julio, the new chief executive.

Mr Gamberale's move reflects his recent appointment as one of the three new managing directors of Telecom Italia under the reorganisation launched by Gian Mario Rossignolo, the privatised telecommunications group's new chairman.

At Telecom Italia, Mr Gamberale is in charge of fixed line operations.

TIM also reported yesterday continued strong growth in the first quarter, with 852,000 additional subscribers bringing the total to 10.13m at the end of March 1998.

## NEWS DIGEST

## ENGINEERING

## Acquisition helps Atlas Copco advance 20%

Atlas Copco, the diversified Swedish engineering group, yesterday reported sharply increased first-quarter profits following strong volume growth and a maiden contribution from Prime Service, the US equipment rental company bought last year for US\$800m. The company - which manufactures compressors, construction and mining equipment and control products - saw pre-tax profits rise 20 per cent to SK681m (\$114.4m) in the quarter, against SK735m last time. At the operating level, profits rose almost 40 per cent to SK1,046m, on sales ahead from SK76.4bn to SK81.2bn.

Giulio Mazzalupi, chief executive, said about one-third of the profit improvement was attributable to Prime Service, with the remainder fuelled by higher volumes and favourable currency movements. Although demand from industrial manufacturers is expected to strengthen, Mr Mazzalupi warned that orders from the mining and construction industries could slip.

Atlas Copco's most commonly traded A shares shed SK5.50 to close at SK218 amid concerns over the impact of Asia's economic turmoil and profit margins which shrank from 11.5 to 10.9 per cent. Earnings per share, nevertheless, rose from SK2.40 to SK3.08. Tim Burt, Stockholm

## PAPER

## Sappi reorganises

Sappi, the South African paper group which has been expanding its overseas operations since 1990 and plans to list in New York later this year, said yesterday it had integrated its various international fine paper operations into a single company called Sappi Fine Paper.

With its headquarters in London, the new Sappi subsidiary will have sales of about F20bn (\$4bn). Its share of the market in coated woodfree papers - typically used in high-quality magazines, annual reports and art books - will be 28 per cent in the US, 22 per cent in Europe and 60 per cent in Africa.

Sappi Fine Paper is a merger of S. D. Warren in the US, KNP Leykam, Hannover Papier and Blackburn in Europe, and Sappi's South African operation.

Sappi shares fell more than 50 per cent last year as investors balked at the cost of the debt incurred on the international expansion trail. However, the shares have regained some ground in recent weeks as analysts reassessed their initial doubts about the company's strategy.

Victor Mallet, Johannesburg

## POLISH DEVELOPMENT BANK

## BRE front-runner for control

Poland's Export Development Bank (BRE), which is 49 per cent owned by Commerzbank of Germany, yesterday emerged as the front-runner to take control of the Polish Development Bank (PBR) after buying Citibank's 7 per cent share in the investment bank. The transaction leaves SE-Banken of Sweden, which last week confirmed it would make a rival bid for PBR, with the choice of opening negotiations with the bank's remaining shareholders.

Meanwhile, the chances for Germany's Bayerische Landesbank, the third bidder, of taking over PBR appear to have deteriorated because of delays by Poland's securities commission in issuing a permit. BRE's \$97m offer for PBR, at 24.3 zlotys a share, expires next Monday. PBR's shares yesterday reached 28.8 zlotys, up 45 per cent on when BRE made its bid a month ago.

Christopher Bobinski, Warsaw

## INSURANCE

## Skandia doubles in quarter

Skandia, the Swedish insurer, said yesterday currency fluctuations had helped its first-quarter results, which showed a doubling of operating profits to SK22.84bn (\$365m). The market had expected a profit of SK2.13bn at the operating level.

The company said its property and casualty segment suffered from fierce competition resulting in pressure on premiums. Sales of its US unit-linked operation AFS (Assurance & Financial Services) amounted to SK14.68bn against SK12.06bn a year ago, with total sales in the first quarter rising from SK18.28bn to SK20.69bn. Earnings per share rose from SK7 to SK18. After posting early gains, the shares closed down SK20 to SK543. Agencies, Stockholm

the euro will offer new mechanisms of financial and business relations  
SLOVAK NEWS AGENCY

potential speculation building up around the euro  
AUSTRALIAN FINANCIAL REVIEW

formidable euro currency would herald a more balanced international monetary system  
XINHUA NEWS AGENCY, INDIA

of the euro on trade and industry are far reaching  
ECONOMIC TIMES, INDIA

THE WORLD AS A WHOLE FOR THE EURO TO BECOME A STABLE, EASY TO USE CURRENCY.  
JUI NEWSWIRE, JAPAN

implications of the euro on Israel  
REUTERS, ISRAEL

The euro will be expected to eclipse the US dollar  
BUSINESS TIMES, SINGAPORE

economies for the impact of the euro  
AGENCIA ESTADO, BRASIL

the euro will undoubtedly become important to Asian banking institutions  
TIMES, MALAYSIA

Just what sort of money the euro will be will depend  
INTERNATIONAL HERALD TRIBUNE

accounting and computer systems to accept the new euro.  
WALL STREET JOURNAL

THE EURO IS NOT JUST ANOTHER CURRENCY  
AMERICAN BANKER

If you think the Euro is a European currency, the rest of the world's got news for you.

The Euro. A new currency for Europe. But that's not all. A glance at the financial pages of the rest of the world's press shows the international interest

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## COMPANIES &amp; FINANCE: THE AMERICAS

INDUSTRIAL PRODUCTS US GROUP AIMS TO GENERATE 60% OF REVENUES FROM NON-DOMESTIC MARKETS

## Tyco to shift focus outside N America

By William Lewis in New York

Tyco International, the acquisitive US manufacturer and supplier of industrial products, is planning to step up its takeover programme in Europe, Asia and South America in an attempt to shift its revenue base away from North America.

The US-based company is also launching a marketing campaign to attract more UK and European shareholders. It wants one-third of its

shareholders to be non-US institutions and individuals. "Some of our businesses already have 60 per cent of their revenues from outside North America, and that model is the one we want to see in place for Tyco as a whole," said Dennis Kozlowski, chairman and chief executive, in an interview with the Financial Times.

"There are more business opportunities outside North America and we want to be

the leading market player wherever we do business throughout the world."

Currently, about 40 per cent of Tyco's revenues derive from its businesses outside North America, and Mr Kozlowski said the company's goal over the next three years was to raise that to 60 per cent.

In the same time period he would like to see non-US institutions and individuals account for one-third of Tyco's shareholders. "It

would not be a bad thing to have at least one-third of shareholders outside of the US. We need to educate the people who invest and we need to spend more time on the ground over there," he said.

To that end, Tyco has relocated Dave Brownell, a senior vice-president, to London. Through its acquisition of ADT, the electronic security systems group, Tyco has a listing on the London Stock Exchange, and plans

to use that to attract new investors.

Tyco has achieved rapid growth in recent years, primarily in the US, through a series of acquisitions.

In 1997, purchases included: ADT; Keystone, a designer and manufacturer of industrial valves; and American Pipe & Tube, which makes steel pipe and tubing for fire protection markets. Earlier this month it announced it was acquiring the Wells Fargo Alarm

business of Borg-Warner Security for \$65m in cash.

Tyco concentrates on four business segments: disposable and specialty products, fire and security services, flow control and electrical and electronic components.

It forecasts that the increase in revenue growth outside North America will come mainly through acquisitions. Bonuses paid to Tyco executives are based partly on them identifying potential acquisition targets.

## Biogen chairman faces legal action

By Victoria Griffith in Boston

Jim Vincent, chairman of Biogen, the biotechnology group, is re-learning an old childhood lesson: you can't take back what you've said. Legal proceedings began against Mr Vincent yesterday for nine words he uttered at an analysts' meeting four years ago. Asked how trials were going for the heart attack drug Hitorlog, Mr Vincent responded: "What we've seen to date looks very good."

Later, the company, worried about chest pain associated with the drug, licensed the product to The Medicines Company, another biotech group. A class-action suit against the chairman is now taking him to task for allegedly withholding negative information about the side-effects of Hitorlog.

While such lawsuits are common, it is unusual for cases to be taken to trial. "We told the truth," said Biogen. "This product was obviously not a dog, since the company that took it on has filed for approval from the Food & Drug Administration. It just didn't fit the profile of products we want to take to market."

Stockholder litigation is becoming a problem for biotech companies, which commonly lose large proportions of their market capitalisations following disappointment over drug trials.

Some 54 cases against companies have been filed over the past two years, according to the Biotechnology Industry Organisation, a trade association.

Being held accountable for every word they utter while continuing to be upbeat about pending research is a difficult balancing act for chief executives. "A lot of times they are asked to comment on things that are simply unknowable, like how a trial will end," said David Stone, a biotechnology analyst at Cowen & Co.

To reduce vulture lawsuits, the federal government passed a law two years ago that allows executives to make predictions about a company's performance, as long as the risks are made clear to shareholders.

But investors got round these rules by filing in state, rather than federal courts.

## Harnischfeger warns of \$100m additional charge

By Nikkai Tait in Chicago

Cost overruns and possible accounting errors on a big contract for Asia Pulp & Paper in Indonesia have dealt a \$150m blow to Harnischfeger, the Milwaukee-based heavy equipment manufacturer, and will force it to take an additional \$100m charge in the second quarter.

The company said the overruns on four large turnkey projects in Java and Sumatra included the cost of equipment for its Beloit papermaking machinery, arm, transportation and freight costs, and general delays.

It did not put all the blame

on the recent economic turmoil in Indonesia for the cost overruns, but said that had added to the problem.

The contract with Asia Pulp & Paper, part of Indonesia's Sinar Mas group, is worth about \$600m, compared with Beloit's sales of \$1.2bn last year. The machinery was to be installed at four sites over several years, although two facilities are nearly complete.

Harnischfeger declined to elaborate on whether the "possible accounting errors" might result in legal action.

The company said the cumulative effect on Beloit was expected to be about \$150m before tax, or \$75m after tax and minority inter-

ests. As a result, it would increase a previously announced second-quarter special charge by \$100m.

Two months ago, the company announced it was taking a one-off charge of between \$125m and \$150m related to Beloit. This was to cover employment and plant investment cutbacks, and some addition to reserves for "non-restructuring-related" reasons.

Harnischfeger said it had ordered a "thorough review of Beloit's accounting and control functions."

"We are determined to take every action necessary to ensure nothing like this can ever occur again," said Jeffrey Grade, chairman.



Jeffrey Grade: "thorough review" under way at Beloit

## Cost-cuts help Abitibi recover to C\$57m

By Edmund Allen in Toronto

Abitibi-Consolidated, the Canadian group which is the world's largest newsprint producer, cut costs to achieve first-quarter earnings of C\$67m (US\$99.7m), rebounding from a loss of C\$61m in the 1997 period.

The results were similar to the final quarter of 1997 and in line with analysts' expectations. Cost-cutting pro-

duced annualised savings of C\$165m, near the target of C\$200m by June 1998.

Net earnings for the three months ended March 31 were C\$40m after extraordinary charges, or 21 cents a share, on gross sales of C\$1.09bn. The group incurred expenses of C\$4m in its failed bid to acquire Avenor, Canada's second largest newsprint producer, which was bought last month by Bowater.

Newsprint prices rose 4 per cent in the first three months of 1998, offsetting a slight fall in sales volumes from the previous quarter.

But Abitibi and other newsprint producers face a challenge trying to make stick a planned May 1 price rise of US\$40 a tonne, in the light of the addition of 62,000 tonnes a month into the market when Fletcher Challenge Canada's three British

Columbia mills are fully operational.

One analyst said Abitibi was likely to close some mill operations next month to remove about 30,000 tonnes of newsprint from the market and keep inventories down. This would normally be followed by similar shut-downs at Donohue and Bowater, the two other main Canadian producers.

Fletcher's mills, which can produce about 3 per cent of North American output, had been hit by a nine-month strike which ended last week.

Abitibi is entering its own labour contract negotiations this month at its 30 mills in eastern Canada.

Fletcher's return will put some pressure on the industry to manage operating rates more effectively, said Mark Kennedy, an analyst with TD Securities.

## Bank merger rules tested by BoNY 'bear hug'

Mellon's rejection of \$24bn bid has put in question the logic behind recent consolidation, writes John Authers

Bank of New York and Mellon Bank, two of the most revered names in US banking, are testing new ground. Both the ground rules for pursuing a merger, and some of the principles that have underpinned the unprecedented consolidation of US commercial banks in recent weeks, have been called into question.

Last week, BoNY made an unsolicited proposal to buy Mellon for about \$24bn. Controversy then centred on BoNY and its unorthodox use of a "bear hug" on Mel-

lon, in which it publicised a takeover proposal for the bank without making a formal tender offer. Although the offer was unsolicited, it was not technically "hostile", so as to avoid falling foul of the strict banking laws in Pennsylvania, Mellon's home state.

Now, the focus has moved to Mellon's startlingly swift rejection of BoNY's offer. Within 24 hours of hearing of BoNY's bid it had launched a lawsuit, and over the weekend its directors voted unanimously to reject the bid. Frank Cabot, Mellon chief executive, commented: "Bank of New York has said a number of times that the transaction will go forward only with the endorsement of Mellon's board of directors, so I guess that's the end of the issue."

BoNY's advisers pointed out that Mr Cabot's initial outspoken rejection of the bid, and the subsequent lawsuit, must therefore have been made without consulting his board. Thomas Renyi, BoNY chief executive, also claimed that he had received "overwhelming support" from Mellon's

shareholders in the days since the proposal was announced.

The proposal will remain on the table for several weeks, while BoNY and its advisers continue to canvass Mellon shareholders. Mr Cabot has now

attacked the cost cuts and execution risks involved in the merger. In the process he attacked the logic which has justified most of the consolidation in the industry over the last few years, which was brought to a new peak earlier this month with the \$66.6bn acquisition of Bank America by NationsBank.

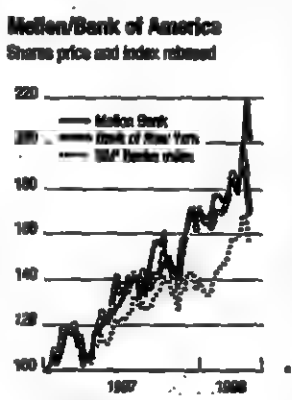
He said the \$700m cuts proposed by Mr Renyi were "dramatically higher" than had been suggested when the friendly negotiations between the two banks ended last December. Furthermore, he said the two banks did not have as close a fit as BoNY claimed, even though both have made a move into fee-based businesses and away from traditional lending activities in recent years.

This means that both companies have comfortably out-

performed the banking sector as a whole for the last few years. But Mellon, unlike BoNY, still has a large retail banking and consumer fund management business, and there is a close overlap, according to Mellon, only in a few businesses, such as custody, corporate banking, and systems.

According to Mellon, BoNY's cuts would be equivalent to more than 50 per cent of those businesses where the banks overlap, such as securities servicing.

Mr Cabot says these differences were "fully recognised" in December last year, but others close to the negotiations claim the two banks failed to agree a merger in formal talks only because of Mr Cabot's personal demands over the issue of the succession.



Institutional shareholders in the days since the proposal was announced.

## NEWS DIGEST

## COMPUTER SOFTWARE

## CA aims to expand in professional services

Computer Associates, the world's second largest software group, after Microsoft, is still determined to expand its professional services business through both organic growth and acquisitions despite the recent failure of its hostile bid for Computer Sciences. Speaking during the business software group's annual user convention in New Orleans, Charles Wang, CA chief executive, acknowledged that CA had "misread the situation" when it launched its takeover bid for CSC, the computer services group.

"There was no price they were willing to sell at," he said. "We had thought it was a matter of price. We have moved on since then so it is really a dead issue for us." Nevertheless he said CA, whose flagship product is its TNG Unicenter enterprise management suite, was still focused on building the services business because it needed people to rapidly deploy and implement Unicenter.

"We are going to build up services the same way we built our product business, through a combination of internal development and strategic acquisitions in different geographic areas, in consulting, value-added resellers and systems integration-type companies."

Mr Wang said CA had no immediate acquisitions planned, but added: "We are talking to a number of services-type companies."

Separately, CA confirmed that Microsoft had licensed part of TNG Unicenter, the "real world interface" component, for use with its next generation corporate operating system, Windows NT 5.0. "CA and Microsoft are working together to better enable the NT platform for management and scalability," said Sanjay Kumar, CA president. Paul Taylor, New Orleans

## CINCINNATI BELL

## Moody's considers downgrade

Moody's, the US ratings agency, yesterday said it was considering downgrading debt ratings of Cincinnati Bell after the US local telephone company announced plans to spin off its billing and customer management business to shareholders as a separate entity. The new company - to be called Convergys - will have annual revenues of about \$1bn, and take in Cincinnati Bell's Market Marketing and Cincinnati Bell Information Systems units, as well as the carrier's minority interest in a cellular joint venture - servicing parts of Ohio and Kentucky - with Chicago-based Ameritech. The long-term debt currently carries a Baa1 rating from Moody's.

Nikkai Tait, Chicago

## GOLDMINING

## Newmont earnings fall

Newmont Mining, which - via its Newmont Gold subsidiary - is the largest goldmining company in the US, yesterday reported a drop in first-quarter earnings, from 24 to 20 cents a share due to the fall in gold prices. It made after-tax profits of \$30.8m, down from \$51.2m a year ago, with the Newmont Gold subsidiary turning in \$32.8m, against \$34.7m previously. The reduction came despite sharply higher production, up 22 per cent at 1.05m ounces. Gold sales in the first quarter were 8 per cent higher at \$378.1m, but the average realised gold price fell from \$370 an ounce in the first quarter of 1997, to \$324 an ounce in the latest period. Newmont's capital expenditures were also cut significantly, from \$705.3m a year ago, to \$526m in the latest quarter. The main expenditures went on its Nevada operations, a leach pad expansion at Mercur, and the Batu Hijau project in Indonesia. The company said it was "on target" to produce between 3.8m and 4m ounces this year, with total cash costs estimated to come in at under \$200 per ounce. Nikkai Tait

## ELECTRICITY SUPPLY

## Texas Utilities flat

Texas Utilities, which is bidding \$4.45bn (\$7.4bn) for Energy Group, the UK's biggest electricity supplier, has reported flat first-quarter earnings. Diluted earnings for each common stock unit was static at 51 cents during the first three months, even though operating revenues increased from \$1.49bn to \$2.5bn. Consolidated net income rose from \$114.8m to \$126.6m.

Texas, which has bid 840p a share for Energy Group, is facing a rival offer of 820p a share from PacificCorp, another US utility. Both companies were waiting yesterday to see whether the UK Takeover Panel could agree a process which would allow any further offers for Energy Group to be made in a "fair and orderly" manner. The regulator last week suspended the bid timetable to prevent an uneasy last-minute scramble when the deadline for counter-offers ran out on midnight on Sunday. Texas currently controls about 28 per cent of Energy Group's shares. Andrew Taylor

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

## M &amp; A RESULTS 1997

<p>November 1997</p> <p>KEYSTONE INDUSTRIES INC. (USA)</p> <p>via its subsidiary KARL GEORG BAUMTECHNIK GmbH (Germany)</p> <p>has acquired the RAILROAD PRODUCTS DIVISION of RINGFEDER GmbH (Germany)</p> <p>We acted as the financial advisor to the buyer</p>	<p>October 1997</p> <p>THE GOVERNMENT OF THE REPUBLIC OF INDIA</p> <p>has acquired the freehold land and building at FRIEDRICH-EBERT-ANLAGE 26 FRANKFURT AM MAIN (Germany)</p> <p>from KPMG DEUTSCHE TREUHAND AG (Germany)</p> <p>We acted as advisor to the buyer</p>	<p>September 1997</p> <p>KEYSTONE INDUSTRIES INC. (USA)</p> <p>via its subsidiary KARL GEORG BAUMTECHNIK GmbH (Germany)</p> <p>has acquired the HOT ROLLED FORGED RINGS ACTIVITIES from RANÁČEK ZELEČANSKY A PŘÍROVNÝ, a.s. (Czech Republic)</p> <p>We acted as the financial advisor to the buyer</p>
<p>August 1997</p> <p>OFFSET GERHARD KAISER GmbH (Germany)</p> <p>acquired a 100% stake in JOHANNES ALTY GMBH (Germany)</p> <p>We acted as the financial advisor to the seller</p>	<p>August 1997</p> <p>Feldberg Medical AG (Germany)</p> <p>has sold its Cardiology Division to MEDPORT GmbH Medizinische (Germany)</p> <p>We acted as the financial advisor to the seller</p>	<p>April 1997</p> <p>An international investors group, led by 3i-GROUP plc. (United Kingdom)</p> <p>acquired a 100% stake in ITC Industrial Technical Consultants GmbH (Germany)</p> <p>We acted as the financial advisor to the seller</p>
<p>April 1997</p> <p>An international investors group, led by 3i-GROUP plc. (United Kingdom)</p> <p>acquired a 100% stake in ITC Industrial Technical Consultants GmbH (Germany)</p> <p>We acted as the financial advisor to the seller</p>	<p>January 1997</p> <p>KEYSTONE INDUSTRIES INC. (USA)</p> <p>has acquired a 100% stake in EISENBAUMTECHNIK HALBERSTADT GmbH (Germany)</p> <p>We acted as the financial advisor to the buyer</p>	<p>January 1997</p> <p>KEYSTONE INDUSTRIES INC. (USA)</p> <p>has acquired a 100% stake in KARL GEORG BAUMTECHNIK GmbH (Germany)</p> <p>We acted as the financial advisor to the buyer</p>

**UBEROI CORPORATE FINANCE GmbH**  
Managing Director: Alexander Uberoi

Kaiserstraße 9  
68311 Frankfurt am Main  
GERMANY  
Phone (+49) 69 9 09 13 81 27-6  
Telex (+49) 6 9 09 13 81 27-39

Advance Bank Australia Limited  
US\$400,000,000  
Floating Rate Notes 2000

The notes will bear interest at 5.375% per annum for the interest period from 28 April 1998 to 28 July 1998. Interest payable notes 28 July 1998 will amount to US\$147.56 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company  
**JPMorgan**

COMPTON BANCAIRE  
FRF 500 000 000 1.40 %  
BONDS DUE 1999 with coupon  
redemption option  
Coupon Code : 1468748  
Sicrom Code : 14687

According to the terms and conditions of the Bonds, notice is hereby given that 128 supplementary Bonds have been created upon exchange against Coupons on account of payment of interest.

New and annual account outstanding as of: 3/04/98 : FRF 912 300 000

THE PRINCIPAL PAYING AGENT  
SOCIETE GENERALE  
BANK & TRUST - LUXEMBOURG  
11-13 Avenue de la Reine  
L-1428 LUXEMBOURG

## AKZO NOBEL

Quarterly results  
The Board of Management of Akzo Nobel N.V. - formerly Akzo N.V. - announces that on April 23, 1998, the results for the first quarter of 1998 were published. Copies of this report may be obtained at the office of Akzo Nobel N.V. or from the UK Paying Agents (Also available on website <http://www.akzonobel.com>).

## Final dividend

The Board of Management of Akzo Nobel N.V. announces that the Annual Meeting of Stockholders, held in Arnhem on April 24, 1998, has decided to distribute for the fiscal year 1997 a dividend of NLG 6.50 per common share of NLG 20. An interim dividend of NLG 2.50 was made payable on November 17, 1997. The final dividend of NLG 6.00 per common share, less 25% withholding tax, will be payable from May 11, 1998.

Holders of CF-certificates will automatically receive the dividend via the depositary where their shares were deposited on April 27, 1998, after the close of trading. Holders of K-certificates are to surrender coupon No. 50 to:

Barclays Global Securities Services  
8 Angel Court  
Thornmont Street  
London EC2R 7HT and  
Midland Securities Service  
Paying Agency Section  
5th Floor, Mariner House  
Peppes Street  
London EC3N 4DA

U.K. residents  
Dividends so payable for U.K. residents will be paid less 15% withholding tax, and U.K. income tax will be deducted from the gross dividend.

Residents of other countries  
For residents of countries other than the United Kingdom with which the Netherlands has concluded a Convention for the Avoidance of Double Taxation, the rate of withholding tax (if any) will be adjusted upon presentation by the authorized depositary of the necessary documents (Form 52, etc.).

If no such form is submitted, withholding tax will be deducted at the rate of 25%. United Kingdom tax at the standard rate will be deducted, unless claims are accompanied by the appropriate affidavit forms. Information concerning any of the above-mentioned documents may be obtained from Barclays Global Securities Services and Midland Securities Service.

It was also resolved to split Akzo Nobel's common share of NLG 20 into four shares of NLG 5 each and to withdraw the K-certificates in exchange for CF-certificates. The stock split, withdrawal, and exchange will become effective on July 1, 1998. Further details will be published by mid-June.

Arnhem, April 28, 1998

Akzo Nobel N.V., Velperweg 76, 6824 BM Arnhem, the Netherlands



## BREWING JAPANESE GROUP PAYS NZ\$1.33bn FOR CONTROLLING STAKE

## Kirin buys 45% of Lion Nathan

By Gwen Robinson in Sydney

Shares in Lion Nathan fell yesterday after Kirin Brewery, Japan's largest brewer, spent NZ\$1.33bn (US\$745m) to acquire a controlling 45 per cent stake in the New Zealand-based brewer.

Kirin said the acquisition formed the world's fourth largest brewing alliance.

Analysts said the deal could result in a takeover battle as leading brewers, including Interbrew of Belgium and Anheuser-Busch of

the US, had expressed interest in a partial or full acquisition of the New Zealand brewer before the Kirin deal.

Kirin acquired the stake through the initial purchase of 15.6 per cent held by Doug Myers, the company's chairman, and several directors, and bidding in the New Zealand stock market for a further 29.4 per cent.

Lion Nathan shares closed at NZ\$5, down 30 cents from Friday's close but 5 cents above Monday's intraday low, valuing the company at

just under NZ\$3bn. Lion Nathan accounts for 5.4 per cent of the NZSE-40 capital index, the market's main gauge, which fell 1.53 per cent to 2287.61 on the day.

Yasuhiko Sato, president of Kirin Brewery, said Kirin would consider increasing its stake in Lion Nathan, possibly to make the company a fully-owned subsidiary, but the New Zealand side would maintain management control for about the next three years.

Kirin's move follows months of speculation about a possible merger or takeover of Lion Nathan, which has 42 per cent of the Australian market and a 56 per cent share in New Zealand. The brewer's brands include Swan, Tooheys, XXXX and Steinlager.

Mr Myers, whose grandfather founded the company, had signalled his wish to unload most of his stake and retire within several years, analysts said.

Under an agreement with Kirin, Mr Myers will remain as chairman for three years and is expected to retain a stake worth NZ\$250m.

On Friday, Lion Nathan announced a stronger than expected first half, with net profits rising 14.5 per cent to NZ\$83m.

Lion Nathan is the only foreign brewer to be operating alone in China via a wholly-owned brewery in Suzhou - a factor that appealed to Kirin, which is involved in joint ventures in China where it has strong distribution networks.

## Japanese group eyes Lion's share

NZ brewer has a strong position in China, write Gwen Robinson and Bethan Hutton

The most revealing clue to the motives behind the acquisition by Kirin Brewery, Japan's oldest and largest brewer, of a 45 per cent stake in Lion Nathan, the New Zealand brewer, lies in remarks earlier this year by Gordon Cairns, chief executive of Lion Nathan.

Enthusiasm about the rapid growth in China's beer consumption - which yesterday he quantified as "56 per cent of the absolute world beer volume growth in the last five years" - Mr Cairns warned there were too many international brewers in China. Nationalisation would take place, and the only survivors would be those to form alliances in brewing and distribution, he predicted.

Many leading international brewers have entered China through joint ventures, including Kirin and Fosters. Lion Nathan's main rival in Australia, but it was Lion Nathan's position as the only foreign brewer with stand-alone operations, in the form of a large new brewery, which was the main attraction for Kirin.

Both companies said yesterday that joint expansion in China would be a priority. As well as Lion's own plant, it has an 80 per cent interest in a joint-venture brewery in Wund, while Kirin owns 80 per cent of Zhuhai Kirin

President Brewing in China's Guangdong province.

It was the perfect marriage, as one analyst said.

However, some analysts in Tokyo greeted Kirin's move with scepticism. "Kirin is a highly domestic company, trying to find a way out of Japan with little experience," said Toshiko Binder, senior analyst at HSBC Securities in Tokyo.

Kirin is being squeezed in the Japanese beer market, which is stagnant or shrinking. The brewer is clinging to its title of Japan's largest brewer, but its position has been eroded over the past decade by the growth of Asahi Breweries. Asahi's Super Dry brand recently knocked Kirin's Lager Beer from its long-held slot as Japan's most popular beer.

With limited growth prospects in the domestic market, the battle between Kirin and Asahi has been extended overseas. Kirin has set up in the US and Canada, but those mature markets offer limited opportunities. China, on the other hand, has huge potential for increasing sales of better-quality beer. Kirin already has one plant in China, but lags behind Asahi with its five breweries.

China is the obvious attraction of the Lion Nathan stake. The New Zealand brewer has expanded rapidly in China since it



Yasuhiko Sato: two companies will form the world's fourth largest brewing alliance

Reuters

bought an existing brewery in 1995. But it is still trying to recoup its A\$300m (US\$196m) investment in its new Suzhou facility, which only began production this year. Its China operations lost NZ\$11.4m (US\$4.4m) in the six months to February and the company acknowledged it was talking with other brewers about producing their brands in China.

Wideview, the deal will link Kirin, which has more than 40 per cent of the Japanese beer market, with Lion's shares of 42 per cent of the Australian market and 56 per cent in New Zealand. The Kirin brand name will be joined by Lion Nathan's leading brands including Castlemead XXXX, Swan, Tooheys, Steinlager and Lion Red.

Kirin said yesterday it

might eventually take a controlling stake in Lion Nathan. But by keeping the stake under 50 per cent, Kirin would not be obliged to incorporate the whole of Lion Nathan's balance sheet - including its debts - into its own consolidated accounts, but could reap the benefits of the merger income.

Kirin's sales and profits have been falling steadily. Earnings per share have almost halved over the past three years from Y88 in 1995 to Y18.6 in 1997. However, Kirin has minimal debt and a substantial cash pile. The Lion Nathan stake should cost slightly less than it had planned to spend on buying back up to 100m of its own shares this year.

It is doubtful whether the two companies will emphasise cross-brand promotion in each other's markets. In

Japan, the market for imported beer was shrinking. Naomichi Asano, Kirin managing director, said yesterday. But Kirin intended to "look at the opportunities" for Lion products in Japan and further afield.

Lion Nathan's recent restructuring programme has targeted Australia's premium beer market with a plan to introduce up to three new premium brands by the end of next year. Mr Cairns said yesterday the company might consider introducing Kirin beer as a premium brand.

The alliance's prospects for further expansion in Australia depend largely on Lion's pursuit of this market, where growth is predicted nearly to double in the next five years, from a 3 per cent share of the total market.

## PLN in call for higher tariffs

By Sumit Thoenes in Jakarta

Pernusahaan Listrik Negara, the state-owned Indonesian electricity monopoly, yesterday announced a full-year net loss of Rp579bn (\$73m) and said it would lose at least 10 times that amount in the current year unless it was allowed to increase its rates and renegotiate payments to suppliers.

The Indonesian currency crisis, which has seen the rupiah fall more than 70 per cent against the US dollar, means PLN now pays more than three times as much for electricity as it receives from customers, according to Djiteng Marsudi, who heads the company.

Mr Djiteng said PLN - which buys gas from Arco and geothermal energy from Unocal, both of the US, as well as electricity from several private producers - would lose Rp6,000bn this year if the rupiah stayed below Rp2,000 to the dollar. This is optimistic given that PLN is buying dollars at the current exchange rate of about Rp1,600.

Mr Djiteng said the government had already put up Rp1,250bn to enable PLN to pay Arco and Unocal in the first three months of this year. In February, he said PLN would pay its suppliers at Rp2,450 to the dollar this year, compared with the current rate, but still opposition from Arco and others led PLN and the government to negotiate.

Mr Djiteng hoped an agreement with Arco and Unocal would be reached within weeks, whereas he had only just started talking to power producers. Kuntoro Mangkusubroto, head of the energy and mining ministry which oversees PLN, said last week he had proposed that PLN buy gas from Arco at a rate of Rp2,450 for the second quarter and at half the going rate in the third quarter. The difference would be paid later, with interest.

Arco would not comment, but analysts said its investments in Indonesia and plans for a natural gas field near Irian Jaya would persuade it to co-operate.

## NEWS DIGEST

## MOBILE PHONES

## Total Access agrees deal with banks over debts

Total Access Communication, one of Thailand's largest mobile telephone network operators, said yesterday its main bank creditors had agreed to restructure some of the company's debts. The restructuring includes a rollover of a \$200m syndicated loan originally due for repayment today. Total Access previously said that because of the devaluation of the baht, which makes foreign-currency-denominated debts more expensive, it would be unable to pay back this loan on time.

Many Thai companies are negotiating with creditors to restructure the maturities of their borrowings but have been reluctant to convert debt into equity. Negotiations are expected to accelerate because of a new bankruptcy law which increases pressure on errant debtors and gives creditors incentives to lend to struggling companies.

The deal with about 40 creditors allows Total Access to extend repayment of the loan over four to six years in exchange for paying a higher interest rate. Although the deal stays off default, it is expected to increase the company's financing costs by between 50 and 75 basis points, according to a report by brokerage ING Barings.

Total Access has nearly \$1bn in foreign debts and continues to negotiate longer repayment terms for many of those debts. The company recorded foreign exchange losses of \$122m (\$56m) in 1997.

ING Barings expects the company will seek new investors to recapitalise, possibly through a reduction in ownership of Total Access by United Communication Industry from its current holding of 71 per cent. Ted Bardecke, Bangkok

## INTERNET PROVIDERS

## Yahoo! Japan sales up 207%

Yahoo! Japan, the Internet information provider which is a subsidiary of Softbank, yesterday announced strong growth in sales and profits for the year to March 31, thanks to a steady increase in Internet users.

Yahoo!'s sales jumped 207 per cent to Y1,277bn, while pre-tax profit rose 184 per cent to Y131.8m and net profit increased 189 per cent to Y64.4m.

Although the demand for personal computers was sluggish because of the weakness of the Japanese economy, the Internet advertisement market has continued to expand rapidly, the company said. Internet users in Japan rose to 9.7m by the end of March, from 7m a year ago. The Internet advertisement market has also developed into a Y8bn (\$45.8m) industry, much bigger than the projected Y4bn, according to an industry survey. AP-DJ, Tokyo

## CHINA

## CICC optimistic on expansion

China International Capital Corporation, the investment banking joint venture between China Construction Bank and Morgan Stanley Dean Witter, expects to continue its expansion despite Asia's financial crisis, officials said yesterday.

"Our business will continue to grow and we will see significant development in certain businesses this year," said Zhou Xiaochun, whose appointment as chairman was announced yesterday. Mr Zhou is replacing Wang Chien, who has been appointed executive vice-governor of Guangdong province.

CICC, the first joint venture investment bank in China, has established itself as a significant player in mainland-linked equity issues and is active in the Chinese government bond markets. Last year, it achieved pre-tax profits of \$30m on revenues of \$50m. John Riddling, Hong Kong

## Provisions hit Indonesia's banks

By Sumit Thoenes

Bank Lippo, Bank Niaga and a host of smaller Indonesian banks reported a sharp increase in provisions for bad loans yesterday, but one ratings agency said it feared that more than half of the outstanding loans may turn bad this year.

Bank Lippo, part of the Lippo Group, reported a 44 per cent rise in total interest income for 1997 to Rp2,048bn

(\$252m), but only a 1.4 per cent rise in net profit to Rp118.1bn. Provisions reached Rp346.114bn, up from Rp133.025bn last year.

Bank Niaga, controlled by the Djoehadikusumo family which also runs the Third was conglomerate, reported a 54 per cent drop in 1997 net profit from Rp97.9bn to Rp44.6bn, in spite of a rise in interest income from Rp1,020bn to Rp1,298bn. Much of the drop was

blamed on a tripling of provisions from Rp64.92bn to Rp207.1bn. Cumulative provisioning for loan write-offs was Rp254.9bn, compared with Rp38.5bn in 1996.

Many banks have collapsed under foreign debt and high interest rates and are kept afloat only by large loans by the central bank, which has also guaranteed their deposits. Pefindo, the Indonesian ratings agency, warned last

week that problem loans may account for 60 per cent of the banking industry's total loans by 1999 if the private debt issue is not resolved.

A sharp rise in interest income boosted net profits of Bank Duta from Rp45.485bn to Rp50.561bn; provisions more than tripled to Rp118.547bn. Bank Piko's profits for 1997 more than doubled from Rp5.8bn to Rp12.5bn.



## NESTLÉ S.A., Cham and Vevey (Switzerland)

The shareholders are hereby invited to the  
131st Ordinary General Meeting of Shareholders  
to be held on Thursday, May 28, 1998, at 3.00 p.m.  
at the «Palais de Beaulieu» in Lausanne (Switzerland)

## Agenda

- 1a Annual report, annual financial statements 1997 of the Company and report of the auditors
- 1b Consolidated financial statements 1997 of the Group and report of the Group auditors
- 2 Release of the Board of Directors and of the Management
- 3 Decision on the appropriation of profits resulting from the balance sheet of the Company
- 4 Elections to the Board of Directors

The shareholders recorded in the Share Register with voting rights will receive, within the next few days, the invitation to the General Meeting, together with a reply form to order an admission card or grant a proxy.

Pursuant to article 688d of the Swiss Company Law, depositaries (représentants dépositaires) are requested to notify the Company of the number of shares represented by them in due time, but at the latest by May 28, 1998, at 2.45 p.m. Institutions subject to the Swiss Federal Law regarding Banks and Savings Banks of November 8, 1934, as well as professional asset managers qualify as depositaries.

The complete agenda with the proposals of the Board of Directors is published in the «Feuille Officielle Suisse du Commerce» of April 28, 1998, the Company's official publication organ. The 1997 Management Report is available and can be ordered at the Registered Offices in Cham (Share Transfer Office) and Vevey (Secretary General), as of April 28, 1998.

Shareholders are requested to address any correspondence concerning the General Meeting to the Share Transfer Office of Nestlé S.A., P.O. Box 380, CH-6330 Cham (Switzerland).

## The Board of Directors

Cham and Vevey, April 28, 1998  
Switzerland

NATEKIS BANQUE (ex-CREDIT NATIONAL)  
FRF 100 000 000 S.135  
Bonds due 1999 with coupon  
redemption option  
Customs Code : 340229  
Sicovam Code : 14461  
According to the terms and  
conditions of the Bonds, notice is  
hereby given that 972 supplementary  
Bonds have been created upon  
exchange against Coupons on  
account of payment of interest.  
New total nominal amount  
outstanding as of: 300,000,000  
FRF 124,400,000  
THE PRINCIPAL PAYING AGENT  
SOCIÉTÉ GÉNÉRALE  
BANQUE & TRISTE S.A. - LUXEMBOURG  
11-13, Avenue Emile Reuter  
L-1015 LUXEMBOURG

SOCIÉTÉ GÉNÉRALE  
FRF 1 800 000 000 S.25%  
Bonds due 1999  
with coupon redemption option  
Customs Code : 340229  
Sicovam Code : 14460  
According to the terms and  
conditions of the Bonds, notice is  
hereby given that 1719 supplementary  
Bonds have been created upon  
exchange against Coupons on  
account of payment of interest.  
New total nominal amount  
outstanding as of: 300,000,000  
FRF 170,100,000  
THE PRINCIPAL PAYING AGENT  
SOCIÉTÉ GÉNÉRALE  
BANQUE & TRISTE S.A. - LUXEMBOURG  
11-13, Avenue Emile Reuter  
L-1015 LUXEMBOURG

U.S. \$100,000,000  
HSBC AMERICAS, INC.  
(formerly American National Bank, Inc.)  
Floating Rate Subordinated  
Capital Notes due 1999  
For the four months 28th April, 1998  
to 28th July, 1998 the Notes will carry  
an interest rate of 5.875 per cent  
per annum with a Cap of 6.500 per cent  
U.S. \$100,000,000, interest  
payable due 28th July, 1998.  
HSBC Americas, Inc. Limited  
Interest Declaration Agent

Combined Offering of  
115,000,000 Ordinary Shares

Joint Global Coordinators

Goldman Sachs International

Istituto Mobiliare Italiano

International Offering

85,100,000 Ordinary Shares

This portion of the offering was offered outside of the United States by the undersigned and in the  
United States by their selling agents in private offerings pursuant to Rule 144A under the Securities Act of 1933.

Goldman Sachs International

SBC Warburg Dillon Read

Credit Suisse First Boston

Istituto Mobiliare Italiano

ABN AMRO Rothschild

Howard, Weil, Labouisse, Friedrichs

Morgan Stanley Dean Witter

Schroders

Italian Institutional Offering

29,900,000 Ordinary Shares

This portion of the offering was offered to professional investors in Italy by the undersigned.

Istituto Mobiliare Italiano

Giubergia Warburg SIM

Goldman Sachs International

C.I.M.O. SIM S.p.A.

Credit Suisse First Boston (Italia) Sim S.p.A.

Sofid Sim

Financial Advisor to Saipem

SBC Warburg Dillon Read

April 1998



## COMPANIES &amp; FINANCE: UK

MEDIA EMI AND ADVENT INTERNATIONAL BOLSTER FINANCING AFTER BANKERS CANCEL \$835M SYNDICATED LOAN

## HMV Media finds buy-out backing

By Simon Davies

EMI, the music group, and Advent International, the venture capitalist, have put up more of their own capital to finance the buy-out of Dillos, HMV and Waterstone's after bankers refused to back a \$835m (\$835m) syndicated loan.

Merrill Lynch and SBC Warburg cancelled the syndicated loan to HMV Media, which is acquiring the three retail businesses, after other banks expressed concerns over the level of leverage, and its business plan.

HMV's gearing will be substantially reduced with the agreement to inject a further \$50m of equity. About half the cash will come from EMI and Advent, which own 85 per cent of HMV Media, while the remainder will be raised from the placement of preference shares.

One US investment banker said: "By raising the equity account by so much, a lot of the other issues have become peripheral. But the real question is: has this deal become permanently tainted goods?"

A number of bankers said

they would still be unwilling to back the transaction, but it is expected that Merrill and Warburg will be able to put together a core underwriting group of about half a dozen banks.

Under the new structure, the so-called term loan element has been reduced by \$50m to \$350m, with a further \$100m to be raised from a revolving credit facility.

HMV Media also launched a \$200m junk bond issue yesterday, which will repay a bridging loan from EMI.

EMI and Advent could have insisted on retaining

the original financial structure, even if Merrill had failed to find other backers, since the US investment bank was legally committed to providing the funding.

However, there would have been a risk that the junk bond issue might have been dropped.

HMV Media would have got a bad reception the next time it had attempted to raise money through capital markets.

The leveraged loan market has exploded this year, with more than \$8bn of loans expected to close in the first half of the year, more than

double the comparable figure for 1997. At the same time, the Japanese banks have almost entirely withdrawn from the syndicated loan market, in the wake of the Asian crisis.

Given the growth in the level of issuance, a number of deals have struggled, most notably William Hill and IPC. But HMV Media is the latest in a series of asset-backed bonds to be issued by UK companies.

An asset-backed bond is paper based on the collateral of future income streams such as mortgages, student loans, credit card receivables or even film royalties. In this case, the bond will be serviced by the income paid to Stagecoach from the lease of the trains to rail operating companies. The coupon on the three-tranche bond will be paid through a special purpose vehicle.

"This is the first of what we expect to be many similar securitisations by the UK transport sector," said Keith Ballantine at UBS, joint lead manager with SBC Warburg. "If you look at the changes which will be made to London Underground or the needs of other rolling stock companies, this is likely to be a more common type of transaction."

The deal - including a \$110m tranche which was privately placed with the European Investment Bank - follows the steep growth in the number of asset-backed bonds issued by UK borrowers in the eurobond market. The growth in securitisation, which recently included the sale of a portion of the UK government's student loan portfolio to bond investors and the financing of nursing home operating costs by a private company, has been fuelled by the perceived flexibility of such transactions.

Borrowers say it gives them access to longer-term funding than bank loans and enables them to achieve a higher credit rating by raising the money through a non-recourse - or legally separate - vehicle. The largest two tranches of the Stagecoach bond, which both have a maturity of 10 years, will be rated at AA, compared to an implied credit rating of BBB on the company itself.

"This is not only cheaper than raising money from a bank but is more transparent and provides longer maturity," said Keith Cockrane, Stagecoach finance director. "In commercial terms it also means we can take the risk off our balance sheet."

Stagecoach will use the proceeds of yesterday's issue to pay AD Trans - a consortium including Daimler and ABB - for the construction of the rolling stock.

Stagecoach, which also issued a bond based on the lease income from existing rolling stock in 1996, is the first of the British rolling stock companies to buy new passenger trains since privatisation in 1996.

## Stagecoach launches bond for 113 trains

By Edward Luce

Stagecoach, the diversified UK transport company, yesterday launched a \$368m (\$368m) bond which will be used to purchase 113 new trains. The "securitisation" offering, the first of its type for passenger trains, is the latest in a series of asset-backed bonds to be issued by UK companies.

An asset-backed bond is paper based on the collateral of future income streams such as mortgages, student loans, credit card receivables or even film royalties. In this case, the bond will be serviced by the income paid to Stagecoach from the lease of the trains to rail operating companies. The coupon on the three-tranche bond will be paid through a special purpose vehicle.

"This is the first of what we expect to be many similar securitisations by the UK transport sector," said Keith Ballantine at UBS, joint lead manager with SBC Warburg. "If you look at the changes which will be made to London Underground or the needs of other rolling stock companies, this is likely to be a more common type of transaction."

The deal - including a \$110m tranche which was privately placed with the European Investment Bank - follows the steep growth in the number of asset-backed bonds issued by UK borrowers in the eurobond market. The growth in securitisation, which recently included the sale of a portion of the UK government's student loan portfolio to bond investors and the financing of nursing home operating costs by a private company, has been fuelled by the perceived flexibility of such transactions.

Borrowers say it gives them access to longer-term funding than bank loans and enables them to achieve a higher credit rating by raising the money through a non-recourse - or legally separate - vehicle. The largest two tranches of the Stagecoach bond, which both have a maturity of 10 years, will be rated at AA, compared to an implied credit rating of BBB on the company itself.

"This is not only cheaper than raising money from a bank but is more transparent and provides longer maturity," said Keith Cockrane, Stagecoach finance director. "In commercial terms it also means we can take the risk off our balance sheet."

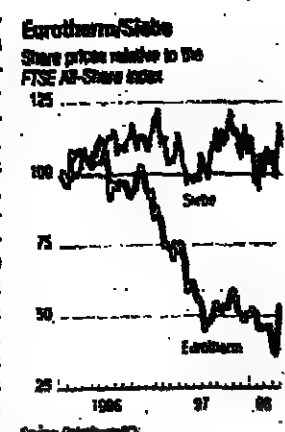
Stagecoach will use the proceeds of yesterday's issue to pay AD Trans - a consortium including Daimler and ABB - for the construction of the rolling stock.

Stagecoach, which also issued a bond based on the lease income from existing rolling stock in 1996, is the first of the British rolling stock companies to buy new passenger trains since privatisation in 1996.

## COMMENT

## Siebe/Eurotherm

Glaes Hultman was catapulted into the limelight in 1986 when Eurotherm's institutional shareholders campaigned to have him reinstated as chief executive. Unfortunately, this story has not had a fairy tale ending, with the shares underperforming the electrical equipment sector by more than 40 per cent before yesterday's Siebe bid. At least, the high pound is being blamed, not Mr Hultman. Still, Siebe is not saving Eurotherm's blushes out of charity. It is exploiting an opportunity to pick up a niche operator just as the currency has started to swing back in its favour. The use of Siebe's highly rated paper to fund most of the deal highlights the gap between international groups such as Siebe and GKN and their more UK-bound brethren. Such snatching up of smaller players still has some way to run.



## Corporate governance

The UK is on the brink of having a new "super-code" on corporate governance. The stock exchange has just completed consultation on the draft code, drawn up by the Hampel committee. When companies prepare their 1998 annual reports, they will probably have to say whether they comply with the code and to justify any divergence. With its new hoops for companies to jump through - notably on non-executive directors - some have complained that the code is too prescriptive and inflexible, particularly for smaller companies. If compliance is difficult, so the argument goes, it diverts attention from wealth creation. This is not the case. But to take the code in their stride, boards will need to be properly informed on corporate governance issues and have access to a quality pool of non-executives.

Achieving the former will entail directors reading the Hampel report, and preferably the Cadbury and Greenbury reports too. This is not too much to ask: they amount to barely a slim paperback novel between them. It should be part of the learning process for directors.

The need for a growing pool of non-executives is more interesting. It shows that the new emphasis is having independent voices on the board. This is leading to novel ideas on how companies might tap into each other's talent. Such cross-fertilisation can only increase boardroom expertise, which bodes well for companies' health.

## British Regional to float with £100m price-tag

By Jonathan Ford

Sir Michael Bishop, chairman of British Midland, is today expected to announce plans to float his domestic carrier, British Regional Airlines.

The flotation, which would value British Regional at about £100m (£100m), is the latest step in the restructuring of Sir Michael's airline interests.

It will also intensify speculation about the future of British Midland, the UK's second biggest scheduled carrier, of which he controls 80 per cent. SAS, the Scandinavian airline, owns the remainder.

Hitherto, Sir Michael has shied away from seeking a stock market quotation for his airline operations. He increased his shareholding in British Regional last year, when he purchased the 40 per cent stake held by SAS after demerging Regional from British Midland.

Sir Michael is expected to reduce his stake below 50 per cent at flotation, raising more than £20m.

Dresner Kleinwort Benson is handling the placing, which is expected to take place in June.

British Regional is the UK's largest domestic airline, running services on 88 short haul routes.

Seventy of the airline's routes are operated under a franchise arrangement with British Airways which runs until 2003.

This allows British Regional's aircraft to carry BA livery. It also has access to BA's marketing channels.

British Regional operates the remaining 16 routes through its subsidiary, Manx Airlines. These are principally from the Isle of Man to the UK and Ireland.

The business has grown rapidly since Sir Michael purchased the SAS stake, partly because BA offered it franchises over more routes, once the Scandinavian airline was no longer a shareholder.

In the year to 31 December 1997, British Regional more than doubled pre-tax profits to £3.8m on sales 21 per cent higher at £165.3m.

The company is expected to raise about £25m of new money at flotation to expand its 46-strong fleet.

## EMI's share price dances to the sound of takeover

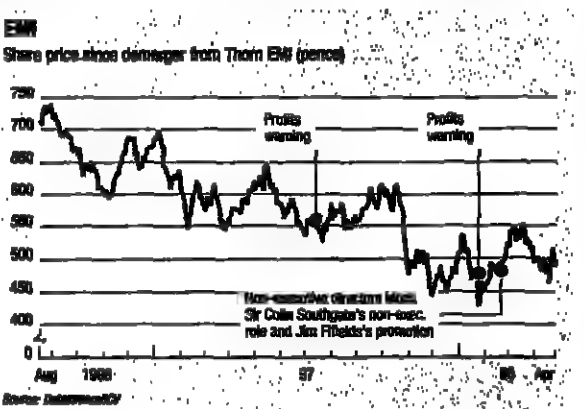
As talk of a bid proliferates it is only a matter of time before the music group is sold, says Alice Rawsthorn

It illustrates how nervous investors feel about EMI's future that its shares rose yesterday on the news that Edgar Bronfman Jr, chief executive of Seagram, long mooted as a bidder for the UK music group, was flying to London.

The fact that Sir Colin Southgate, EMI's chairman, and Simon Duffy, finance director, were on the opposite side of the Atlantic yesterday did little to dispel the bid rumours. Nor did Seagram's insistence that Mr Bronfman's trip was a routine one to visit the group's UK subsidiaries.

A glance at EMI's share price shows why investors are so jittery. Up 3p to 488p yesterday, EMI's shares are well below their 789p peak in August 1996 after the demerger of the Thorn rentals business. Shareholders who bought them have seen their investment halve in value against the FTSE All-Share index.

Without a bid, the outlook for the shares seems poor. Since demerger, analysts have steadily downgraded their forecasts for EMI to



reflect sluggish global music sales, Asia's instability and the impact of the strong pound.

EMI started cutting costs last summer. It has shed 300 jobs in the US, and is now restructuring in Europe, but it will take time for the benefits to emerge. Lorna Tilman, media analyst at Paine, Warburg, Oppenheim & Co, expects pre-tax profits of £312m for the year to March 31, against £280.5m in the previous year. A year ago, her 1997-98 forecast was £100m higher, and she forecasts modest profits

of £300m for this year, if EMI remains independent.

Publicly, EMI declines to comment on bid rumours. Privately, executives admit that the company, which includes the world's largest music publisher and the recording rights to acts, including the Beatles and Pink Floyd, is up for sale.

All the other multinational music groups - PolyGram, Sony, Warner, Universal and Bertelsmann - are controlled by large entertainment companies. The unofficial subject to

Thorn's demerger was that, having shed the rental subsidiary, EMI could be auctioned off at a hefty price.

Two years ago, Sir Colin held merger talks with Bertelsmann and Seagram, which owns Universal. Both companies reportedly balked at his insistence that he and Jim Ffield, EMI Music's 57m-a-year president, should retain control.

Sir Colin's position has changed. After his appointment as chairman of the Royal Opera House in January, he told colleagues that he planned to go non-executive.

EMI's non-executive directors vetoed that, and blocked Mr Ffield's proposed promotion to group chief executive.

Mr Ffield left this month with a £12m pay-off. His departure was interpreted as a de facto resignation, and bid speculation has since intensified.

Seagram is seen as a prime contender, not least because Universal Music is strong in North America, but weak in Europe and Asia, making it a perfect complement to

EMI. Mr Bronfman is understood to favour a bid, but his father, Seagram's chairman, and uncle, co-chairman of the board, are less enthusiastic.

Seagram has recently been clouded by negative publicity in the US over Universal's poor performance in film, although music has been more successful.

EMI executives suspect Walt Disney is a likelier suitor. It already has distribution links with EMI.

Disney could also cut costs by merging its video distribution operation with EMI's music one. This would enhance the financial benefits of the deal at a time when the music market is sluggish.

However, Disney may be wary of expanding in the high profile and controversial music industry. "Disney's still reeling from the fuss when Ellen (the star character in one of its ABC subsidiary's TV series) came out as a lesbian," says one EMI executive. "And that's nothing compared to the trouble some of our bands could cause."

## CU buys NFU for \$118m

Commercial Union, the composite insurer that is to merge with General Accident, has acquired National Farmers Union, an agricultural insurer based in the midwestern region of the US, writes Christopher Adams.

CU is paying \$118m for the company, which provides commercial and personal cover to rural communities across 12 states. The price represents a 64 per cent premium to NFU's net assets.

NFU will add \$71m in net written premiums and \$7m operating profits to CU's general operations, which produced \$1.09bn premium income last year.

Founded in 1945, the company employs 265 and is likely to be run independently in CU, with Jake Krull, its chief executive, retaining his role.

## Further Brit Biotech allegations

By Jonathan Guitrie

British Biotech, the biotechnology company, upgraded the status of clinical trials on the instance of board directors, according to Dr Andrew Miller, the sacked head of clinical research.

The news is the latest in a series of disclosures by Dr Miller, who was fired a week ago for allegedly giving confidential information to third parties. He had discussed his view that spending plans were too heavily predicated on the success of two key drug trials with Perpetual, an important shareholder.

The Stock Exchange is believed to be investigating circumstances of share sales by British Biotech directors as far back as 1994. Separately, the US Securities and Exchange Commission is examining whether press releases on the blockbuster anti-cancer drug marimastat were over-optimistic.

In an interview with the FT, Dr Miller said that he had originally planned that Trial 128 on marimastat, the blockbuster anti-cancer drug, would be a "phase II" trial - the second of three trials made by any pharmaceutical company before seeking marketing approval.

But board directors asked for the trial, launched in June 1996 to be made a final phase III trial, reflecting their confidence in the product, Dr Miller said.

He added that in November 1994, directors had requested that important tests of the pancreatic drug Zalcitabine, originally envisaged as phase II trials, should be launched under a phase III banner. The event was duly announced in a press release.

British Biotech announced yesterday it would give shareholders a "detailed response" to allegations from Dr Miller. This will



Andrew Miller: fired a week ago

include a review of the company's approach to strategy, a research update and statement of cash balances at April 30.

It is thought that the circular could take up to a month to produce. City analysts expressed disappointment that their concerns about the company had still not been answered.

## Buoyant trading at Debenhams

By Peggy Hollinger

Debenhams, the department store chain demerged earlier this year from the Burton Group, yesterday reassured nervous investors with news of buoyant trading and better than expected interim profits.

The group's shares, which have underperformed the retail sector by 13 per cent since demerger in January, jumped 26.5p to 374p as it reported a 16 per cent rise in pre-tax profits to £77.1m (£77.1m). Sales for the 26 weeks to February 28 rose by 7.8 per cent to £770.2m.

Debenhams' shares turned in the market's third best performance and led the sector with its 7.8 per cent rise. Although the interim prof-

its were about £2m ahead of expectations full year profit forecasts remained unmoved at £134m.

Terry Green, chief executive, said the group's first set of results since demerger showed its strategy was delivering returns.

He warned that the outcome for the year remained uncertain, with interest rate rises expected to affect consumer spending, but was cautiously optimistic.

Mr Green also set out the group's strategy for growth in the UK and abroad, in an attempt to reduce anxieties over prospects following demerger. He announced plans to open six new stores in the UK, three franchise stores in the Middle East and one in Iceland.

## Decaux to sue More for £1m

By Andrew Edgecliffe-Johnson

Decaux, the French outdoor advertising group, intends to sue More Group, its UK rival for which it has launched a £475m (£475m) bid, for £1m.

More vigorously contested the claim by Jean-François Decaux, the family-owned group's chairman and chief executive, that one of its French employees had circulated a misleading document to discredit Decaux with advertisers.

Roger Parry, More's chief executive, said the dispute centred merely on some photographs which might have been mislabelled, and asked whether Decaux could produce the alleged document.

Mr Decaux, who confirmed that he would issue a civil

suit in the French courts today, said he had not seen the document, but was assured that it existed by Carat, the Aegis-owned media-buying group whose name is alleged to have been used in the More Group document without permission.

Coline McConville, More's development director, said the dispute was counter-productive for Decaux, because "it is further evidence of how competitive these two companies are". Decaux is awaiting news from the Office of Fair Trading about whether it will be allowed to takeover More. A deal would give it about 90 per cent of the UK street furniture market.

**INDONESIA FUND LIMITED**  
International Depositary Receipts (IDRs)  
issued by  
Morgan Guaranty Trust Company of New York

Notice is hereby given that the Annual General Meeting of the Company will be held on the 11th Floor, Knightsbridge House, 197 Knightsbridge, London SW7 1RB on Wednesday 13th May 1998 commencing at 9.00 am to transact the following business:

- To receive the Report and Accounts for the period ended 31st December 1997 together with the reports of the directors and the auditors thereon.
- To re-elect Mr S Gondokusumo as a director.
- To re-elect Mr J L Duffield as a director.
- To appoint the Auditors Ernst & Young and to authorise the directors to determine their remuneration.

Voting arrangements for IDR holders  
IDR holders must deliver the IDRs to the Depositary at the latest on 9 May 1998 at the address given below (attention: Securities Department telephone 508 86 43) instruct the depositary as to the manner in which votes should be cast, and indicate to whom the IDRs should be returned after the meeting, or  
Instruct EUROCLEAR or CEDEL to block the number of shares for which they want to vote and to vote on their behalf.

Copies of the Annual Report of the Company are available from Investor Asset Management Limited, Knightsbridge House, 197 Knightsbridge, London SW7 1RB and with the Depositary at the address indicated below.

Depositary: Morgan Guaranty Trust Company of New York  
35 Avenue des Arts, 1040 Brussels

**JPMorgan**

Notice to the Holders of  
**BITE NAZIONALE PER L'EMERGENZA ELETTRICA (BITE)**  
Bitefin Line 100 Billion  
11.70% Notes Due 2001

In our capacity as Fiscal Agent, Bite is hereby given of Redemption of all the outstanding Notes being in the aggregate amount of 100 billion at 101.00 per cent of their principal amount on 30 May 1998.

April 24, 1998

**SAMPALDI BANK S.A.**  
Luxembourg  
Agent Bank

**PHILIPS ELECTRONICS N.V.**  
FRF 1,000,000,000.00  
8 1/4% due 2004  
CC 535 91 63

Bondholders are hereby informed of the purchase made by the issuer on 24 March, 1998 of FRF 100,000,000.00 in accordance with the Offering Circular dated 4th November, 1994. The outstanding amount is now FRF 754,000,000.00.

The Fiscal and Principal Paying Agent:  
**CREDIT LYONNAIS**  
Luxembourg S.A.

RESULTS

		Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends outstanding (£m)	Total for year	Total last year			
Colson Investments	Yr to Dec 31	13.8	(13.2)	0.955	(0.78)	2.11	(1.57)	0.8	June 16	0.8	1.225	1.225
Dares Estates	Yr to Dec 31	4.08	(8.94)	0.414	(2.9)	0.41	(4.33)	0.3	July 1	0.3	-	-
Debenhams	6 mths to Feb 28	770.2	(74.5)	77.1	(65.3)	13.5	(11.8)	3.9	July 1	3.9	-	-
BS	Yr to Dec 31	590.5	(560.1)	15.44	(23.4)	14.1	(22.7)	10.3	July 1	9.9	14	13.5
Lundy (John)	Yr to Mar 31	30.2	(7.7)	1.94	(0.73)	0.92	(1.48)	-	July 6	-	-	-
Marston Link	6 mths to Feb 28	2.84	(2.21)	0.222	(0.29)	0.934	(1.834)	0.3	July 6	4.9	6	7.5
West (William)	Yr to Dec 31	9.18	(8.88)	3.22	(3.23)	28.24	(27.26)	5.3	June 1	12	18	15
Strategic (SIC)	Yr to Dec 31	14.8	(14.3)	0.072	(0.47)	43	(22.4)	15	July 3	2	4	4
Stratagem	6 mths to Feb 28	74.2	(74.5)	1.72	(0.708)	4	(2)	2	July 1	6.5	-	20.5
Warwick Strays	6 mths to Feb 28	58.3	(54.1)	5.30	(4.82)	14	(12.2)	7	July 1	0.8	0.88	0.8
Watermark	Yr to Dec 31	13.7	(1.01)	0.8534	3.65	(2.3)	0.88	0.8	July 23	-	-	-

	Turnover (£m)	Attributable earnings (£m)	EPS (p)	Current dividend (p)	Date of payment	Corresponding dividend	Total for year	Total last year			
Investment Trusts	140.34	(135.45)	1.53	(1.11)	0.81	(0.58)	0.25	June 12	0.25	-	1.07
British Empire Secs.	89.04	(41.55)	0.403	(0.719)	4.57	(2.03)	1.85	May 29	1.85	-	8.5

Dividends shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. 10% increased capital. 40m stock. Foreign income dividend. Figures per form. 100m interest.

**INDONESIA FUND LIMITED**  
To the Holders of Warrants - IDRs

The warrants to subscribe for ordinary shares of US\$0.10 each of INDONESIA FUND LIMITED ("the Company") may be exercised from 17th April 1998 to 15th May 1998.

The attention of the holders of warrants IDRs is drawn to their right to require the Depositary to exercise rights to subscribe for the Ordinary shares attaching to the warrants to which their IDRs relate. Holders of warrant IDRs wishing to exercise their subscription rights must complete a Notice of Exercise which may be obtained on request from the Depositary and returned to the Depositary accompanied by payment in full of the total subscription price in US dollars (plus any other applicable charges) in respect of the Ordinary shares to be subscribed not later than 8th May 1998.

Subscription rights not exercised by 8th May 1998 may be exercised in any one of the years 1999 to 2004 inclusive.

This notice is given in accordance with the terms of the Warrant Deposit Agreement between the Company and the Depositary. It is not to be taken as a recommendation to the holders of warrants IDRs to exercise their subscription rights or otherwise.

Depositary: Morgan Guaranty Trust Company of New York  
35 Avenue des Arts, 1040 Brussels

**JPMorgan**

**Südwestdeutsche Landesbank Girozentrale**

**US\$150,000,000**  
Subordinated collateral floating rate notes 2004

Notice is hereby given that the notes will bear interest at 5.53125% per annum from 28 April 1998 to 28 October 1998. Interest payable on 28 October 1998 will amount to US\$381.17 per US\$1,000 note.

Agent: Morgan Guaranty Trust Company

**JPMorgan**

**ALLIANCE LEASING**  
Alliance Leasing Building Society  
£13,000,000  
Subordinated Floating Rate Notes due 1998

For the six months 22nd April, 1998 to 22nd October, 1998 the Notes will carry an interest rate of 8.20% per annum with an interest amount of £44,112.33 per £1,000,000 Note, payable on 22nd October, 1998.

Legal: the London Stock Exchange

Banknote Trust Company, London Agent Bank



## MANAGEMENT SLEEPING ON THE JOB

## Quick nap between the work sheets

Victoria Griffith on the growing number of companies that offer a pillow as part of the package.

Falling asleep at work would be grounds for dismissal in many companies - at the very least it would merit a serious black mark. But far from discouraging napping in the office, some companies provide pillows and blankets.

Gould Evans, an architectural company in Kansas City, has set up sleep "tents" in an empty area of the office. The official napping loft at 42 IS, a consultancy in Berkeley, California, is so popular that workers have to make reservations well in advance. Yarde, a metals distributor in Connecticut, has incorporated a special sleeping room in designs for its new facility.

Engineers with the Burlington Santa Fe Railway Company in Texas are encouraged to nod off when they get the chance. A pilot programme at the petrochemical group Nova in Canada is allowing night workers to retire to a reclining chair if they feel drowsy. And British Airways is thinking about adopting a napping policy for its pilots during long-haul flights.

Even where there is no provision, workers can be creative about seeking in a quick snooze. Bill Anthony, a sleep expert at Boston University, says he has interviewed people who sleep in their car in the company car park, in empty offices, or even in the toilet.

According to the National Sleep Foundation, based in Washington, 20 per cent of employees who work outside a nine-to-five schedule regularly fall asleep at work.

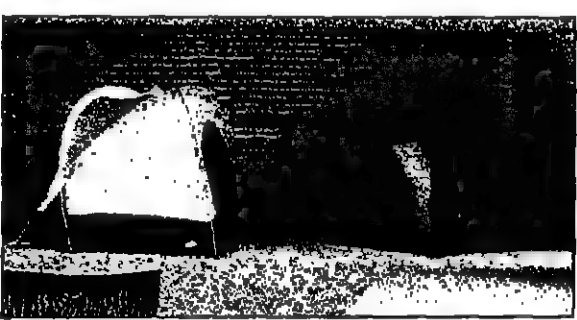
The pressures of home life and work have turned many employees into sleep-deprived zombies, says the foundation, and companies are paying the price in decreased alertness on the job. A Gallup survey last year found that 56 per cent of working adults experience significant drowsiness during the day.

Sleeping on the job is often a safety issue. A 1994 study by the NASA Ames Research Centre provided strong evidence that a 40-minute rest during the cruise portion of a long-distance flight substantially improved pilots' alertness.

"Our workers deal with a lot of heavy, dangerous equipment," says Don Johnson, Nova's medical director. "They need to sleep when they're feeling drowsy."

Most companies limit naps to 40 minutes, allowing 20 minutes for workers to doze off and 20 minutes to snooze. That falls within the guidelines of what is referred to as the "power nap". "If you sleep for more than 20 minutes, you'll fall into a deeper sleep and feel groggy when you wake up," says Mr Anthony.

Instituting power naps at companies poses some interesting logistical problems. Should the sleeping areas be mixed or single-sex? Should workers bring their own pillows? What do you do about



Popping out the 'sleep tent' at Gould Evans, a Kansas architect



Drinking a quick nap at work can improve productivity and safety

colleagues who snooze? Companies are wondering, moreover, what is the best way to arouse a sleeping worker. Alarm clocks going off at odd times would disturb fellow nappers.

To resolve the problem, some corporations - such as Nova - have appointed co-workers to wake up napping colleagues. Others have adopted noiseless alarms that vibrate.

Companies that have made nap time official say their experience has been positive. "It's boosted employee alertness and morale," says Wendy Joel, shift work consultant for Nova. "Of course, there is bound to be some abuse of the system. But those workers are in the minority."

Even in organisations that have adopted a nap policy, many employees still do not feel comfortable sleeping on the job. Until recently, anyone nodding off at the Santa Fe Railway would have been

asked to leave the job.

"I used a nap tent the other day, when I wasn't feeling that well, but not bad enough to go home," says Lora Manka, communications co-ordinator for Gould Evans. "I think it really helps people to get through the day."

To participate in a survey on napping at the office, contact the website: [www.napping.com](http://www.napping.com)

Just 15 per cent to 20 per cent of workers at Gould Evans have taken advantage of the benefit, although the company hopes to encourage more of its employees to take a nap. Many people still view daytime sleep as a slothful activity that will reflect poorly on them.

Yet some workers are grateful for the chance to lie down on the job.

## HEALTH MIGRAINE

## Light at the end of a darkened room

Sufferers may find cheaper and better treatments thanks to competition among drug makers, writes Daniel Green

Migraine sufferers endure both insult and injury: people who do not get migraines think sufferers are exaggerating, and migraine treatments do not work very well.

The insults are undeserved. Migraine is the most common neurological condition in developed countries. An estimated 23m Americans suffer from the recurrent intense headaches, often with visual and digestive system disturbances, that characterise an attack. In the UK, about 18m working days are lost to migraine sufferers a year, according to the charity Migraine Action. The condition primarily affects people of working age.

The injury is becoming less painful as a series of drugs is launched that, for most people, are an improvement.

Until the 1990s, migraine sufferers tended to take painkillers and lie down in a darkened room.

That often did little to stop the burning headaches, hallucinations and vomiting. The alternative was ergotamine-based treatments, which needed increasing doses to have an effect and could be addictive.

Then came the first of a class of drugs called triptans. These try to attack the causes of migraine rather than the symptoms. Migraine seems to be caused by a contraction and subsequent dilation of blood vessels in the brain, triggered and maintained by a problem with a central part of the brain called the trigeminal nucleus.

Although the precise mechanism behind the contraction and dilation is not well understood, there is a clear link with a brain chemical called serotonin, the level of which is low for many migraine sufferers.

Triptans are "serotonin re-uptake inhibitors". They increase serotonin levels by slowing absorption of the chemical.

The first of these drugs was Imigran (generic name sumatriptan), sold under different brands worldwide. Imigran in the US and Imigran in France.

Imigran was launched in the early 1990s and after a slow start is bringing in \$1bn a year for its inventor, Glaxo Wellcome, the pharmaceuticals group.

It is available in nasal spray and injection form too, which speed the drug's onset. For those for whom migraines lead to vomiting or "gastric stasis" in which

claims a faster onset, with about 40 per cent of sufferers responding after 1 hour and 64 per cent after 2 hours.

Also coming on to the market is Maxalt (rizatriptan) from US company Merck, which received its first European approval in the Netherlands this year. Maxalt also claims a rapid onset.

As if that were not enough, at least two more drugs may be launched in the next two years: eletriptan from US company Pfizer, and a drug code-named VML-251, being developed by UK biotechnology company Vanguard Medical. If VML-251 gets to market, it is likely to be sold by Smith-Kline Beecham, another UK pharmaceuticals company.

That leaves patients and even doctors with a potentially confusing array of treatments, and both groups likely to be the target of heavyweight drug marketing.

Migraine Action says patients will have to try different drugs to see which works for them; doctors are likely to leave them on treatments that work without even trying new drugs.

Side-effects also vary widely between individuals. Finally, there are also differences in effectiveness between the drugs depending on whether the migraine attack has started in earnest or whether the sufferer has noticed the early signs and taken the drug at once.

So patients face a laborious process to find the best treatments. Some of them, according to Migraine Action, go back to the pre-triptan treatments because they are not convinced the new drugs work for them.

One piece of good news is that competition between triptan suppliers is cutting prices. Imigran is more expensive than Zomig and Naramig, according to Migraine Action.

That, at least, may encourage doctors to test-prescribe different drugs to try to find the best for each patient.

## PEOPLE ON THE MOVE

## Watkins resigns from Latinvest

Richard Watkins has resigned from Latinvest, the Latin American stockbroking firm he formed with others in 1992. His departure follows the takeover of Latinvest by \$80m 18 months ago by BBV, the Spanish bank, which is on the acquisition trail in Latin America.

Watkins said the departure was completely amicable, and indeed was hardly a surprise. As group chief executive of what is now BBV Latinvest over the past 18 months, he has overseen its reorganisation along product lines and its integration into the BBV network.

He also managed the acceptance of BBV by the Federal Reserve in the US as owner of an investment bank under the so-called Section 20 rule. BBV Latinvest, which has expanded from equity into debt operations since BBV

took over, employs 125 people in London and New York.

Watkins, 47, who is a non-executive director of the Morgan Grenfell Latin American Companies Trust and is on the board of London University's Institute of Latin American Studies, said he wants to get back to what he calls "pure investment banking". He started his career with Kleinwort Benson in the late 1970s. "I've had enough administration in the past couple of years to last me a lifetime," he said.

Two co-founders of the outfit, Sarah Lavers and Pierre André Morgue de Algue, left last year, leaving only one of the original founders there: Per-Arne Johansson. Stephen Fidler, London

Meinuk to lead Barrick

Barrick, North America's second-largest gold producer, has appointed Paul Meinuk as president and chief executive officer. He will assume the

executive duties of Peter Munk, who will remain as chairman and continue to be involved in the corporation's overall strategy and direction.

Munk intends to devote more time to Trixachahn, his office and retail property group. Meinuk was previously president and chief executive of Clark USA, the petroleum refiner and marketer, which he turned around to achieve record operational results in 1997.

Canada-based Barrick said that under Meinuk, Clark USA achieved strong growth, controlled administrative costs and developed a highly motivated entrepreneurial culture among the workforce.

Meinuk has worked with Munk for more than a decade, including serving as chief executive of Munk's Horsham and then at Clark USA, in which Munk's Trixachahn owned an interest until last year.

Meinuk assumes his duties amid a slump in gold prices that has hit producers hard. While Meinuk has no mining experience, the new chief executive said he brings

strong leadership abilities to Barrick.

His mandate is to continue the company's prudent financial approach and aggressive operational drive. Barrick recently reported that first quarter earnings rose to US\$75m, in part because of its aggressive forward hedging programme.

Scott Morrison, Toronto

Rothschild recruits from Chase

NM Rothschild & Sons has poached two senior investment bankers from Chase Manhattan, the US bank, boosting the UK investment bank's mining sector advisory business.

In a move that highlights Chase's need to build or acquire an equities research and underwriting business, Jim Griffin and Kurt Oehberg have resigned as senior executives at Chase Securities to join Rothschild's natural resources team as managing directors.

Griffin headed Chase Securities' global mining group and Oehberg was a managing director specialising in mergers and acquisitions in the mining industry. They said there were two main reasons for the move: the strength of Rothschild's natural resources team and the weakness of Chase's equity capabilities.

"Rothschild has all the total advisory package and with mining, having a strong equity capability is very important," said Griffin.

In recent months Chase has approached at least four potential merger partners in an attempt to build a bulge bracket investment banking business. They have included Credit Suisse, the Swiss bank which owns investment bank CSFB, and two leading US investment banks - J.P. Morgan and Goldman Sachs.

Chase has already made strides in most of the main investment banking product areas, but executives concede their need to build or acquire equities research and underwriting capabilities.

Griffin and Oehberg are best known on Wall Street for advising on a number of deals in the coal industry. They have worked for companies such as British Petroleum, WR Grace, Mobil and Ingersoll Rand.

William Lewis, New York

Shaw to join HSBC Holdings

David Shaw, a senior corporate partner with the Norton Rose law firm in Hong Kong, is to join HSBC Holdings as an adviser to the board.

Shaw has worked closely with the HSBC group as a legal adviser for more than 20 years, but his new role will enable him to advise more broadly on strategic and structural issues and on specific projects. The position stands outside the bank's day-to-day management hierarchy. But he will also serve on the group executive committee and will chair the group's investment banking audit committee.

## Finns' levy on power imports ruled unlawful



European court

The European Court of Justice has declared unlawful an excise duty which, although levied on domestic and imported electricity alike, used a different rate for calculating duty depending on whether the electricity was domestic or imported.

It ruled in favour of Outokumpu Oy, a Finnish company that challenged a decision of the district customs office in Helsinki assessing duty on electricity imported from Sweden in 1995.

Under Finnish law, sources of energy are subject to basic and additional duty. Imported electricity is subject to a flat rate of duty calculated so as to correspond to the average rate levied on electricity produced domestically.

The customs office decided that Outokumpu was liable to pay duty on imported electricity based on the tax table for imports. The company appealed against its decision on the grounds that it breached the Treaty of Rome that founded the European Union.

Since the office felt the case turned on the interpretation of the Treaty's taxation provisions and the prohibition on charges of equivalent effect to a customs duty, it referred the matter to the European Court.

The Court first noted that the Treaty contains separate rules on discriminatory taxation and charges of equivalent effect to customs duties. These rules cannot be applied simultaneously to the same measure.

Any pecuniary charge, however applied, that is imposed unilaterally on goods because they cross a frontier, and that is not a customs duty in the strict sense, constitutes a charge having equivalent effect to a customs duty.

Such a charge may not be so characterised if it forms

part of a general system of internal dues applying systematically to categories of products according to objective criteria and without regard to origin. In that case, the charge falls to be dealt with under the taxation provisions of the Treaty. The Court ruled that the Finnish duty fitted that category.

Imported and domestic electricity formed part of the same tax system and the duty was levied by the same authorities, whatever the origin of the product, under procedures governed by general taxation legislation.

Since both imported and domestic electricity were subject to a levy, it could not be said that the charge was imposed by reason of importation alone. Thus the electricity tax was not to be classified as a customs duty, but rather fell under the provisions concerning internal taxation.

In that regard the Treaty did not preclude the rate of an internal tax varying according to how the electricity was produced.

But it did preclude calculating the tax on the imported product and that on similar domestic products in a different manner on the basis of different criteria that led, even if only in certain cases, to higher taxation on the import.

The Court did not accept that, because of the characteristics of electricity, a flat rate calculated to correspond to the average rate levied on domestic electricity was the only way of treating the imported electricity in an equitable manner.

Practical difficulties did not exempt an EU member state from the prohibition on discriminatory internal taxation. It was incumbent upon the state to abolish discriminatory internal taxation measures where this was the only way of avoiding direct or indirect discrimination against imported products.

Outokumpu Oy, C-219/96, ECJ PC, April 2 1998.

BRICK COURT CHAMBERS, BRUSSELS

## SCHRODER CAPITAL MANAGEMENT

has appointed Bob Mitchell as US fixed income. Previously he was a managing director and portfolio manager at Blackrock Financial Management.

DAWA EUROPE has announced the appointment of Amalia Estenssoro as Latin American economist in the fixed income division. Previously she worked as a Latin American economist for HSBC James Capel. Odo Habek has joined DAWA's growing global market debt origination team, as senior vice-president with

responsibility for coverage of Latin America. Habek will be based in New York with Dalwa Securities America, and will report to Vince Burton, managing director and head of emerging markets operation in Dalwa Europe. Prior to joining Dalwa, Habek was with Deutsche Morgan Grenfell in New York.

Iain Saville, the chief executive of GRESTCO, has been elected chairman of the EUROPEAN CENTRAL

## SECURITIES DEPOSITORIES ASSOCIATION

WATTS BLAKE BEARNE, one of the world's largest extractors of high quality ball clays, has announced the appointment of Gerhard Hillebrand as managing director of its German subsidiary, Fuchs'sche Tongruben (Fuchs-Ton), based in Ransbach-Baumbach, Westerwald. Hillebrand, 46, who became joint managing director of Fuchs-Ton in July 1997, succeeds Eckart Groll, who retired after 34 years service with the company.

The ESTEE LAUDER COMPANIES has appointed John Demsey, currently senior vice-president, sales & education, Estee Lauder USA & Canada and Donna Karen Cosmetics Company, to the newly-created position of managing director, M A C (Make-Up Art Cosmetics), a wholly-owned subsidiary of Estee Lauder Companies.

IMS HEALTH, the provider of information solutions to the pharmaceutical and healthcare industries, has appointed two

new directors. Robert Frosell becomes chief information officer and Per Thien becomes vice-president, global strategic planning. Both directors will be based in London at IMS Health's global and European headquarters. Troien joins from Pharmacia-Upjohn while Frosell joined IMS last September as director of operations from Burger King, part of Grand Metropolitan, now Diageo.

FINANCIAL TIMES MANAGEMENT has appointed a managing director for Financial Times Management, Asia. Richard Kemp will be based in Kuala Lumpur, Malaysia. He was previously sales director at Heinemann ELT.

Richard Thompson has joined BRITISH AEROSPACE AIRBUS as commercial director, based in the Airbus Military Company in Toulouse, France. Thompson, who was formerly marketing director at Westinghouse Signals in Chippingham, Wiltshire, replaces Andy Lewis who has been appointed director sales support for the Eurofighter

consortium, based at British Aerospace Military Aircraft in Warton, Lancashire.

GROUPE BULL has appointed David Levy president/chief executive of its market leading smart cards & terminals division. He replaces Ghislain Lescuyer, who now leads Bull's integration services division. Until December Levy was chief operating officer of GemPlus in charge of products.

COLLEGE HILL UNDERWRITERS have announced that Harold Livesey has been made deputy chairman whilst Andrew Hill becomes managing director.

BANK OF AMERICA has appointed Stanislas Popow country manager for Poland and chairman of the board of Bank of America (Polska) in Warsaw. Popow joins Bank of America from Bankers Trust in Warsaw where he has been head of the bank's office since 1991. He succeeds Daniel Wood, who set up the bank's representative office in Warsaw in 1996.

London-based

MEZZANINE MANAGEMENT, one of Europe's largest mezzanine funding providers, has appointed Stefan Lehmann managing director of its Frankfurt office. Lehmann, 37, was previously manager of the venture capital group 3i in Frankfurt, with responsibility for most of Germany, Austria and Switzerland.

SEAGATE SOFTWARE, a provider of network and storage management solutions for Microsoft Windows NT Server and Windows NT Workstation, has announced the appointment of Michael Sotnick as director of sales and marketing, Europe, Middle East and Africa for the Network and Storage Management Group. Sotnick was previously responsible for North American distribution, reseller and corporate sales based in Orlando, Florida, USA.

RUDER FINN has announced that Paul McDade will join the agency as executive vice-president of Ruder Finn's health care division, a new position at the agency. McDade is leaving

Edelman PR Worldwide, where he has been a senior vice-president in the health care group.

TOSHIBA has appointed Mark Peachey to the new role of commodity products manager, European distribution sales. Peachey was European commodity semiconductor distribution business with responsibility to oversee Toshiba's support for this group of customers.

Brian Friedman has been promoted to global leader of Arthur Andersen's Human Capital Services practice which employs 1500 people worldwide. Friedman, who is president of the United Kingdom Society of Share Scheme Practitioners, will continue to be based in London.

CHASE MANHATTAN BANK has appointed Frederick Ma managing director and Asia area executive of its Private Bank. Ma, most recently managing director of Kumagai Group (HK), will assume the new post in June.







# INVESTING IN INDIA

Having escaped the fury of Asia's financial crises, India has much to do to escape the claws of economic stagnation. Krishna Guha reports

## The patient needs more treatment

On his first day in the job as India's new finance minister Yashwant Sinha observed "all is not well with the Indian economy."

His comment is timely. India escaped the full fury of the Asian financial crisis but it is in increasing danger of slipping back into a quagmire of economic stagnation.

The country's growth rate - above 7 per cent for the previous three years - fell to just 5 per cent in the financial year to March 31. Some economists are predicting a further decline this year. More bullish forecasts depend on a good harvest boosting agricultural output. Meanwhile, falling revenues from taxes and asset sales pushed the fiscal deficit up to 6 per cent of gross domestic product compared with a budget target of 4.5 per cent.

Significantly, however, few economists are calling for spending cuts. There is a new consensus that the fall in growth must be reversed.

"Growth is crucial," says Vikram Gandhi, president of Morgan Stanley India, adding that it would only come through "pump-priming the economy".

The extent of India's slowdown caught observers by surprise. Last year saw a number of false dawns - a tax-cutting budget, cuts in interest rates, rising rural incomes, and hikes in public sector pay which many analysts thought would boost demand. But growth did not pick up, suggesting that the downturn is more structural

than cyclical in nature.

"Public and private investment has not recovered after dipping in 1996," says Raja Chelliah, chairman of India's National Institute of Public Finance and Policy. "The impulses which run an economy at a fast pace are missing."

One explanation is a reduction in government investment in infrastructure. Government capital expenditure fell from almost 6.5 per cent of GDP in the financial year 1991 to less than 4 per cent in 1997, according to Caspian Securities.

Falling public investment may have discouraged private investment. A study by HSBC Batilvala and Karani suggests that the two forms of investment have a strong historic correlation in India, where private companies traditionally invest in anticipation of government contracts.

Many economists now argue that it was a mistake to reduce public investment. They say the new government should concentrate on improving the quality of spending rather than try to cut the deficit at all costs.

International institutions estimate that India spends 14 per cent of GDP on explicit and implicit subsidies. The vast public sector is a huge drain on funds; excluding the profitable oil and gas companies it has a negative return on capital.

India's new government - led by the Hindu nationalist Bharatiya Janata party - has promised to re-examine public spending, target subsidies more carefully, and

push ahead with disinvestment as part of a strategy of "restructuring the public sector".

But the most prominent feature of its economic policy is a pledge to kickstart the economy by spending more on infrastructure and clearing private sector power projects.

The problem is that reorganising spending may take a long time. In the meanwhile, economists fear that the BJP-led coalition may relax its grip on the fiscal deficit.

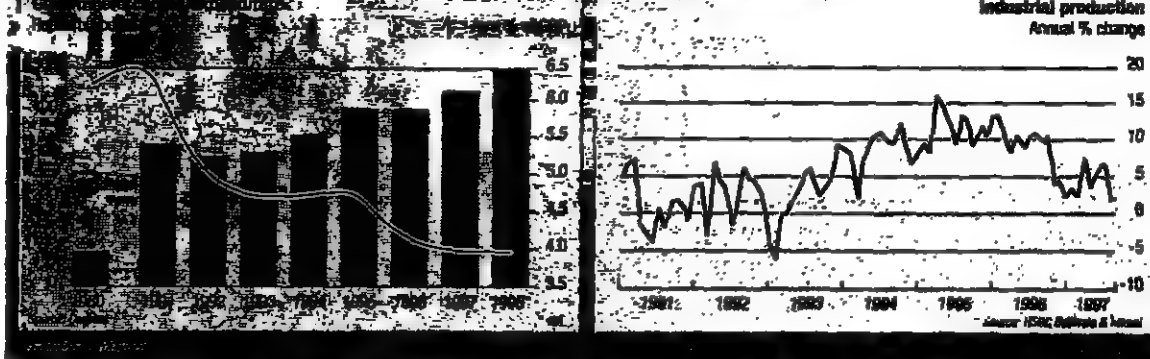
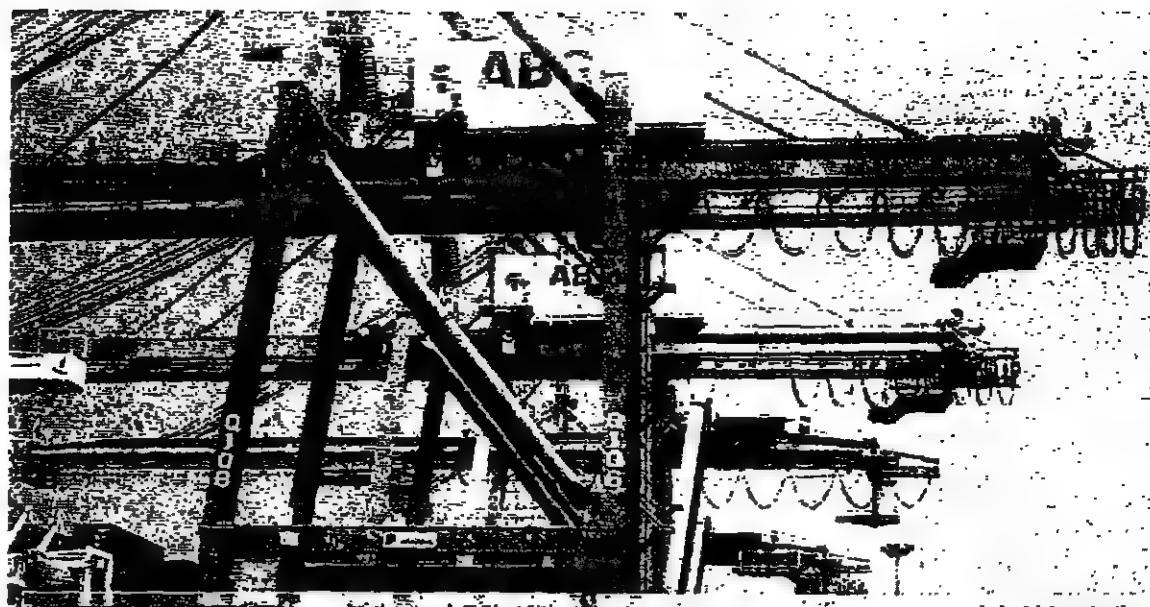
This would be damaging in a country where there is always political pressure for more spending. The former United Front government, for all its mixed record, was relatively hawkish on the deficit and tackled the thorny issue of oil price reform.

India cannot afford to borrow more. Interest costs already take up a quarter of government spending, and the proportion is rising.

S.S. Tarapore, former deputy governor of the Reserve Bank of India, says: "The much talked-about internal debt trap has finally arrived." As India's growth rate falls below the real cost of funds, the government's ability to service its debts diminishes. The debt trap is a big long-term worry.

In the short term India pays for its fiscal deficit in the form of high real interest rates. This is an alternative - not incompatible - explanation for low private sector investment.

"High real interest rates are the major problem for the Indian economy," says Surjit Bhalla, president of Oxus Research and Investment. On paper India's real interest rate is 8 per cent, but most companies borrow at real interest rates of 10 to 12 per cent.



The country's share of world trade - less than 2 per cent - is still lower than it was as an ex-colony in 1960. Mr Bhalla says the rupee - which fell about 10 per cent last year against the dollar - is overvalued. Others fear the advantages of a cheaper rupee would be outweighed by the cost of imports, particularly oil, and of foreign commercial borrowings. But all agree that poor infrastructure is the fundamental impediment to trade.

Foreign investment banks expect the rupee to decline by a further 10 per cent this year. None, though, foresees an Asian-style currency crisis. India has foreign currency assets of about \$25bn, compared with portfolio investment of between \$7bn and \$8bn and \$7bn of short term deposits by non-resident Indians.

Low public investment, high real interest rates and poor exports help explain the cries of pain from corporate India. But they only give half the story.

Indian industry is also facing unprecedented competition following deregulation and tariff cuts, aggravated by a crisis of overcapacity. The result is enormous pressure on margins as globally competitive plants set up after 1992 drive a whole generation of inefficient facilities out of business.

While sectors such as computer software continue to boom, losers outnumber winners and there is little incentive to invest.

The BJP, unlike its predecessor in government, has a clear agenda to promote the interests of Indian industry. Hence the slogans of "swadeshi" (self-reliance), "micro-

chips yes, potato chips no", and "internal liberalisation before external liberalisation".

This should not be dismissed out of hand. Recent research suggests that the benefits of reform have so far gone entirely to the Indian consumer. Industry has experienced rising input costs, a loss of pricing power, and continued meddling from bureaucrats.

Mr Sinha's promise to "do away with all the internal unnecessary controls that exist for Indian entrepreneurs" is wholly welcome.

Shankar Datta, former president of Greaves, the industrial company, says Indian industry needs reform of local state taxes, lower duties on imported raw materials, labour reform and cheaper power if it is to compete on a level playing

field with multinationals.

But the new government can ill afford to raise tariffs if it wishes to grow trade. Economists are justifiably alarmed at the intention to "discourage foreign direct investment in non-core areas." India requires more foreign investment, not less, if growth is to recover to 7 per cent.

There are any number of objections to this policy. India needs investment in labour-intensive industries to generate jobs. It needs new entrants to compete with incumbent multinationals. It needs a food processing industry to improve agricultural productivity. It needs foreign investment in consumer goods to boost exports. Above all, however, India needs competition from global companies to improve productivity and quality of investment. This link between competition and growth is not recognised in government policy to date.

"India showed how you could increase the savings rate and not grow faster," says Mr Bhalla. "Growth comes through increasing productivity, not through increasing the quantity of savings and investments."

The irony is that private sector productivity is increasing fast today as companies restructure to compete with the best in the world. The odds are that the government, influenced by senior civil servants and disciplined by the market, will stick to token gestures of protection which will do little harm and may restore industrial confidence.

But wild rhetoric is itself very damaging. And if the BJP was to chart a new corporatist path, India's long-term prospects would dim. The downside risk is not a crash but a return to the much-derided "Hindu rate of growth" - a tragedy for a country which has one-quarter of the world's poor population.

"A 4 per cent or 3 per cent rate of growth would be a shame and a failure," says Mr Chelliah. "It would give us no chance of eradicating poverty."



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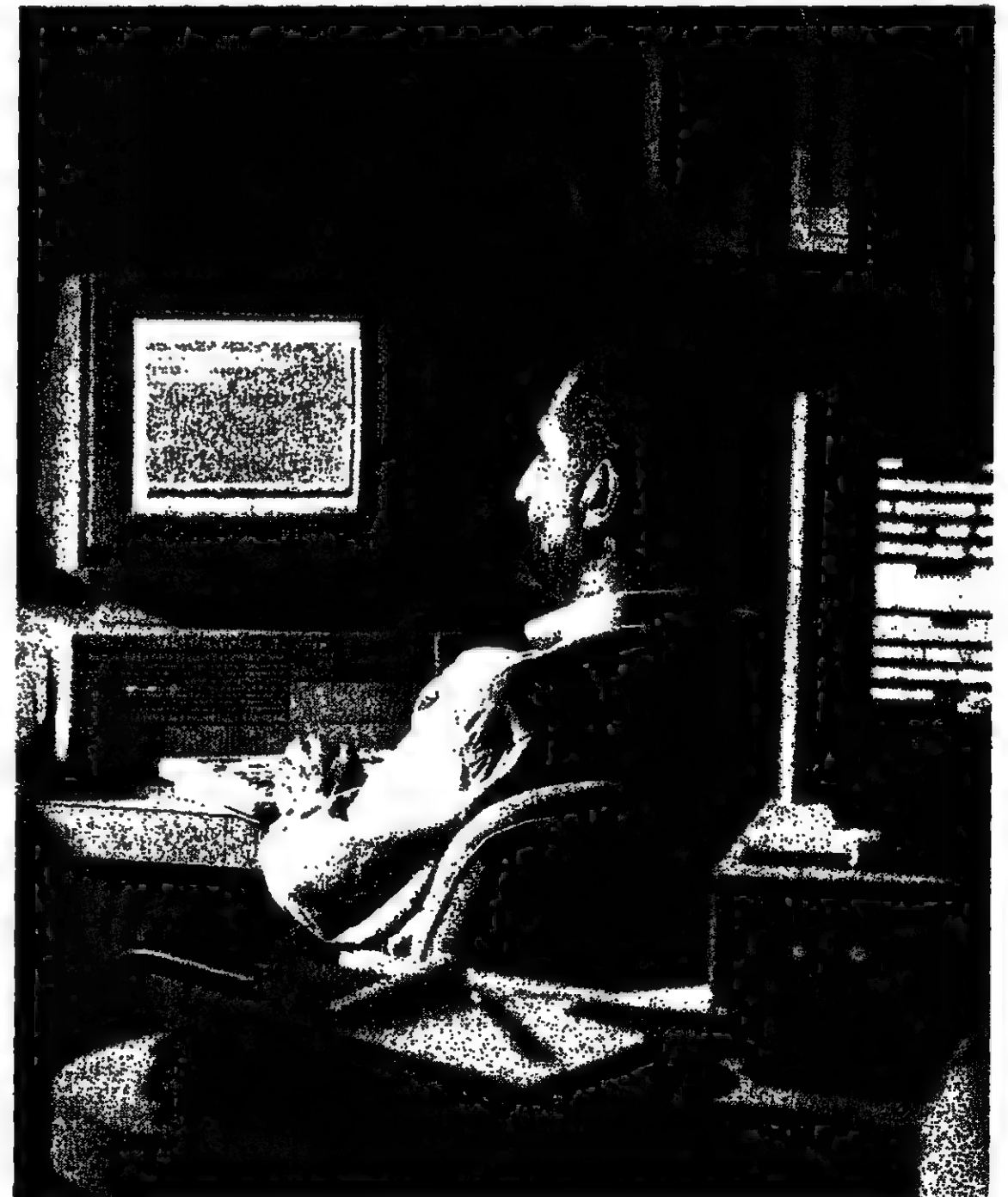
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## II INVESTING IN INDIA

## INTERVIEW WITH THE FINANCE MINISTER

## 'We will have to look for a better balance...'

Yashwant Sinha, a former senior bureaucrat, is a comparatively new member of the Bharatiya Janata party that leads India's coalition government. The 51-year-old has assumed the finance ministry portfolio for the second time. He held the post during the seven-month Chandrashekar government of 1990-91, but the administration fell before Mr Sinha was able to present his budget. The new minister has promised to deliver a full budget by late May or early June. He spoke to Mark Nicholson in Delhi about the budget plans and the shape of government economic policy. The following are extracts from the interview.

**Q: What will be the chief thrusts of your forthcoming budget?**  
**A:** There are some problem areas and we will have to tackle them. One is to look for a better balance between revenue and expenditure in the government's budget. There will be an emphasis on the reduction of two kinds of deficit, the first is the revenue deficit and the second is the fiscal deficit. I shall try to do my best on this front - in other words, try to restructure the macro-balances in the budget.  
 The second is at the same time to take steps to arrest the slowdown in our economy by encouraging the private sector - which includes the foreign sector - to take up large projects and also ensure that we take up some of these projects in the public sector. Which means step up investment in the core areas of the economy and the infrastructure sector.  
 The third priority area... is to carry on the work to step up our exports, which have not done very well in the past year.  
 There is a need to streamline government expenditure - we are probably spreading our expenditure too thinly over a very large area, over a

very large number of projects. I intend to have a very close look at that in order to ensure that the expenditure is really targeted not only for the purpose but also the people that it is meant.

Your government has made many spending promises, but you have already inherited a fiscal deficit of 6 per cent of GDP. Are you more inclined to increase spending to kickstart the economy than to keep the deficit down?  
 I am committed to kickstarting the economy, but at the same time I am committed to ensuring stability in prices. So I will have to see how best I can balance expenditure with control of inflation. It will be a fine balancing act.

How do you intend meeting your commitment to increase investment in infrastructure?  
 We have a number of projects in the private sector which have been held up for some little clearance here or there, especially in the power sector. We propose to expedite these clearances. The second area is that we have a shelf of schemes. My effort will be to see that whatever is ready to take off is given the green signal. In many cases it is possible to arrive at financial closures on the basis of funding outside the budget - it is not necessary for me to provide for them in the budget, even if these projects are in the public sector.  
 Third will be some earmarking of expenditure in the budget for certain activities which cannot go for market borrowing at this time. And fourth will be the area of rural infrastructure, where I want to give a real push, and for which there will be no paucity of funds. We have a good shelf of schemes.

You have a target for Rs50bn in public

sector disinvestment for the next fiscal year. Might you be tempted to increase that? Will you revive some of the global depository receipt offerings which were either pulled or deferred last year?

No, our experience has not been very encouraging on that front. But I propose to start action very early in the year on this front. Still, I'm not sure we'll be able to increase the target.

Much depends on the situation in the international markets. If the volatility is reduced and markets become more stable and we can go into the markets profitably, we plan to do that. We will continue with the present policy [towards international equity offerings].

Do you intend liberalising the state-dominated insurance sector? We have said from time to time that we are in favour of opening the Indian insurance sector to the Indian private sector. We are not yet ready to open it to the global players. That continues to be our policy.

On exports, what is your diagnosis for their recent weakness?  
 There are external as well as internal reasons. There has been a slowdown in our economy, which has influenced exports and influenced imports. The second is that we have to do much more by way of encouraging exports by simplifying our very complicated procedures. On the external front, world trade has slowed down, there has been volatility in the east Asian economies. All that has impacted India.

What will be your currency policy? Some in your party have suggested the rupee should appreciate. The only statement I can make on this is that we are for orderly conditions in

the currency market. We would not like to have conditions where there is a run on our currency. The rupee is exposed to market conditions and the Reserve Bank of India is concerned only with orderly conditions. That policy will continue.

What is your message for foreign investors?  
 That we are as normal human beings as any other. We are not out of some other planet. We are not Hindu nationalists as newspapers in the west tend to describe us. And we believe in the continuity of government policies. We are committed to economic reforms. We will carry forward the process of internal liberalisation much faster.

We have said that we will have to calibrate external liberalisation to ensure that the Indian economy is not thrown out of gear. We are ready to welcome foreign investment in a very big way in sectors which we feel it has a major role to play. We don't have any negative feelings about it.  
 At the same time, there are domestic concerns from which we cannot turn away, and that is increasing our rate of domestic savings, creating increased employment opportunities for our unemployed youth, and providing a better quality of life to our rural people.

These are some of the concerns we would not like to ignore at any cost. While we globalise, liberalise and encourage all kinds of economic activity, we would like the state to play a strong and effective role in ameliorating the conditions of the people. And that is where I think our policies will be markedly different from the policies of the two previous regimes. It is our feeling that in our anxiety to carry the economic reforms process, we somewhere down the line lost the human touch.



Yashwant Sinha: 'I am committed to kickstarting the economy'

Photo: Suresh Wadkar

## RESTRUCTURING CORPORATE INDIA • by Krishna Guha

## A painful revolution is gathering pace

Pressures of foreign investors lead family groups to review strategy

Focus is the new buzzword in Indian business. It is the guiding principle of a painful corporate revolution as India's sprawling family-run conglomerates attempt to transform themselves into competitive businesses, with mixed enthusiasm and success.

This change - driven by assertive foreign investors and unprecedented competition - is gathering pace following tariff cuts, deregulation and the new threat of hostile takeover. It is not irreversible, and could yet be smothered by a heavy dose of protectionism.  
 But, if followed through, it will amount to nothing less than a total refashioning of the corporate India which emerged from five decades of the "licence raj".  
 S.D. Kulkarni, chairman of

the Larsen and Toubro construction group, says: "Under the old system you were not given the licences needed to expand in your core area, so in order to grow you had to diversify. Liberalisation has given freedom to expand in your area of core competence and much greater opportunities to do so."

Today the "promoters" (founding shareholders) who control most of India's private sector companies are learning to recite the mantras of shareholder value.

"We plan to exit industries where we are not dominant or cannot add value for shareholders," says Kumar Mangalam Birla, chairman of India's second-biggest corporate family, the Aditya Birla group. "In the next five years you could see us getting out of some industries."

The main beneficiaries of this desire to re-evaluate core activities to date have been management consultants rather than

shareholders. Almost all India's big conglomerates have engaged teams of management consultants, including the country's biggest corporate family, the Tatas.

The Tata group of more than 40 companies spanning software, tea, cars, watches, radio, power, hotels, cement, steel, chemicals and telecoms, hired McKinsey to draw up a new strategic blueprint.

Ratan Tata, chairman of Tata Sons, has begun to implement some changes, shaking up Indian Hotels and agreeing to sell the group's cosmetic interests - Lakme - to Hindustan Lever.

But rhetoric has so far run ahead of reality. No big industrial group has yet disentangled the web of corporate cross-shareholdings which bind group companies, a complex task and one which opens individual companies to takeover.

This is further complicated by a lack of central control

over the management of group companies. This was the root of last year's bitter clash between Mr Tata and Ajit Kerkar, then chairman of Indian Hotels.

Few tough decisions have been taken. The A.V. Birla group still contains several cement companies, for instance, which compete against each other.

As a result, the incumbent conglomerates are far less focused than India's new generation of entrepreneurial companies, such as Ranbaxy (pharmaceuticals), Punjab Tractors, and Infosys (computer software), which trade at higher price-earnings multiples on India's stock markets.

Indian group companies still trail out their weaker brethren to the detriment of minority shareholders, and the biggest shareholders in India - the state-owned Life Insurance Corporation and General Insurance Corporation - generally turn a blind eye.

There remains a fundamental difference in perspective between investors who buy into individual companies and industrialists who consider constellations of companies as family property, compounded by lack of transparency in accounts.  
 Nonetheless, change has taken place. Larsen and

Toubro has spun off its computer services arm, is looking for a buyer for its shipping fleet, and has formed joint ventures for its construction equipment division.

Focus alone is not enough. Indian industry must meanwhile grapple with the urgent need to overhaul - or replace - an entire generation of fundamentally uncompetitive facilities which pre-date the start of liberalisation in 1991.

Where it has taken place, internal restructuring is paying dividends. Bajaj Auto, India's biggest manufacturer of scooters, motorcycles and three-wheel vehicles, has built a new plant in Pune which will enable it to speed up the introduction of new models, a key competitive tool in the battle with foreign joint ventures. Mahindra and Mahindra, India's biggest utility vehicle and truck company, increased output at its utility division from 68 vehicles a day to 110 after introducing Japanese-style manufacturing techniques.

Last month the Mahindra family conceded majority control of its car joint venture to Ford of the US in order to preserve funds for investment in trucks and utilities. But the group remains plagued by labour trouble.

J. Rajagopal, managing director of Coopers and

Lybrand India, points out that this is "not re-engineering as it is known in the west". India's old manufacturing companies are chronically overstaffed, but exhaustive labour laws and powerful unions make it more or less impossible to lay off workers.

Instead, many companies are adopting voluntary retirement schemes to slim down. This helps in the long run but does not enable corporate India to respond swiftly to competitive pressures, or to cut costs and protect profits in current slow-down.

Hence the chorus of appeals for help from India's new government. Analysts fear there will be "backsliding" if India slows its tariff cuts and discourages foreign competition. Most industrialists would prefer to avoid taking tough decisions if possible.

Domestic liberalisation, moreover, creates its own temptations. Companies such as Reliance and Larsen and Toubro are pushing into power, while the Tatas hope to set up a domestic airline. Fierce competition acts as a useful discipline today. But if the new government goes too far in cosseting Indian industry the country could witness a new generation of empire building - and talk of focus could yet prove a passing fad.

## M&amp;A • by Krishna Guha

## Corporate shock-waves

Industrial logic adds pace to glacial rate of consolidation

Takeover fever has gripped India's business world after a flurry of activity in the cement, aluminium and pharmaceutical sectors. The deals include a hostile bid by India Cements for Morgan Stanley India. But he adds: "We are not going to see a tonne of them."

Sterlite and India Cement have demonstrated it is possible to make hostile bids, but also that it is difficult to succeed. Sterlite looks unlikely to win control of Indal in which Alcan already holds a large stake.

India Cements succeeded by splitting the "promoters" - or founding shareholders - of Rasai but still faced delaying action in the courts and an attempt to sabotage the deal by shifting assets to other group companies.

Mr Gandhi says mergers and acquisitions would proceed largely on the basis of "willing sellers and willing buyers". Foreign companies in particular find it difficult to buy without express invitation.

Imperial Chemical Industries of the UK, which last year bought a 9 per cent stake in Asian Paints, has still not been able to take possession of its shares.

If, as expected, India soon passes a revised companies act allowing share buy-backs, hostile takeovers could become even more problematic.

India's "promoters" regard buy-backs as a way of warding off a hostile predator rather than as a means of increasing earnings per share.

There are obstacles even to a friendly acquisition. The banks refuse to finance share purchases which appear to fall foul of Reserve Bank of India guidelines but are allowed to finance purchase of assets.

says it would cost "at least Rs10bn" to build new plants with output of 3.5m tonnes a year - equivalent to the capacity of Rasai Cement and its associate Vishnu cement. Mr Srinivasan won control of Rasai at a cost of about Rs4bn.

Investment bankers believe more hostile bids will follow. "It is very interesting," says Vikram Gandhi, president of Morgan Stanley India. But he adds: "We are not going to see a tonne of them."

Sterlite and India Cement have demonstrated it is possible to make hostile bids, but also that it is difficult to succeed. Sterlite looks unlikely to win control of Indal in which Alcan already holds a large stake.

India Cements succeeded by splitting the "promoters" - or founding shareholders - of Rasai but still faced delaying action in the courts and an attempt to sabotage the deal by shifting assets to other group companies.

Mr Gandhi says mergers and acquisitions would proceed largely on the basis of "willing sellers and willing buyers". Foreign companies in particular find it difficult to buy without express invitation.

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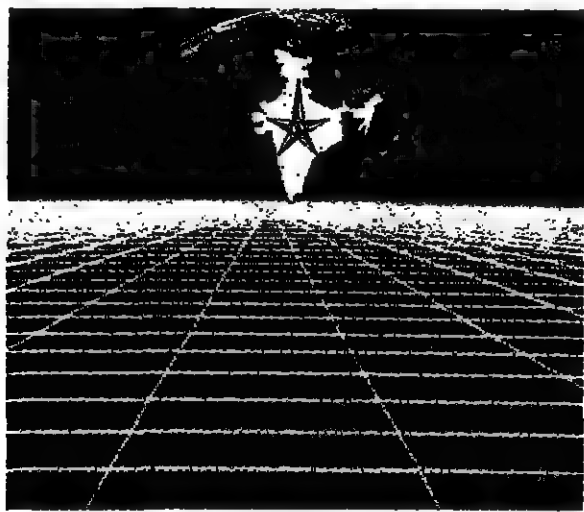
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## PRIVATISATIONS • by Krishna Guha

## Home market favoured

Hope renewed after a year of disappointments in the Asian markets

Privatisation - this time with a "swadeshi" (self-reliance) flavour - is back on the agenda after a disappointing year in which planned asset sales were torpedoed by the Asian financial crisis and the fall of the country's United Front government.

The outgoing government aimed to raise Rs70bn by selling shares in state-owned enterprises but in the event raised only Rs3bn.

"The disinvestment process should continue," says Yashwant Sinha, India's new finance minister, adding that proceeds should be used to retire debt and restructure public sector enterprises.

The ruling Bharatiya Janata party's (BJP) ideological wing, which distrusts the secular public sector, supports an aggressive push.

"We will go faster on disinvestment," says K.N. Govindacharya, general secretary of the BJP. But Mr Govindacharya said the BJP

would prefer "the domestic route" - selling shares on India's equity markets - to issuing global depository receipts quoted in London, the principal route of disinvestment to date.

D.R. Mehta, chairman of India's Securities and Exchange Board, also favours greater emphasis on the domestic market. "Public sector disinvestment should be largely in India," says Mr Mehta. India should learn from the "British experience" and "sell shares in small lots and at a discounted price" to retail investors.

This would enliven the country's moribund primary market, support its vast network of retail stockbrokers, and ensure a large domestic free float of shares.

Last year's sale of shares in Corporation Bank - at an attractive price in the domestic market - could be a model. But Corporation Bank was a tiny issue. India's shallow stock markets could be depressed by oversupply of shares.

To avoid a glut the government would have to entice retail savers to buy disinvestment stock. It could also encourage India's public sector insurance companies

to buy more equities, perhaps by relaxing investment guidelines.

Even so, domestic disinvestment has its disadvantages. A retail offer is time-consuming and expensive to administer. Any discount means less money to repay debt. Mr Sinha is understood to favour issuing GDRs in tandem with domestic public offers.

The list of companies chosen is likely to resemble closely that drawn up by the outgoing government on the basis of advice from the disinvestment commission.

The probable list includes Indian Oil, Gas Authority and Container Corporation (scheduled for partial disinvestment last year), plus a second (domestic) tranche of Videsh Sanchar Nigam (VSNL).

Limited foreign investor appetite for Asian equities will act as a constraint. "Investors are considerably more cautious in 1998 than they were in 1997," says Roddy Sale, head of Jardine Fleming's Indian GDR team.

He said the most saleable stocks were defensive quasi-monopolies: Indian Oil, Container Corporation, Gas Authority and VSNL fit the bill.

"I think you could do \$1bn to \$1.5bn over 12 months if the pricing was friendly and the issues well-timed," says Mr Sale.

However, while disinvestment in these profitable companies is likely to spur further efficiency gains, it will do little to resolve the chronic problems of the state sector which lie elsewhere.

For all the BJP's private sector instincts, no one expects full-scale privatisation of India's loss-making public sector, which employs millions of unionised workers. The ruling coalition is too fragile to take on trade unions, and few of these enterprises are attractive to investors.

Fundamental reform of the public sector therefore hinges on Mr Sinha's plan to use receipts from asset sales to "rehabilitate sick public sector units". Providing such funds were used to restructure, and not bail out unviable plants, it is a sensible proposal.

But given the size of India's revenue deficit, and the political difficulty of cutting subsidies - it is going to be very difficult to avoid using receipts to pay for current expenditure instead.



THE THREAT FROM ASIAN IMPORTS • by Krishna Guha

# Competition adds to dangers of overcapacity

Industrialists are already clamouring for protection against dumping

The threat of low-cost competition from the crisis-hit economies of eastern Asia comes at a dangerous time for Indian industry, which is already suffering from chronic domestic overcapacity. In many sectors supply of basic commodities such as cement and steel exceeds demand.

Final results for the corporate year which ended on March 31 are expected to show weak prices and lower operating profits in most heavy industries, even though many are recording rising sales. This is the hangover from a construction binge of 1992 to 1996 when companies flush with cash from their first international debt and equity offer-

ings ploughed money into fixed assets.

This capacity has now come on stream. Cement capacity, for instance, increased from 66m tonnes to 86m tonnes in the last three years. Demand, by contrast, is growing at a rate of about 5 per cent a year.

"When people cry about demand what they are really saying is there is not enough demand for the additional capacity," says Rajasekar Iyer, head of research at Kotak Securities.

Corporate India is only now learning to shed its old assumptions that the strength of a business is determined by the amount of its fixed assets, and that there would always be demand for whatever was produced.

In this new era of overcapacity and inefficient plants - many set up by blue-chip conglomerates before liberalisation in 1991 - are slowly being driven out of business

by new state-of-the-art facilities. This is aggravated by sharp increases in the cost of many inputs, such as coal and power, which are controlled by the state.

"Now the pain is going to trigger a shake-out in the corporate sector," says Chetan Ahya, economist at Caspian Securities.

The current spurt of merger activity is prompted by overcapacity, but it will not reduce these excesses. A Caspian Securities study estimates overcapacity of 26 per cent in hot rolled steel, 39 per cent in aluminium sheets, and more than 30 per cent in polyester staple fibre. It also shows huge overcapacity in trucks, cars and hotels. More contentiously, the study suggests that the overcapacity problem will remain acute during the next financial year.

The Asian crisis - falling demand and the threat of low-cost competition from countries with sharply

devalued exchange rates - will put further pressure on many industries. "Any commodity producer is going to be under pressure," says Vikram Gandhi, president of Morgan Stanley India.

Analysts say the cement, steel, aluminium, petrochemicals and capital goods sectors will be worst hit. In most cases the actual volume of imports is small but domestic prices move in tandem with international prices.

Industrialists are clamouring for protection against dumping. "How am I to compete?" says S.K. Birla, director of the Birla group.

"There are ships carrying Indonesian cement in the docks at Calcutta; it has never happened before. Cement is relatively sheltered. Transportation costs are high, the ports are ill-equipped to handle large volumes, and distribution in a country where most cement is bought by the bag is diffi-

cult. Kiran Nanda, chief economist of Gujarat Ambuja Cement, a low-cost producer in the west of India, furthest from Indonesia, says the Asian crisis would make "no difference at all".

Steel is much more vulnerable to competition from Korea's Pohang Iron and Steel. India's two biggest steel companies - the public sector Steel Authority of India (SAIL) and private sector Tata Iron and Steel (TISCO) - are likely to lose valuable export orders and vital industrial contracts at home. Both companies are overstaffed and have many outdated plants.

"SAIL has lost half of its balance sheet already," says Sanjeev Mohita, head of research at HSBC Bank India. "Cement is relatively sheltered. Transportation costs are high, the ports are ill-equipped to handle large volumes, and distribution in a country where most cement is bought by the bag is diffi-

Aluminium is also exposed. "It is much easier to ship aluminium than cement," says Kotak's Mr Iyer. But he says India's two aluminium giants - National Aluminium Company (NALCO) and Hindustan Aluminium (HINDALCO) - are "low-cost, globally competitive producers" which can absorb falling prices.

The petrochemical industry also faces falling prices, which analysts say will hit Reliance Industries and Indian Petrochemicals (IPCL). However, the integrated producers, which operate at world-class scale, are less vulnerable than smaller producers.

"Reliance works on a conversion margin," says Tony Tassell, head of research at Caspian Securities. "Petrochemical prices may fall, but if naphtha prices fall its input costs go down, too."

Capital goods producers face a bleaker future. Low-cost exports from troubled

Asian economies will bring some benefits to Indian industry. Reliance, for instance, has been offered cheap Korean steel for its new petrochemical plants. But the main impact - at a time when industrial investment is flat - will be to intensify the problems of industries where overcapacity is already extensive.

Inherently strong companies such as Gujarat Ambuja, Hindalco and Reliance will ultimately emerge from the death-throes of the rest of India's heavy industry in a stronger market position. However, the current trauma is leading some observers to question whether India's future lies in heavy industry and an industrial business culture.

"The sense I get when I look at most Indian industry is that it does not own brands," says Uday Kotak, vice-chairman of Kotak Mahindra. A handful of Indian com-

panies, such as Marico (edible oils) and Nirma (detergents), do. Others, such as Birla and Gujarat Ambuja cement, are trying to build them. But almost all valuable brands in India are held by the subsidiaries of multinational companies such as Hindustan Lever, part of the Unilever group and India's biggest company.

Investors are already picking their candidates for the new generation of corporate India's leading companies. If their selections are correct the list will be less weighted than before towards industrial and will include consumer goods groups, pharmaceutical companies and emerging software giants.

India's software sector has trebled its market value since the start of 1997. Infosys, a software exporter, is now worth more than Associated Cement Company - India's biggest cement producer. It is a sign of the times.

BANKING • by Krishna Guha

## Bad debts are still posing problems

The existence of small concerns is threatened as margins are eroded

Compared with the collapsed banking systems in parts of south-east Asia, India's financial sector looks sound. But it remains a rickety structure.

On the plus side, India's commercial banks have little exposure to foreign currency debt, real estate or equities, as a result of conservative regulation by the Reserve Bank of India (RBI). The country's finance companies did lend to real estate and equities - but in the context of a weakening economy which left little room for an asset price bubble. The RBI has since clamped down on them.

An Asian-style banking crisis is, therefore, hard to envisage. But India's financial sector still faces enormous challenges in the form of bad debts and competition, which threaten the existence of many small and inefficient banks.

The cost of intermediation in India is among the highest in the world with a net interest margin of about 360 basis points. Many Indian banks are barely viable at this level and face a bleak future as competition eats into margins.

If the economy continues to slow there is a risk that these problems could become systemic, putting pressure on the government and India's top banks to bail out the weak.

Indian banking is best understood as an industry in transition from state control to market competition. Until recently, the financial sector was strictly segmented by regulation. "Commercial banks took deposits and gave working capital loans, development financial institutions gave long-term project finance, and non-bank financial companies, or near-banks, were unregulated," says Deepak Parekh, chairman of Housing Development Finance Corporation, and deputy chairman of the RBI's Narasimham committee on banking.

The first phase of deregulation - now largely complete - dismantled many of the barriers between financial institutions and banks and allowed both to take part in many activities previously excluded from the regulated sector.

"Financial institutions are now giving working capital loans while commercial banks are offering term loans," says Mr Parekh. Foreign banks and new private sector banks have been allowed to enter the market.

Meanwhile, the RBI took steps to deregulate interest rates and reduce the onerous statutory requirements on banks. Even today, banks only have complete freedom to lend about one-quarter of their assets; the rest is accounted for by statutory liquidity requirements, the cash reserve ratio, mandated lending to "priority sectors" and obligatory food credit.

But even limited liberalisation has resulted in an unprecedented increase in competition.

"Margins on lending are falling," says M.S. Varma, chairman of State Bank of



Old and new: Domestic institutions such as Bank of India now face foreign competition from the likes of Citibank. Photo: Gupta/Unilever

India, the country's biggest bank. He says the correct response is to cut costs, computerise and "increase the range of products and services on offer".

The Reserve Bank is shepherding the sector along - helping banks to put vastly improved prudential norms in place, and mark assets to market. The central government has also provided paper funds to recapitalise some banks.

But improving efficiency is a daunting task. Indian banks suffer from outdated technology, poor risk management, overstaffing and militant unions.

Most are saddled with large historic non-performing assets - probably closer to an industry-wide figure of 30 per cent of total assets (gross) than the reported 18 per cent - and many are still undercapitalised.

Weak bankruptcy laws and a log-jam in the courts mean that banks are still chasing debts which defaulted a decade or more ago. And while provisioning has improved dramatically, bankers say that balance sheets still conceal hidden losses.

Some of India's smaller banks - such as Corporation Bank - appear able to adapt and compete. Others will not. "I can think of four or five banks which have negative worth today and continue to take deposits," said Mr Parekh. Most of India's 280 banks are probably unviable in the long term.

The Narasimham committee believes that consolidation is inevitable and hopes that India's two giant financial institutions - Industrial Development Bank and Industrial Credit and Investment Corporation - will play an active role.

IDBI and ICICI have moved into mainstream banking - shorter-term loans and retail funds - in response to liberalisation and an end to cheap government-backed finance. Both have launched big retail bond issues in recent months, but to tap the amount of money they need they may have to build a retail network on the ground.

ICICI took over JTC Classic, the troubled financial services arm of Indian Tobacco Company, last year. "JTC Classic gave me a distribution network with access to more than a million depositors," says K.V. Kamath, managing director of ICICI. However, neither IDBI nor ICICI seem particularly keen on merg-

ing with mid-sized commercial banks.

"In the Indian context it is much easier to build *de novo*," says Mr Kamath, adding that there was little merit in taking on a creaking network of branches, hidden bad debts and union trouble. "Even a strategic merger would have to add products or capital," he says.

State Bank, IDBI and ICICI are lobbying hard to ensure they are not forced to take over banks they do not want. "There has to be a sanction for failure," says Mr Varma. He believes that one of the lessons from the past year's Asian financial crisis is that "an unsustainable institution must be allowed to fail".

The Narasimham committee supports this line. "Our experience has been that this does not work in India," says Mr Parekh. But the alternative - closing failed banks - is fraught with political complications.

A big shake-out has already begun in India's non-banking financial sector. These finance companies, which were not regulated by the RBI - recorded explosive growth in the early 1990s.

"They are the ones which got into trouble in south-east Asia," says Mr Parekh. After a string of high profile failures, the RBI imposed harsh capital adequacy requirements which will force more than half the 40,000 finance companies out of business.

The mainstream view is that this clamp-down ensures that India will not suffer a major banking crisis. Analysts believe that all but a few banks will gradually return to health as they write off historic non-performing assets.

This judgment may be premature. "We have to view the strength of the Indian banking system in the context of what is yet to happen," says Mr Kamath. He says there is a "deep structural change" taking place in Indian industry as globally competitive facilities drive older plants out of business.

"People explain it away as recession - there is no recession; there is structural change," Mr Kamath says. "There will be pain all round, and pain in the banking system."

Financial institutions and banks are exposed to heavy industries where there is overcapacity and threat of dumping. A fresh wave of defaults - if it occurs - would expose existing weaknesses in the banking system. Restructuring, then, could be a race against time.

INVESTMENT BANKING • by Edward Luce

## A sobering retrenchment

But it is not all gloom for those banks that remain

Bombay's investment banking sector has recently taken a battering. During the past six months five leading foreign investment banks have closed down their India offices while several others have pared down their operations.

Although much of the retrenchment can be directly attributed to the effects of Asian flu - from which India has caught a decent-sized cold - the consequences are sobering for Bombay's financial sector.

"We came here thinking it would all be 'dollar revenues and rupee costs,' says one foreign banker. "But the reality was somewhat different."

Of the five foreign banks to have closed their offices at least two - ING Barings and Deutsche Morgan Grenfell - did so with India-specific reasons in mind. The other three - BZW, National Westminster, and Peregrine Securities - are in retreat from investment banking worldwide.

In addition, J.P. Morgan last month significantly scaled down its Bombay operations after bailing out from a joint venture with ICICI Securities, the investment banking subsidiary of the state development bank. So what does this mean for the dozen or so investment banks which remain?

"Foreign investment banks failed to pay attention to expenses," says Deepak Parekh, chairman of the Housing Development Finance Corporation, India's leading mortgage bank. "On top of that there is genuine overcapacity."

On the other point, banks were clearly too sanguine about the manageability of "rupee costs" when they set up operations in Bombay in the early 1990s.

Far from being a low-cost base, India's financial centre proved to be one of the most expensive cities in the world. Top of the list was real estate which, owing to Bombay's heavily distorted rent control act and restrictions on high-rise development, remains exorbitant.

Second, a genuine shortage of skilled analysts and local investment bankers resulted in foreign banks quickly bidding up salaries in a scramble for talent. Senior analysts can still command salaries of up to \$100,000 in Bombay.

Thirdly, the cost of communication in India remains astronomical. Tariff rates on international telephone calls are among the highest in the world.

The other basic problem was inflated expectations. "Banks saw India as the next China and when that didn't happen overnight they found themselves with very high cost bases but little cashflow to justify this," says one foreign banker. "Dollar revenues", in other words, failed to materialise in sufficient volumes. Part of the problem was overcapacity.

Last year no fewer than 26 foreign banks bid for the mandate to underwrite the global depositary receipt offering by MSNL, India's state-owned telephone com-

pany. There was also fierce competition for the other GDR mandates of VSNL, another telephone company, Gail, the state gas company and the Indian Oil Corporation.

The net result was wafer-thin margins for the successful bidders. "India was commanding the same fees as South Korea before the Asian crisis struck," says Vikram Gandhi, president of Morgan Stanley's India office. "On top of that the leading mandates were split three ways."

In addition, the expected flow of cross-border business slowed to a trickle last year and has yet to show signs of life in 1998.

Although the new BJP-led government intends to press on with reforms, the state disinvestment programme is unlikely to generate high volumes for foreign banks in

the near future. The IOC, Gail and the Container Corporation are expected to press on with their international IPOs this year, but few others are waiting in the wings.

On the debt side, India is unlikely to come to the international markets with a benchmark bond offering in the near future. The Asia crisis has led to a significant widening of yield spreads over US Treasury bonds for emerging market issuers, and Indian corporations are unlikely to risk overseas dollar offerings while a question mark hangs over the exchange rate value of the rupee.

"There has been genuine overcapacity in the market," says Rajasekar Iyer, head of research at Kotak Securities, which has a joint venture with Goldman Sachs. "There is not enough cross-

border business to go round."

The outlook is not all gloom, however, for those banks which remain. For a start, the shake-out has led to a much needed consolidation in the market. Salaries and real estate costs have clearly hit a plateau.

More importantly, the banks which remain are devoting more attention to the domestic market in areas such as mergers and acquisitions, corporate finance and asset management. Morgan Stanley, which recently formed a joint venture with JM Financial, an Indian investment bank set up by Nimesh Kampani, says there are good margins to be had in bread and butter domestic investment banking.

"It helps to be in a joint venture with a leading domestic bank," says Mr Gandhi. "There is a lot of

business among medium-size corporates in the Indian market which local partners can help to capture." Both Goldman Sachs (Kartak Securities) and Merrill Lynch (DSP) clearly share this view. "Having a local partner also helps to reduce costs," said Mr Iyer.

Others, including Credit Suisse First Boston, which cut its joint venture last year in favour of going it alone, and HSBC, which recently bought out its local broking partner, evidently differ.

Either way, many foreign banks are staying in India for the long haul. "India is the perpetual call (buy) option," says one foreign banker. "At times it looks more like a put (sell) option, but it is worth cultivating a little patience because when the market takes off you want to be ready."

## 17 FINANCIAL MINDS

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### KEY AREAS

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## IV INVESTING IN INDIA

DEBT MARKETS • by Edward Luce

## Bonds shake off the shackles of blandness

Investors are becoming aware there is money to be made by trading paper

Bonds, long overshadowed by the more lively equity market, are finally starting to find favour with Indian borrowers and investors alike.

Last year, for the first time, primary market bond issuance by Indian corporations exceeded the volume of equity offerings on the Indian share market.

With more than \$100bn in outstanding bonds - second only in size to the Japanese market in Asia - it has taken a surprisingly long time for a trading mentality to emerge in India. Partly this can be attributed to the fact that more than 90 per cent of the market is accounted for by low-yielding government and quasi-government paper. As such, bonds have always appeared somewhat bland next to India's comparatively frenetic stock markets.

"Indians tend to hold bonds until maturity," says Sanjay Mansabdar, manager of fixed income at ICICI Securities, the investment banking subsidiary of the development bank. "But this is now starting to change."

The pick-up in activity is being driven by two broad trends, one cyclical, the other secular. On the cyclical front, lower prime interest rates over the last two years have stimulated trading in government Treasury bills. The Reserve Bank of India's decision to raise interest rates by 1 percentage point earlier this year has removed some impetus from the market.

Nevertheless, overall liquidity remains strong, partly because the Indian banking sector - one of the largest investors in the bond market - has scant opportunities for lending to the industrial sector. In addition,

the equity market is relatively quiescent owing to the glut of initial public offerings earlier in the decade.

As a result, secondary market turnover in Treasury debt is at its liveliest for years although, at just \$100m a day, it is still relatively low. "Banks and other investors have caught onto the fact that there is money to be made by trading paper with each other," says Tarun Saigal, head of fixed income trading at ANZ Investment Bank in Bombay.

Structural reforms to the Indian bond market should stimulate more dynamic activity in the secondary markets over the next few years. First, and most importantly, the Indian government is radically altering the way it views the bond market. Although the market is still heavily constrained by regulations, the government is starting to treat the market as something more than just a cash-cow to fund its budget deficit.

"The government has recognised that there are broader strategic advantages in having a deregulated bond market," says one foreign banker. "Not least, it needs an active bond market to finance India's massive infrastructure needs."

As a first step, the government has gradually started to lower the steep liquidity requirements on banks. The cash reserve requirement and the statutory liquidity requirement have been cut from 50 per cent of overall deposits to just 35 per cent in the last two years. This has freed up capital which would previously have been invested in low-yielding - but risk-free - Treasury paper.

Second, the Reserve Bank of India (RBI) is for the first time pricing Treasury paper at something approaching market rates. Although the RBI does not yet operate a completely market-driven auction process, it has appointed six primary dealers to stimulate secondary

market activity. The dealers underwrite Treasury offerings and guarantee to provide a liquid market in government paper in exchange for a commission from the RBI.

"The government is slowly moving towards a market-driven system," says Ashish Parthasarthy, head of money markets at HDFC, India's leading mortgage bank.

Although the primary corporate bond market is picking up, it is still severely hampered by the dead hand of government regulation. Corporate bonds are at an automatic disadvantage on several fronts. Unlike Treasury bills, corporate bonds are subject to a 20 per cent withholding tax as well as stamp duty.

In addition, the settlement procedure for corporate debt has not yet been "dematerialised". Because it can take weeks to carry out the physical transfer of bond certificates, the secondary market remains moribund.

To make matters worse, corporate borrowers are constrained by the complete absence of a liquid benchmark in either the fixed or floating rate sector. In the former, the haphazard and opportunistic character of Treasury bill funding has hitherto deprived the fixed rate market of a recognisable yield curve. This will gradually change as the RBI switches to a more transparent issuance programme.

But in the floating rate market, borrowers continue to be shut out by the total lack of a reference inter-bank offer rate. The fact that banks are required to set aside capital against borrowing of more than 14-day maturity means there is no such thing as an Indian Libor rate. The only vaguely liquid reference point is in the highly volatile overnight borrowing market.

Nevertheless, Indian corporations are increasingly opting to tap funds from the bond rather than the traditional loan market. As a side-

effect of the country's rather skewed financial regulations, AAA-rated Indian companies can secure sub-prime funding from the bond market. This is possible because banks can classify bond holdings as investments rather than loans. This enables them to escape the draconian "priority" lending regulations imposed on their loan portfolios.

As such, higher-yielding corporate bonds are becoming increasingly popular with banks. Much, however, remains to be done before the corporate bond market becomes truly liquid. Not least, the government must scrap the requirement that insurance companies invest 75 per cent of their investments in government bonds and quasi-government paper.

Until such reforms are undertaken, the corporate bond market is unlikely to attain its full potential.



C.B. Shaver: 'Switch will reduce transaction costs' Photo: Sushil Wadkar

EQUITY MARKETS • by Edward Luce

## Paperless settlement woes

But the pain is seen as worthwhile if it leads to greater efficiency

India's stock markets have been hit by a double whammy during the past six months.

First the Asian financial crisis triggered a net outflow of funds from India in late 1997 as investors fled to safer instruments in the developed markets. Despite lingering worries over the stability of the rupee, portfolio funds have since crept back in with foreign investors becoming net buyers again in February.

More worryingly, the stock markets have at the same time been plagued by potentially long-term

liquidity problems following the introduction of a paperless share settlement system last year. The creation of a national depository system - designed to eliminate transaction risk - has effectively split the market between its physical and "dematerialised" parts.

"We knew we were going to face liquidity problems," says Ravi Narain, deputy managing director of the National Stock Exchange (NSE). "But the drop in short-term liquidity is a price well worth paying for the eventual move to an electronic settlement system."

Despite its antiquated profile, the physical settlement system still retains the loyalty of the large majority of India's retail investors who make up roughly 70 per cent of overall turnover. Although it is a sluggish and high-risk settlement procedure (the NSE sorts through more than 2.5m tonnes of certificates a week), retail investors are comfortable with the system and fear loss of liquidity on the dematerialised system.

According to Sanjay Dhamija, head of settlements at HSBC Investment Bank in Bombay, up to 10 per cent of shares delivered under the physical system are faulty. In addition, it can take up to three months for a certificate to change hands,

with shares being trucked in to Bombay from all parts. The inefficiencies provide the opportunity to manipulate the physical settlement system by contesting share ownership and delaying transfer of a certificate for up to 18 months.

"Some companies fear the move to dematerialisation because they think it will create an easier climate for takeovers," says Mr Narain. "Basically, the problem stems from inertia and lack of corporate governance."

Another problem is that both foreign and domestic brokerages have a vested interest in maintaining the present system. Most foreign banks benefit from the high margins to be gained from custodial share management in physical settlement.

According to the NSE, about 5,000 are employed in back offices to cope with physical settlement. Most of this infrastructure will eventually have to be scrapped.

The National Securities Depository (NSD), which is using software developed in Zurich, says the switch to dematerialisation will reduce transaction costs by up to three-quarters. This in turn will be passed onto the investor. "Brokers are going to have to make money from their own efficiency rather than from the inefficiencies of the system," says C.B. Shaver, managing director of the NSD in Bombay.

Anecdotal evidence suggests that the transaction risks associated with physical transfer have deterred big US funds from investing more heavily in India. India's global depository receipts (secondary share listings on the London stock exchange) trade at a premium of between 20 per cent and 40 per cent to their underlying domestic shares. This is unusually high.

Few, therefore, disagree with the need to move to dematerialisation. But, in practice, persuading retail investors to make the change is proving a real headache. "It is a catch-22 situation," says Mr Shaver. "Once we have achieved a critical mass retail investors will switch to the dematerialised system in droves. The problem is how to achieve that critical mass in the first place."

On January 15 the Securities and Exchange Board of India (Sebi) mandated institutional investors to settle eight leading stocks, including ICICI - one of India's leading development banks - and the State Bank of India, on a dematerialised basis. Predictably enough institutional investors were unable to find any buyers.

As a result, since April 6 Sebi has allowed institutional investors to sell shares in the eight stocks in both the physical and the dematerialised sector. The shares, in other words, count

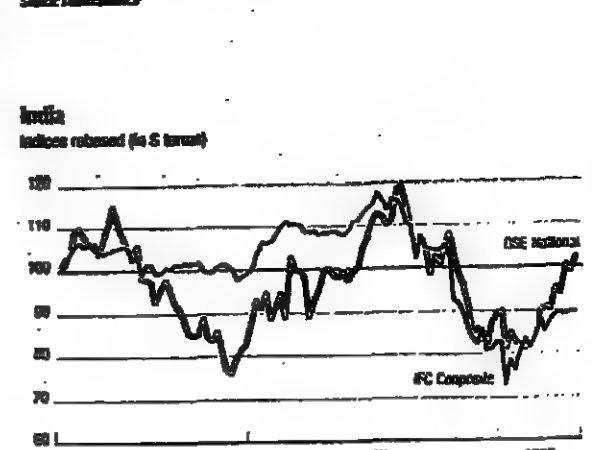
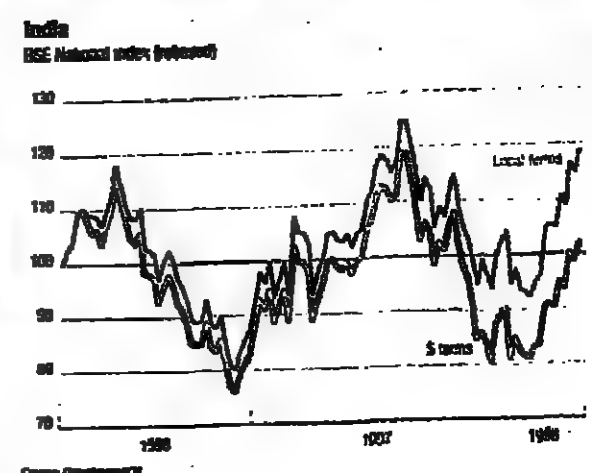
as good delivery in either segment. This, it is hoped, will stimulate liquidity.

"We think we will see real liquidity in 'demat' by the end of 1998," says Mr Shaver. "Once Indians are comfortable with a new system they adapt very quickly. This is what happened when we moved from 'open outcry' to electronic trading earlier in the decade."

There is, however, one final problem associated with the transition. Under physical trading, stocks are settled on a weekly basis, with the Bombay Stock Exchange and the National Stock Exchange settling on different days. As such, retail investors can simply switch positions from one market to the next on a constant basis.

Under dematerialisation, stocks are settled on a rolling basis of T (time) plus five days. Some participants fear the mismatch will hit liquidity. Up to half of the 30,000 retail investors are "locals" or speculators who take positions with their own money. It is the locals who benefit most from exploiting the difference between the weekly settlement dates of the two exchanges.

"The move to rolling settlement will make it more difficult for short-term punters to take place," says one broker. "The market will have to rely more on long-term players."

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INSURANCE • by Edward Luce

## Liberalisation revived

New coalition is expected to back at least some foreign participation

If India's attitude to foreign investment can be summed up as "microchips: yes, potato chips: no", the domestic insurance sector probably ranks somewhere in the middle.

Last year, India's United Front government abruptly withdrew plans to liberalise the domestic insurance sector after its communist coalition partner exercised a veto.

Twelve months on, with a newly-formed BJP-led coalition government in power, prospects for insurance liberalisation are once again looking positive. Although the BJP has made use of the "microchips" slogan, local observers believe the new government will be receptive to at least an element of foreign participation.

"My prediction is that the government will take steps to open the insurance market when it presents its first budget in June," says Deepak Parekh, chairman of the recently-formed Infrastructure Development Finance Corporation. "They understand they must liberalise the insurance sector if they are going to mobilise domestic savings for infrastructure investment."

Foreign insurance companies - of which there are about 10 waiting patiently on the sidelines - are not quite as optimistic about prospects for full-scale liberalisation; one US company is already planning to close its representative office in Bom-

bay. Nevertheless, executives appear relaxed about the longer-term outlook for the market.

"The probability is that the insurance market will initially be opened to just domestic competition," says the head of a leading western insurance company in India. "In the medium term, a modicum of foreign participation is likely to be permitted. But this will be worth the wait."

Assuming liberalisation goes ahead, what will be the effect of competition on the existing monopoly players? And which segments of the market will the newcomers target?

"We are ready for competition when or if it comes," says G. Krishnamurthy, chairman of the Life Insurance Group, the larger of India's two nationalised monopolies. "It would take at least seven or eight years for new players to establish the networks to compete."

K.C. Mittal, chairman of the General Insurance Corporation, the non-life monopoly, agrees it will be an uphill struggle for the new entrants to establish themselves quickly. "We have 250,000 agents on the ground and LIC has more than 500,000, so it will be very difficult for new players to compete at the start," says Mr Mittal. "But the market is large enough to accommodate many more competitors."

Broadly speaking, the effect on LIC and GIC is expected to be two-fold.

On the one hand, the arrival of new and leaner competitors will almost certainly expose the inefficiencies of the two monopolies to greater scrutiny. Although

both have extensive networks, with several thousand branches apiece, the monopolies are also blatantly overstuffed. In addition, much of their network is manually operated with heavily unionised workforces who are notoriously resistant to change.

"LIC says it has 500,000 agents, but how many of them sell more than a handful of policies a year? Probably not much more than 20,000, and many of those will be poached when the market is opened," says one foreign executive. In addition, there is arguably a great deal of pent-up demand in the Indian market.

Although the size of the Indian middle-class is often exaggerated, there is clearly ample room for growth. Indeed, the LIC, which has investment assets of \$26bn, predicts that the life market alone will grow by 17 per cent a year for the next decade. The GIC, with investment assets of about \$3bn, predicts growth of 20 per cent a year. Nevertheless, much of this growth will be taken by their new rivals.

"Indian life premiums are among the highest relative to returns in the world," says one Indian analyst. "The Indian middle classes are crying out for competitive insurance policies."

On the other side of the coin, liberalisation is (paradoxically) likely to prove a boon to the two state monopolies who complain - so vociferously about the heavy-handed regulations to which they are currently subjected.

Under existing regulations, which are expected to be lightened once competi-

tion is allowed, the LIC must invest 75 per cent of its investment portfolio in low-yielding government paper and social projects. For the GIC the proportion is 45 per cent. This prevents them from chasing decent market returns.

In addition, regulations debar the two nationalised groups from paying market rates to attract managerial talent. Micro-surveillance by the state also militates against the adoption of imaginative policy initiatives and kills any appetite for taking calculated risks. "If ever there was a case of the nanny state it is in the Indian insurance sector," says one foreign executive.

GIC and LIC are also likely to prove stronger competitors than many had imagined. "We insure everything from newly-born chicks to satellites," says Mr Mittal. "We also know this market like the back of our hand."

Indian executives say that foreign companies have probably over-estimated the quick returns they can achieve in the Indian market. With just 7m employees in the private sector in companies with a workforce of more than 10 people, the middle class is smaller than many have estimated. The qualifying threshold for a basic credit card is just \$100 a month in India.

Mr Mittal says the real growth in the market will come from policies for individuals in rural areas where premiums start at just \$6 a year. "We already have the capacity in place to exploit the personal sector," says Mr Mittal. "The new players will find it very difficult to set up the distribution networks to compete with us."

مكتبة الامير







## COMMODITIES &amp; AGRICULTURE

## ZINC FURTHER BLOW TO MINING IMAGE

## Waste dam collapses near Seville

By Kenneth Gooding, Mining Correspondent

The mining industry has suffered another big blow to its image with the collapse of the waste dam at the 167m Los Frailes zinc mine near Seville in Spain - the fourth serious incident involving one of these dams in only four years.

The worst was in February 1994 when a disused dam full of sludge at Virginia in South Africa's Orange Free State collapsed and released a sea of mud that killed 17 people. Harmony Gold Mining, owner of the dam, and Fraser Alexander, the company responsible for its maintenance, and some of their employees were fined after an inquiry.

In 1995 part of a waste dam at the Ormai gold mine in Guyana gave way, allowing water contaminated with cyanide to escape into a tributary of the Essequibo river. Cambior, the Canadian group that operates the mine, said its investigation showed only 400 fish were killed.

A year later a concrete plug gave way at a waste dam at the Maricopa mine in the central Philippines, leaking polluted water into the nearby Boac river on which several local communities relied for a living. Placer Dome, the Canadian group, owned 40 per cent of the mine.

The mining industry has been sharing information on the design, construction and maintenance of waste dams for some years.

Gary Nash, secretary general of the International Council on Metals and the Environment, which has many of the big mining groups, including Boliden,

among its members, said the companies were determined to be socially and environmentally responsible.

"They are making their best efforts to avoid things like this [the Los Frailes collapse]. They are trying to minimise the risks," he said.

Los Frailes started up early last year next to the depleted Aznalcollar mine, using the existing infrastructure. Anders Bülöv, managing director of Boliden, the Canadian-Swedish company that owns it, is in Spain and a detailed study has started to discover what went wrong, the extent of the damage and the remediation that will be required.

Boliden said the dam failed along a 50 metre section and allowed about 4.5 cm of acidic water into the nearby Rio Agrio. Waste materials containing sulphur, zinc, copper, iron and lead were also discharged.

It calculated that about 2,000 hectares of land were flooded and "limited property damage" had occurred along the Rio Agrio and the Rio Guadamar.

The company said the dam was reviewed by independent consultants and government authorities in 1996 and last year, and had been regularly inspected since then.

No signs of instability were detected prior to the failure. Trelleborg, the Swedish group that spun off Boliden last year but still owns 42 per cent, said Boliden was not negligent.

Kjell Nilsson, Trelleborg managing director, said yesterday that Boliden saw no indication of subsidence or movement in spite of an advanced warning system.

"It was the bottom that gave way, not the dam walls," he said.

## Zinc prices unmoved by Spanish accident

## MARKETS REPORT

By Kenneth Gooding and Peter John

News that Boliden had shut down its Los Frailes lead-zinc mine in Spain made little impression on the London Metal Exchange yesterday. Zinc for delivery in three months was down \$1 a tonne at the close at \$1,122, while lead was \$2 a tonne lower at \$576.

The mine was scheduled to produce 125,000 tonnes of zinc this year and 47,000

tonnes of lead, but in concentrate, an intermediate material.

Peter Windard, analyst at the CRU International consultancy, said: "I don't see this affecting production of refined metal at this stage."

Nevertheless, it would help miners currently negotiating contracts about the charges for treating concentrate.

Norskink, one of Los Frailes' smelter customers, said the mine was expected to be out of action for at least two months.

"We will have to replace those supplies from other sources but do not see any production loss as a consequence," said Per Fatland, Norskink managing director.

The International Lead and Zinc Study group, in a review published just before the Los Frailes incident, estimated that the global zinc market would be in fine balance this year, with consumption rising by 0.6 per cent to 7.82m tonnes and production up by 5.3 per cent to 7.72m tonnes.

The ILZSG expects no significant change in lead output, with world production forecast to rise 0.2 per cent to 6.08m tonnes and consumption to fall 1 per cent to 5.98m tonnes.

On the London bullion market, palladium's price drifted downwards following the Russian parliament's approval of Sergei Kiryenko as prime minister. This should pave the way for exports to begin from Russia, the biggest producer.

Dealers said the price would not drop sharply until there was evidence that

physical palladium had arrived in the west. Palladium closed in London at \$368 a troy ounce.

Oil traded within a tight range as the market looked for evidence of the promised oil production cuts.

Brent crude for June delivery failed to hold \$14 a barrel, in spite of some slightly positive comments from Erwin Arrieta, Venezuela's energy minister. By London afternoon trading, the price had slipped 8 cents to \$13.94.

Mr Arrieta said: "The market has stabilised at an

undesirable level, which has allowed us to see that it very probably needs about 300,000 barrels a day less."

He added that he had held a three-way telephone conversation with his Saudi Arabian and Mexican counterparts, and any further cuts could come before Opec's June meeting in Vienna.

Mr Arrieta's comments followed statements over the weekend by the UAE, Kuwait and Qatar, which said they would support further output cuts if prices failed to recover by June.

## Borjomi bottler takes on the fakes

The 'Caucasus Vichy' is battling against widespread imitations, writes Selina Williams

Borjomi, the most highly mineralised commercially produced drinking water in the world, has graced Soviet tables for decades.

It comes from 1,000-year-old mineral springs in the foothills of the Caucasus mountains, is known as the Caucasus Vichy, and was used throughout the Soviet Union as a cure for hangovers, stomach disorders and skin complaints.

However, despite all its professional qualities, Borjomi's new directors have a battle on their hands. Once the best known mineral water in the Soviet Union, the company with the rights to its name has been in a fierce contest that has pitted the "real" mineral water against widespread and sophisticated fakes.

Although many counterfeiters have replied by producing a new bottle similar to Borjomi's, the company hopes to eliminate the competition by introducing a glass bottle label this year with a screw top that will be much harder for a run-of-the-mill factory to reproduce.

Mr Fleury estimates that thousands of counterfeiters in Russia, Georgia and even

in Antwerp are producing about 100 different types of fake Borjomi.

Even in the town where GGMW produces its distinctive glass bottles, roadside vendors brazenly sell mineral water in plastic and glass bottles bearing the name Borjomi. Some of the water is taken from the source but bottled in unhygienic conditions. Other bottles contain carbonated tap water or just soda water.

However, the counterfeiters have not completely ruined the business. During the early 1990s, when civil war raged in Georgia and the economy collapsed, Borjomi's production ground to a halt. But, ironically, the fake Borjomi sold in kiosks in Moscow and throughout Russia kept the brand name alive.

A recent Gallup poll showed that Borjomi was the best-known mineral water in Russia. Seven out of 10 people identified it and almost half the respondents said they preferred Borjomi to other Russian and foreign mineral waters.

Thanks to the Russian consumer's nostalgia for old and familiar products, Borjomi remains one of the most

popular mineral waters in the former Soviet market, in spite of the fact that a half-litre bottle of Borjomi costs around the same as foreign competitors Evian and Vital.

Borjomi was first commercially exploited in 1890 when the Russian Tsar's brother launched the town as a spa where the town's medicinal waters were put into wine bottles. One factory was built at the turn of the century and another in 1976.

Production increased during the Soviet era, peaking in the 1980s at 400m half-litre bottles a year - worth more than \$300m at today's prices.

So far, GGMW's production is a drop in the bucket compared with the potential, once the company wrests control from the counterfeiters. However, the company predicts the advertising campaign will boost demand and it will be able to sell all the water at the source - some 400m bottles a year.

GGMW is financed by a \$10m loan from the European Bank for Reconstruction and Development, \$2.8m from the International Finance Corporation and a further \$11.5m from ING Barings, TBC Bank Georgia and various private investors.



The real thing: counterfeits in Russia, Georgia and even Antwerp are producing about 100 different types of fake Borjomi

## COMMODITIES PRICES

## BASE METALS

LONDON METAL EXCHANGE

(Prices from Antwerp Metal Trading)

IN ALUMINIUM, 252.50 PPM; IN PERCENT

Copper 1438.5-1443.5

Premium 1438.5-1443.5

High/Low 1438.5-1443.5

AM Official 1438.5-1443.5

North class 1438.5-1443.5

Open int. 1438.5-1443.5

Total daily turnover 1438.5-1443.5

IN ALUMINIUM, 252.50 PPM

Copper 1235-1240

Premium 1235-1240

High/Low 1235-1240

AM Official 1235-1240

North class 1235-1240

Open int. 1235-1240

Total daily turnover 1235-1240

IN LEAD, 252.50 PPM

Copper 570-575

Premium 570-575

High/Low 570-575

AM Official 570-575

North class 570-575

Open int. 570-575

Total daily turnover 570-575

IN ZINC, 252.50 PPM

Copper 570-575

Premium 570-575

High/Low 570-575

AM Official 570-575

North class 570-575

Open int. 570-575

Total daily turnover 570-575

IN TIN, 252.50 PPM

Copper 570-575

Premium 570-575

High/Low 570-575

AM Official 570-575

North class 570-575

Open int. 570-575

Total daily turnover 570-575

IN NICKEL, 252.50 PPM

Copper 570-575

Premium 570-575

High/Low 570-575

AM Official 570-575

North class 570-575

Open int. 570-575

Total daily turnover 570-575

IN COBALT, 252.50 PPM

Copper 570-575

Premium 570-575

High/Low 570-575

AM Official 570-575

North class 570-575

Open int. 570-575

Total daily turnover 570-575

IN MANGANESE, 252.50 PPM

Copper 570-575

Premium 570-575

High/Low 570-575

AM Official 570-575

## PRECIOUS METALS CONTINUED

IN GOLD COMEX (100 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol. Open

Apr 20 308.5 -3.0 311.5 308.2 31 227

May 311.5 -3.0 314.5 311.3 108 10.16

Jun 314.5 -3.0 317.5 314.3 108 10.16

Jul 317.5 -3.0 320.5 317.3 108 10.16

Aug 320.5 -3.0 323.5 320.3 108 10.16

Sep 323.5 -3.0 326.5 323.3 108 10.16

Oct 326.5 -3.0 329.5 326.3 108 10.16

Nov 329.5 -3.0 332.5 329.3 108 10.16

Dec 332.5 -3.0 335.5 332.3 108 10.16

Total 108 10.16

IN PLATINUM COMEX (50 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol. Open

Apr 414.0 -1.5 415.5 413.5 14 17

May 415.5 -1.5 417.0 414.5 14 17

Jun 417.0 -1.5 418.5 415.5 14 17

Jul 418.5 -1.5 420.0 416.5 14 17

Aug 420.0 -1.5 421.5 418.5 14 17

Sep 421.5 -1.5 423.0 419.5 14 17

Oct 423.0 -1.5 424.5 420.5 14 17

Nov 424.5 -1.5 426.0 422.5 14 17

Dec 426.0 -1.5 427.5 423.5 14 17

Total 14 17

IN PALLADIUM COMEX (50 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol. Open

Apr 263.0 -1.0 264.0 262.0 100 1.25

May 264.0 -1.0 265.0 263.0 100 1.25

Jun 265.0 -1.0 266.0 264.0 100 1.25

Jul 266.0 -1.0 267.0 265.0 100 1.25

Aug 267.0 -1.0 268.0 266.0 100 1.25

Sep 268.0 -1.0 269.0 267.0 100 1.25

Oct 269.0 -1.0 270.0 268.0 100 1.25

Nov 270.0 -1.0 271.0 269.0 100 1.25

Dec 271.0 -1.0 272.0 270.0 100 1.25

Total 100 1.25

IN SILVER COMEX (5000 Troy oz; \$/troy oz)

Sett. Day's price change High Low Vol. Open

Apr 514.0 -1.0 515.0 513.0 100 1.25

May 515.0 -1.0 516.0 514.0 100 1.25

Jun 516.0 -1.0 517.0 515.0 100 1.25

Jul 517.0 -1.0 518.0 516.0 100 1.25

Aug 518.0 -1.0 519.0 517.0 100 1.25

Sep 519.0 -1.0 520.0 518.0 100 1.25

Oct 520.0 -1.0 521.0 519.0 100 1.25

Nov 521.0 -1.0 522.0 520.0 100 1.25

Dec 522.0 -1.0 523.0 521.0 100 1.25

Total 100 1.25

IN CRUDE OIL COMEX (1000 barrels; \$/barrel)

Sett. Day's price change High Low Vol. Open

Apr 15.21 +0.22 15.43 15.20 127 6.8

May 15.43 +0.22 15.65 15.42 127 6.8

Jun 15.65 +0.22 15.87 15.64 127 6.8

Jul 15.87 +0.22 16.09 15.86 127 6.8

Aug 16.09 +0.22 16.31 16.08 127 6.8

Sep 16.31 +0.22 16.53 16.30 127 6.8

Oct 16.53 +0.22 16.75 16.52 127 6.8

Nov 16.75 +0.22 16.97 16.74 127 6.8

Dec 16.97 +0.22 17.19 16.96 127 6.8

Total 127 6.8

IN HEATING OIL COMEX (42,000 US gal; \$/US gal)

Sett. Day's price change High Low Vol. Open

## GRAINS AND OIL SEEDS

IN WHEAT COMEX (5000 bushels; \$/bushel)

Sett. Day's price change High Low Vol. Open

Apr 77.10 +0.20 77.30 77.00 31 700

May 77.30 +0.20 77.50 77.00 31 700

Jun 77.50 +0.20 77.70 77.20 31 700

Jul 77.70 +0.20 77.90 77.40 31 700

Aug 77.90 +0.20 78.10 77.60 31 700

Sep 78.10 +0.20 78.30 77.80 31 700

Oct 78.30 +0.20 78.50 77.80 31 700

Nov 78.50 +0.20 78.70 78.00 31 700

Dec 78.70 +0.20 78.90 78.20 31 700

Total 31 700

IN CORN COMEX (5000 bushels; \$/bushel)

Sett. Day's price change High Low Vol. Open

Apr 26.50 +0.10 26.60 26.40 31 700

May 26.60 +0.10 26.70 26.50 31 700

Jun 26.70 +0.10 26.80 26.60 31 700

Jul 26.80 +0.10 26.90 26.70 31 700

Aug 26.90 +0.10 27.00 26.80 31 700

Sep 27.00 +0.10 27.10 26.90 31 700

Oct 27.10 +0.10 27.20 27.00 31 700

Nov 27.20 +0.10 27.30 27.10 31 700

Dec 27.30 +0.10 27.40 27.20 31 700

Total 31 700

IN SOYBEAN COMEX (5000 bushels; \$/bushel)

Sett. Day's price change High Low Vol. Open

Apr 24.25 +0.10 24.35 24.15 31 700

May 24.35 +0.10 24.45 24.25 31 700

Jun 24.45 +0.10 24.55 24.35 31 700

Jul 24.55 +0.10 24.65 24.45 31 700

Aug 24.65 +0.10 24.75 24.55 31 700

Sep 24.75 +0.10 24.85 24.65 31 700

Oct 24.85 +0.10 24.95 24.75 31 700

Nov 24.95 +0.10 25.05 24.85 31 700

Dec 25.05 +0.10 25.15 24.95







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4	Whitaker Action
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**TRADED INDEX SECURITIES**

## GUIDE TO LONDON SHARE SERVICE

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Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE									
AUSTRIA (Apr 27 / Sat)									
ATX	2,120.00	2,110.00	2,115.00	2,115.00	-10.00	-0.5	1,200,000	2,120.00	2,110.00
ATX 100	1,100.00	1,090.00	1,095.00	1,095.00	-10.00	-0.9	1,200,000	1,100.00	1,090.00
ATX 200	1,020.00	1,010.00	1,015.00	1,015.00	-10.00	-1.0	1,200,000	1,020.00	1,010.00
ATX 300	940.00	930.00	935.00	935.00	-10.00	-1.1	1,200,000	940.00	930.00
ATX 400	860.00	850.00	855.00	855.00	-10.00	-1.2	1,200,000	860.00	850.00
ATX 500	780.00	770.00	775.00	775.00	-10.00	-1.3	1,200,000	780.00	770.00
ATX 600	700.00	690.00	695.00	695.00	-10.00	-1.4	1,200,000	700.00	690.00
ATX 700	620.00	610.00	615.00	615.00	-10.00	-1.5	1,200,000	620.00	610.00
ATX 800	540.00	530.00	535.00	535.00	-10.00	-1.6	1,200,000	540.00	530.00
ATX 900	460.00	450.00	455.00	455.00	-10.00	-1.7	1,200,000	460.00	450.00
ATX 1000	380.00	370.00	375.00	375.00	-10.00	-1.8	1,200,000	380.00	370.00
ATX 1100	300.00	290.00	295.00	295.00	-10.00	-1.9	1,200,000	300.00	290.00
ATX 1200	220.00	210.00	215.00	215.00	-10.00	-2.0	1,200,000	220.00	210.00
ATX 1300	140.00	130.00	135.00	135.00	-10.00	-2.1	1,200,000	140.00	130.00
ATX 1400	60.00	50.00	55.00	55.00	-10.00	-2.2	1,200,000	60.00	50.00
ATX 1500	40.00	30.00	35.00	35.00	-10.00	-2.3	1,200,000	40.00	30.00
ATX 1600	20.00	10.00	15.00	15.00	-10.00	-2.4	1,200,000	20.00	10.00
ATX 1700	10.00	5.00	7.50	7.50	-10.00	-2.5	1,200,000	10.00	5.00
ATX 1800	5.00	2.50	3.75	3.75	-10.00	-2.6	1,200,000	5.00	2.50
ATX 1900	2.50	1.25	1.87	1.87	-10.00	-2.7	1,200,000	2.50	1.25
ATX 2000	1.25	0.62	0.93	0.93	-10.00	-2.8	1,200,000	1.25	0.62
ATX 2100	0.62	0.31	0.47	0.47	-10.00	-2.9	1,200,000	0.62	0.31
ATX 2200	0.31	0.15	0.23	0.23	-10.00	-3.0	1,200,000	0.31	0.15
ATX 2300	0.15	0.07	0.11	0.11	-10.00	-3.1	1,200,000	0.15	0.07
ATX 2400	0.07	0.03	0.05	0.05	-10.00	-3.2	1,200,000	0.07	0.03
ATX 2500	0.03	0.01	0.02	0.02	-10.00	-3.3	1,200,000	0.03	0.01
ATX 2600	0.01	0.00	0.01	0.01	-10.00	-3.4	1,200,000	0.01	0.00
ATX 2700	0.00	0.00	0.00	0.00	-10.00	-3.5	1,200,000	0.00	0.00
ATX 2800	0.00	0.00	0.00	0.00	-10.00	-3.6	1,200,000	0.00	0.00
ATX 2900	0.00	0.00	0.00	0.00	-10.00	-3.7	1,200,000	0.00	0.00
ATX 3000	0.00	0.00	0.00	0.00	-10.00	-3.8	1,200,000	0.00	0.00
ATX 3100	0.00	0.00	0.00	0.00	-10.00	-3.9	1,200,000	0.00	0.00
ATX 3200	0.00	0.00	0.00	0.00	-10.00	-4.0	1,200,000	0.00	0.00
ATX 3300	0.00	0.00	0.00	0.00	-10.00	-4.1	1,200,000	0.00	0.00
ATX 3400	0.00	0.00	0.00	0.00	-10.00	-4.2	1,200,000	0.00	0.00
ATX 3500	0.00	0.00	0.00	0.00	-10.00	-4.3	1,200,000	0.00	0.00
ATX 3600	0.00	0.00	0.00	0.00	-10.00	-4.4	1,200,000	0.00	0.00
ATX 3700	0.00	0.00	0.00	0.00	-10.00	-4.5	1,200,000	0.00	0.00
ATX 3800	0.00	0.00	0.00	0.00	-10.00	-4.6	1,200,000	0.00	0.00
ATX 3900	0.00	0.00	0.00	0.00	-10.00	-4.7	1,200,000	0.00	0.00
ATX 4000	0.00	0.00	0.00	0.00	-10.00	-4.8	1,200,000	0.00	0.00
ATX 4100	0.00	0.00	0.00	0.00	-10.00	-4.9	1,200,000	0.00	0.00
ATX 4200	0.00	0.00	0.00	0.00	-10.00	-5.0	1,200,000	0.00	0.00
ATX 4300	0.00	0.00	0.00	0.00	-10.00	-5.1	1,200,000	0.00	0.00
ATX 4400	0.00	0.00	0.00	0.00	-10.00	-5.2	1,200,000	0.00	0.00
ATX 4500	0.00	0.00	0.00	0.00	-10.00	-5.3	1,200,000	0.00	0.00
ATX 4600	0.00	0.00	0.00	0.00	-10.00	-5.4	1,200,000	0.00	0.00
ATX 4700	0.00	0.00	0.00	0.00	-10.00	-5.5	1,200,000	0.00	0.00
ATX 4800	0.00	0.00	0.00	0.00	-10.00	-5.6	1,200,000	0.00	0.00
ATX 4900	0.00	0.00	0.00	0.00	-10.00	-5.7	1,200,000	0.00	0.00
ATX 5000	0.00	0.00	0.00	0.00	-10.00	-5.8	1,200,000	0.00	0.00
ATX 5100	0.00	0.00	0.00	0.00	-10.00	-5.9	1,200,000	0.00	0.00
ATX 5200	0.00	0.00	0.00	0.00	-10.00	-6.0	1,200,000	0.00	0.00
ATX 5300	0.00	0.00	0.00	0.00	-10.00	-6.1	1,200,000	0.00	0.00
ATX 5400	0.00	0.00	0.00	0.00	-10.00	-6.2	1,200,000	0.00	0.00
ATX 5500	0.00	0.00	0.00	0.00	-10.00	-6.3	1,200,000	0.00	0.00
ATX 5600	0.00	0.00	0.00	0.00	-10.00	-6.4	1,200,000	0.00	0.00
ATX 5700	0.00	0.00	0.00	0.00	-10.00	-6.5	1,200,000	0.00	0.00
ATX 5800	0.00	0.00	0.00	0.00	-10.00	-6.6	1,200,000	0.00	0.00
ATX 5900	0.00	0.00	0.00	0.00	-10.00	-6.7	1,200,000	0.00	0.00
ATX 6000	0.00	0.00	0.00	0.00	-10.00	-6.8	1,200,000	0.00	0.00
ATX 6100	0.00	0.00	0.00	0.00	-10.00	-6.9	1,200,000	0.00	0.00
ATX 6200	0.00	0.00	0.00	0.00	-10.00	-7.0	1,200,000	0.00	0.00
ATX 6300	0.00	0.00	0.00	0.00	-10.00	-7.1	1,200,000	0.00	0.00
ATX 6400	0.00	0.00	0.00	0.00	-10.00	-7.2	1,200,000	0.00	0.00
ATX 6500	0.00	0.00	0.00	0.00	-10.00	-7.3	1,200,000	0.00	0.00
ATX 6600	0.00	0.00	0.00	0.00	-10.00	-7.4	1,200,000	0.00	0.00
ATX 6700	0.00	0.00	0.00	0.00	-10.00	-7.5	1,200,000	0.00	0.00
ATX 6800	0.00	0.00	0.00	0.00	-10.00	-7.6	1,200,000	0.00	0.00
ATX 6900	0.00	0.00	0.00	0.00	-10.00	-7.7	1,200,000	0.00	0.00
ATX 7000	0.00	0.00	0.00	0.00	-10.00	-7.8	1,200,000	0.00	0.00
ATX 7100	0.00	0.00	0.00	0.00	-10.00	-7.9	1,200,000	0.00	0.00
ATX 7200	0.00	0.00	0.00	0.00	-10.00	-8.0	1,200,000	0.00	0.00
ATX 7300	0.00	0.00	0.00	0.00	-10.00	-8.1	1,200,000	0.00	0.00
ATX 7400	0.00	0.00	0.00	0.00	-10.00	-8.2	1,200,000	0.00	0.00
ATX 7500	0.00	0.00	0.00	0.00	-10.00	-8.3	1,200,000	0.00	0.00
ATX 7600	0.00	0.00	0.00	0.00	-10.00	-8.4	1,200,000	0.00	0.00
ATX 7700	0.00	0.00	0.00	0.00	-10.00	-8.5	1,200,000	0.00	0.00
ATX 7800	0.00	0.00	0.00	0.00	-10.00	-8.6	1,200,000	0.00	0.00
ATX 7900	0.00	0.00	0.00	0.00	-10.00	-8.7	1,200,000	0.00	0.00
ATX 8000	0.00	0.00	0.00	0.00	-10.00	-8.8	1,200,000	0.00	0.00
ATX 8100	0.00	0.00	0.00	0.00	-10.00	-8.9	1,200,000	0.00	0.00
ATX 8200	0.00	0.00	0.00	0.00	-10.00	-9.0	1,200,000	0.00	0.00
ATX 8300	0.00	0.00	0.00	0.00	-10.00	-9.1	1,200,000	0.00	0.00
ATX 8400	0.00	0.00	0.00	0.00	-10.00	-9.2	1,200,000	0.00	0.00
ATX 8500	0.00	0.00	0.00	0.00	-10.00	-9.3	1,200,000	0.00	0.00
ATX 8600	0.00	0.00	0.00	0.00	-10.00	-9.4	1,200,000	0.00	0.00
ATX 8700	0.00	0.00	0.00	0.00	-10.00	-9.5	1,200,000	0.00	0.00
ATX 8800	0.00	0.00	0.00	0.00	-10.00	-9.6	1,200,000	0.00	0.00
ATX 8900	0.00	0.00	0.00	0.00	-10.00	-9.7	1,200,000	0.00	0.00
ATX 9000	0.00	0.00	0.00	0.00	-10.00	-9.8	1,200,000	0.00	0.00
ATX 9100	0.00	0.00	0.00	0.00	-10.00	-9.9	1,200,000	0.00	0.00
ATX 9200	0.00	0.00	0.00	0.00					



كتاب من الاصل



هكذا من الأصل

## FRANCE

WORLD MARKETS AT A GLANCE																		
Country	Index	Apr 27	Apr 24	Apr 23	1998 High	1998 Low	% Yield	% PE	Country	Index	Apr 27	Apr 24	Apr 23	1998 High	1998 Low	% Yield	% PE	
Argentina	General	22507.71	22507.70	22515.57	22515.57	22515.57	2.9	18.5	Bulgaria	BSE	8907.27	8907.21	8906.38	8906.38	2294	7280.78	1201	na
Australia	\$Share	na	na	na	na	na	na	na	Burkina Faso	Wag	na	1768.01	1768.45	1722.7	1885.50	1120	122.0	
Brazil	IBOV	2918.0	2918.0	2918.0	2918.0	2918.0	3.2	38.8	Cameroon	SE	na	na	na	na	na	na	na	na
Canada	TSX	655.5	711.1	713.9	713.9	713.9	3.2	19.1	Chad	SE	na	na	na	na	na	na	na	na
China	Shanghai	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Czech Republic	SE	na	na	na	na	na	na	na	na
France	CAC 40	3532.0	3532.0	3532.0	3532.0	3532.0	3.2	19.1	Dominican Republic	SE	na	na	na	na	na	na	na	na
Germany	DAX	3532.0	3532.0	3532.0	3532.0	3532.0	3.2	19.1	Egypt	SE	na	na	na	na	na	na	na	na
Greece	ATHEX	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	El Salvador	SE	na	na	na	na	na	na	na	na
India	Sensex	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Ecuador	SE	na	na	na	na	na	na	na	na
Indonesia	JSE	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	France	SE	na	na	na	na	na	na	na	na
Italy	FTSE	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Ghana	SE	na	na	na	na	na	na	na	na
Japan	Nikkei	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Honduras	SE	na	na	na	na	na	na	na	na
Korea	KOSPI	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Hungary	SE	na	na	na	na	na	na	na	na
Malaysia	FTSE	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Ireland	SE	na	na	na	na	na	na	na	na
Mexico	IPC	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Israel	SE	na	na	na	na	na	na	na	na
Netherlands	AEX	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Italy	SE	na	na	na	na	na	na	na	na
New Zealand	SE	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Kenya	SE	na	na	na	na	na	na	na	na
Norway	OSEX	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Laos	SE	na	na	na	na	na	na	na	na
Poland	SE	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Lebanon	SE	na	na	na	na	na	na	na	na
Portugal	BVL	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Lithuania	SE	na	na	na	na	na	na	na	na
Romania	BSE	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Malawi	SE	na	na	na	na	na	na	na	na
Russia	MOEX	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Malaysia	SE	na	na	na	na	na	na	na	na
Saudi Arabia	TSE	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Maldives	SE	na	na	na	na	na	na	na	na
South Africa	JSE	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Mali	SE	na	na	na	na	na	na	na	na
Spain	IBEX	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Malta	SE	na	na	na	na	na	na	na	na
Sweden	OMX	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Mauritania	SE	na	na	na	na	na	na	na	na
Switzerland	SMI	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Mauritius	SE	na	na	na	na	na	na	na	na
Taiwan	TSE	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Mexico	SE	na	na	na	na	na	na	na	na
Thailand	SET	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Moldova	SE	na	na	na	na	na	na	na	na
Turkey	BIST	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Monaco	SE	na	na	na	na	na	na	na	na
U.S.	S&P 500	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Morocco	SE	na	na	na	na	na	na	na	na
U.K.	FTSE 100	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Nepal	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Nicaragua	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Niger	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Nigeria	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Paraguay	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Peru	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Philippines	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Poland	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Portugal	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Romania	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Russia	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Saudi Arabia	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	South Africa	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Spain	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Sweden	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Switzerland	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Taiwan	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Thailand	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	Turkey	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S.	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.K.	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.0	1510.0	1510.0	1510.0	1510.0	3.2	19.1	U.S. \$	SE	na	na	na	na	na	na	na	na
U.S. \$	Dollar	1510.																

## THE NASDAQ STOCK MARKET

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